

# First Quarter 2022 Supplemental Earnings Information



# **Disclaimer** | Cautionary Statement



#### Forward-Looking Statements

The information furnished in this presentation contains "forward-looking statements" within the meaning of the federal securities laws. Forward-looking statements include, but are not limited to, the effects of the COVID-19 pandemic, and the effects of actions taken by third parties including, but not limited to, governmental authorities, customers, contractors and suppliers, in response to the ongoing COVID-19 pandemic, the impact of actions taken by the Organization of Petroleum Exporting Countries (OPEC) and non-OPEC nations to adjust their production levels, the general volatility of oil and natural gas prices and cyclicality of the oil and gas industry, declines in investor and lender sentiment with respect to, and new capital investments in, the oil and gas industry, project terminations, suspensions or scope adjustments to contracts, uncertainties regarding the effects of new governmental regulations, the Company's international operations, operating risks, the impact of our customers and the global energy sector shifting some of their asset allocation from fossil-fuel production to renewable energy resources, goals, projections, estimates, expectations, market outlook, forecasts, plans and objectives, including revenue and new product revenue, capital expenditures and other projections, project bookings, bidding and service activity, acquisition opportunities, forecasted supply and demand, forecasted drilling activity and subsea investment, liquidity, cost savings, and share repurchases and are based on assumptions, estimates and risk analysis made by management of Dril-Quip, Inc. ("Dril-Quip") in light of its experience and perception of historical trends, current conditions, expected future developments and other factors. No assurance can be given that actual future results will not differ materially from those contained in the forward-looking statements in this presentation.

Although Dril-Quip believes that all such statements contained in this presentation are based on reasonable assumptions, there are numerous variables of an unpredictable nature or outside of Dril-Quip's control that could affect Dril-Quip's future results and the value of its shares. Each investor must assess and bear the risk of uncertainty inherent in the forward-looking statements contained in this presentation.

Please refer to Dril-Quip's filings with the Securities and Exchange Commission ("SEC") for additional discussion of risks and uncertainties that may affect Dril-Quip's actual future results. Dril-Quip undertakes no obligation to update the forward-looking statements contained herein.

#### Use of Non-GAAP Financial Measures

Adjusted Net Income, Adjusted EITDA and Free Cash Flow are non-GAAP measures. Adjusted Net Income and Adjusted EITDA is defined as net income (loss) and earnings per share, respectively, excluding the impact of foreign currency gains or losses as well as other significant non-cash items and certain charges and credits. Adjusted EBITDA is defined as net income excluding income taxes, interest income and expense, depreciation and amortization expense, stock-based compensation, non-cash gains or losses from foreign currency exchange rate changes as well as other significant non-cash items and items that can be considered non-recurring. Free Cash Flow is defined as cash provided by operating activities less cash used in the purchase of property, plant and equipment. We believe that these non-GAAP measures enable us to evaluate and compare more effectively the results of our operations period over period and identify operating trends by removing the effect of our capital structure from our operating structure and certain other items including those that affect the comparability of operating results. In addition, we believe that these measures are supplemental measurement tools used by analysts and investors to help evaluate overall operating performance, ability to pursue and service possible debt opportunities and make future capital expenditures. These measures do not represent funds available for our discretionary use and are not intended to represent or to be used as a substitute for net income or net cash provided by operating activities, as measured under U.S. generally accepted accounting principles ("GAAP"). Non-GAAP financial information supplements should be read together with, and is not an alternative or substitute for, our financial results reported in accordance with GAAP. Because non-GAAP financial information is not standardized, it may not be possible to compare these financial measures with other companies' non-GAAP financial measures to the most directly comparable GAAP measure can be found in the

#### Use of Website

Investors should note that Dril-Quip announces material financial information in SEC filings, press releases and public conference calls. Dril-Quip may use the Investors section of its website (<u>www.dril-quip.com</u>) to communicate with investors. It is possible that the financial and other information posted there could be deemed to be material information. Information on Dril-Quip's website is not part of this presentation.







Leading Manufacturer of Highly Engineered Drilling & Production Equipment



Technically Innovative, Environmentally Responsible Products & First-class Service



Strong Financial Position



Historically Superior Margins to Peers



Results Driven Management Team

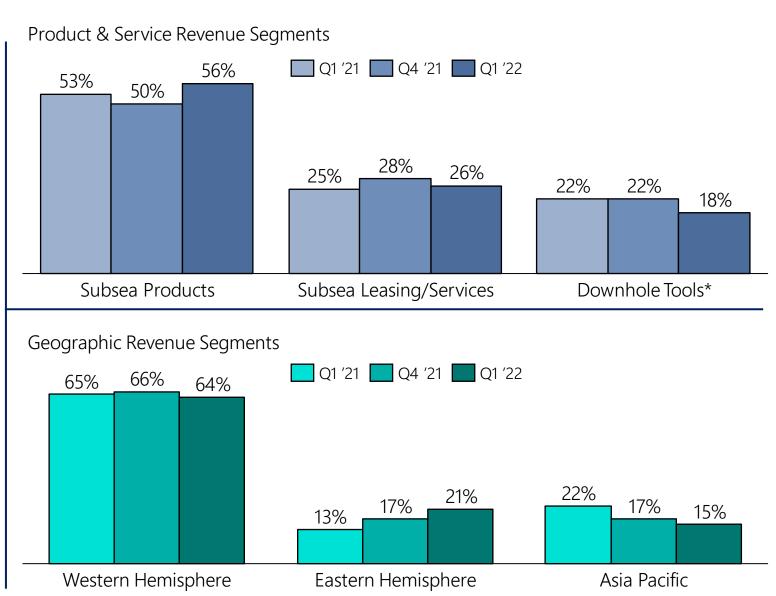
# Q1 2022 | Revenue Breakdown



Subsea Equipment

DOWNHOLE TOOLS

AFTERMARKET SERVICES



<sup>\*</sup> Includes downhole tools products, leasing and services

# Q1 2022 | Highlights

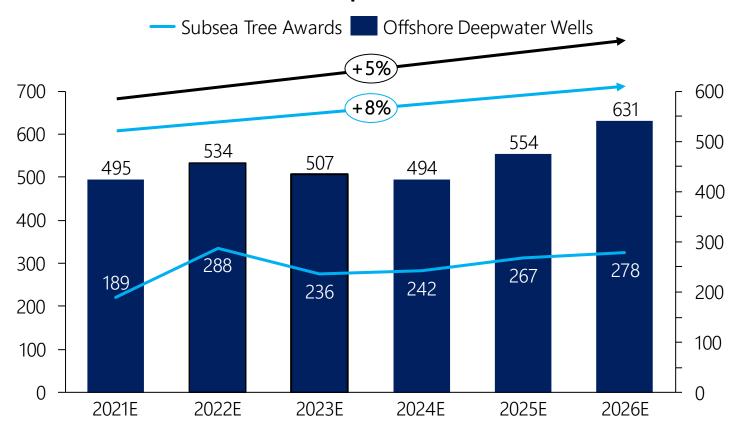


- Revenue of \$83.1 million for the first quarter of 2022, an increase of \$5.2 million from the fourth quarter of 2021 on higher subsea products revenue;
- Booked \$66.5 million of new orders during the first quarter of 2022, including approximately \$17 million in product and service orders for projects in Brazil;
- Reported a net loss of \$8.9 million, or a \$0.26 loss per share, an improvement of \$54.5 million, or \$1.55 per share compared to the fourth quarter of 2021, due to increased revenue and lower restructuring and other charge
- Generated adjusted EBITDA of \$3.2 million, or 3.8% of revenue; an increase of \$2.6 million from the fourth quarter of 2021;
- First quarter net cash used by operating activities of \$10.9 million and free cash flow of negative \$13.0 million, inclusive of \$2.1 million of capital expenditures
- Repurchased \$5.8 million of shares at an average price of \$21.20 during the first quarter of 2022.

# **Market Environment** | Offshore Well and Tree Awards Outlook



#### **Estimated Offshore Deepwater Wells and Tree Awards**

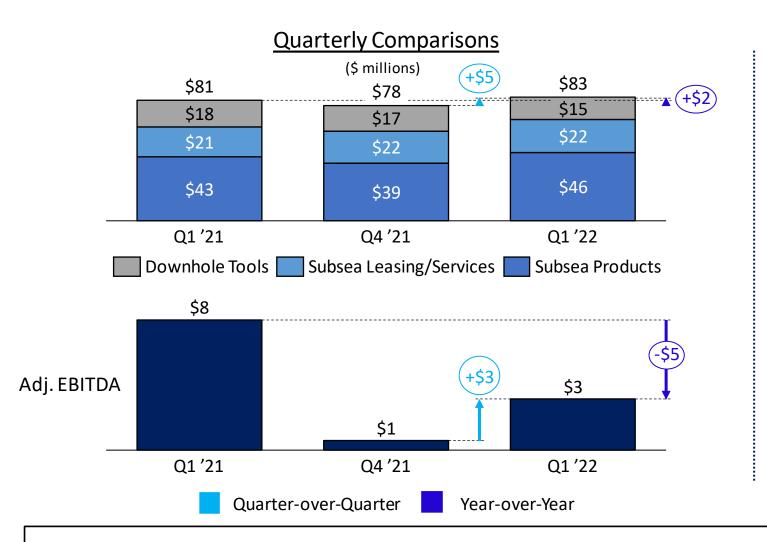


- Offshore deepwater wells drilled forecasted compound annual growth rate (CAGR) of 5% through 2026
- Subsea Tree awards expected to experience significant growth in 2022 and moderate thereafter
- South America and Middle East leading overall offshore well count growth; shallow and deepwater
- Europe and South America expected to lead growth in tree awards

Collaborations & technology adoption provide tailwinds in improving overall market beginning in 2022

# **Q1 2022** | Financial Performance





- Revenue up \$5 million sequentially due to increased subsea products revenue, partially offset by lower downhole tools revenue
- Revenue increased year-over-year due to higher rental revenue, partially offset by lower downhole tools revenue
- Adjusted EBITDA was approximately \$3
  million, up sequentially due to higher revenue
  partially offset by unfavorable product mix
  and lower services
- Year-over-year decrease in adjusted EBITDA driven by unfavorable product mix, primarily fabricated joints replacing wellhead revenue, partially offset by increased leasing revenues

Strong incremental margins sequentially, but product mix weighs on year-over-year Adjusted EBITDA margins

# **Commercial Update | Bookings**

the power of Q

- Q1 2022 bookings of ~\$66 million; inclusive of ~\$17 million of product and service bookings in Brazil
- Favorable mix of subsea wellheads in first quarter bookings
- Backlog increased 5% sequentially and up 12% from year-end 2020
- Bookings range expectation for 2022 revised to \$60 to \$80 million from \$40 to \$60 million
- Subsea production system orders weighted toward 2H 2022

#### Historical Backlog Trends (\$M)



#### Historical Booking Trends (\$M)



Targeted bookings growth of approximately 20% in 2022

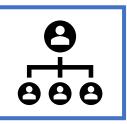
# **Strategy | 2022 Focus Areas**





# Strategic Growth Pillars

 Continue to execute on collaboration agreements, downhole tools growth and e-Series technology expansion



# Organizational Alignment

 Streamlined operations and leadership around more focused and integrated product and service lines



# **Optimized Footprint**

 Further transformation of our operational footprint to improve efficiency and reduce excess capacity



# Capital Allocation

Disciplined deployment of capital to generate attractive returns on capital employed

# **Organizational Alignment | Updating Our Operating Structure**



#### **Subsea Products**

#### Wellheads, Connectors & SPS

- Remain Tier 1 wellhead provider
- Execute collaboration & license agreements
- Increase shallow water tree share
- Grow deepwater presence through VXTe monetization

#### BBIIe Wellhead



XPak De

#### **Subsea Services**

#### **Technical Service, Rentals and Rework**

- Highly reactive support for equipment installation
- Global network of trained technicians and specialized tooling
- Dedicated facilities for refurbishment and rework

#### **Downhole Tools**

#### **Liner Hangers and Services**

- Continue share gains in key markets
- Convert from conventional to expandable liner hangers
- Expand through current and future collaborations
- Increase test & assembly in local markets

# I Energy Transition

#### **Expansion into Decarbonization Opportunities**

- Wellhead and tree injection offering for CCUS
- Collaborations with integrated providers (i.e. Aker Solutions)
- New technology introduction



 $\mathsf{SBT}e\ \mathsf{XT}$ 

# **Optimized Footprint | Operational Excellence**



Next stage in creating a more fit-for-purpose footprint

Multi-phased approach to invest in manufacturing, test & assembly

Monetize excess property for estimated proceeds of \$40 million to \$60 million

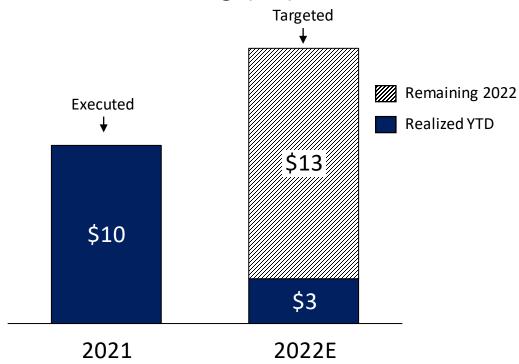
Expected to Yield \$15 to \$20 million in Annual Savings by 2024

# **Operational Excellence | Productivity Improvements**

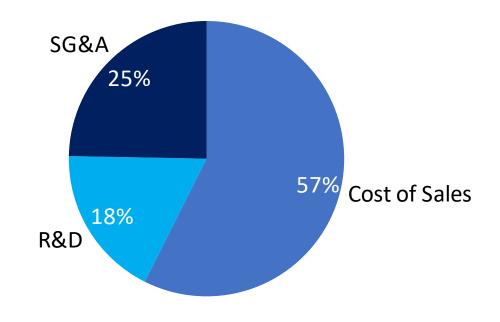


# Driving ~\$15 million of savings in productivity in 2022

# Executed and Expected Cumulative Annualized Cost Savings (\$M)



#### **2022 Breakdown of Productivity Savings**



Productivity Savings Expected to Accelerate throughout 2022

# **Capital Allocation | Framework**



# Capex / Internal

- Fund high return internal investments
- Targeted
   investments for
   franchise products
- Manufacturing, IT Systems, etc.

# **Acquisition Growth**

Selective
 opportunities
 (energy and energy
 adjacent)

# **Share Repurchase**

 Returning excess cash to shareholders

Priority to organic growth, then attractive acquisitions that drive size and scale

# **2022 Outlook** | Financial Outlook



2022 Estimated
Product Bookings
Up ~20% from 2021

2022 Estimated
Revenue:
Up ~10% from 2021
levels

2022 Estimated Adj. EBITDA: 40% to 50% Incremental margins

2022 Estimated
Capex of
\$15M to \$17M

Targeting

2022 Free Cash Flow\*

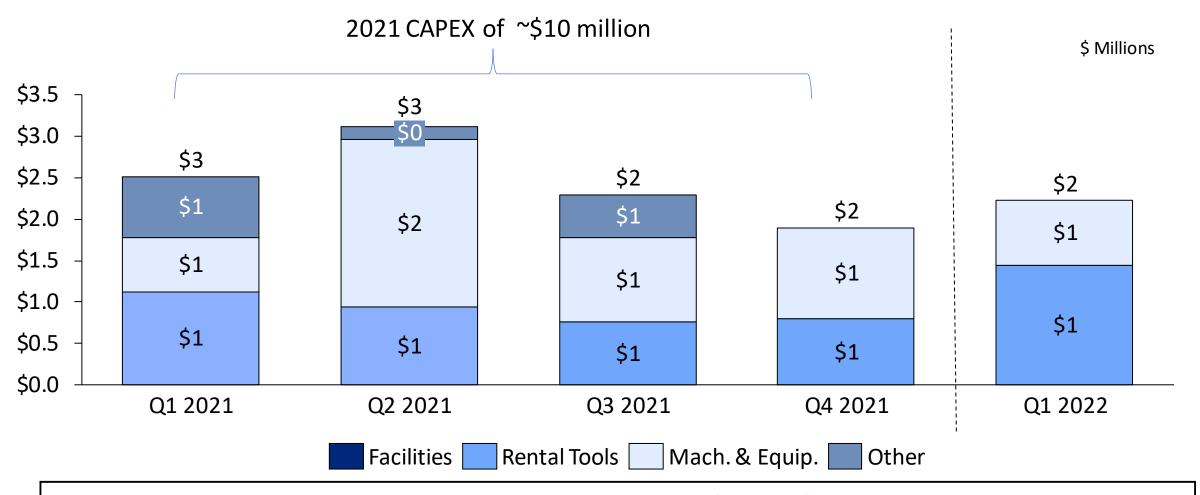
Margin of ~3 to 5%

# Appendix

dril-quip.com | NYSE: DRQ

# **Q1 2022** | Capital Expenditures





Capital expenditures in 2022 are expected to be \$15 to \$17 million driven by rental tools and information technology upgrade to support growth

Note: Sum of components may not foot due to rounding.

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# **Dril-Quip | Market Performance**



MARKET INFORMATION				
Ticker	١	nyse: drq		100% — 80% — 60% —
Share Price (at close: 4/26/22)		\$30.20		40% — 20%
52-Week Range	\$1	8.17 - \$41.2	23	0% -20%
Performance:	DRQ	OSX	SPX	-60% — 80% —
Since Q4 Filing (2/23/22)	20%	12%	-1%	-100% —
Year-to-Date	53%	41%	-12%	21312028

# Balance Sheet Strength and Backlog Supporting Share Price Relative to OSX

Source: FactSet, Market data as of 4/26/2022

# **Financial Statements | Income Statement**



Dril-Quip, Inc.
Comparative Condensed Consolidated Income Statement
(Unaudited)

	Three months ended					
	Mar	ch 31, 2022	December 31, 2021	N	March 31, 2021	
		(In th	ousands, except per shar	e data)		
Revenues:						
Products	\$	55,642	\$ 48,694	\$	55,583	
Services		17,499	19,380		17,667	
Leasing		9,996	9,838		7,989	
Total revenues		83,137	77,912		81,239	
Costs and expenses:						
Cost of sales		63,995	61,197		56,787	
Selling, general and administrative		22,393	30,620		29,558	
Engineering and product development		3,676	3,834		4,037	
Restructuring and other charges		32	52,913		25,020	
Gain on sale of property, plant and equipment		(114)	(596)	)	(3,955)	
Foreign currency transaction (gains) and losses		(1,254)	1,600		1,374	
Total costs and expenses		88,728	149,568		112,821	
Operating loss		(5,591)	(71,656)	)	(31,582)	
Interest income		203	274		49	
Interest expense		(54)	(195)	)	(439)	
Income tax provision (benefit)		3,496	(8,148)	)	2,386	
Net loss	\$	(8,938)	\$ (63,429)	\$	(34,358)	
Loss per share						
Basic	\$	(0.26)	\$ (1.81)	\$	(0.97)	
Diluted	\$	(0.26)	\$ (1.81)	\$	(0.97)	
Depreciation and amortization	\$	7,559	\$ 7,723	\$	7,416	
Capital expenditures	\$	2,066	\$ 2,062	\$	2,513	
Weighted Average Shares Outstanding						
Basic		34,494	35,167		35,385	
Diluted		34,494	35,167		35,385	

# **Financial Statements | Balance Sheet**



Dril-Quip, Inc.
Comparative Condensed Consolidated Balance Sheets
(Unaudited)

	]	March 31, 2022	December 31, 2021					
		(In tho	housands)					
Assets:								
Cash and cash equivalents	\$	338,008	\$	355,451				
Other current assets		379,368		390,098				
PP&E, net		212,944		216,200				
Other assets		47,790		48,677				
Total assets	\$	978,110	\$	1,010,426				
Liabilities and Equity:								
Current liabilities	\$	70,321	\$	93,663				
Deferred Income taxes		4,335		3,925				
Other long-term liabilities		15,679		15,730				
Total liabilities		90,335		113,318				
Total stockholders equity		887,775		897,108				
Total liabilities and equity	\$	978,110	\$	1,010,426				

# **Financial Statements | Non-GAAP Financial Measures**



Dril-Quip, Inc.

Reconciliation of Net Income (Loss) to Adjusted Net Income (Loss) and Adjusted Diluted Earnings (Loss) per Share

and Adjusted Diluted Earnings (Loss) per Share

Adjusted Net Income (Loss) and EPS:	Three months ended											
	March 31, 2022				December 31, 2021				March 31, 2021			
	Effect on net income (loss) (after-tax)		Impact on diluted earnings (loss) per share		Effect on net income (loss) (after-tax)		Impact on diluted earnings (loss) per share		Effect on net income (loss) (after-tax)		Impact on diluted earnings (loss) per share	
					(In t	housands, except	t per s	share amounts)				
Net loss	\$	(8,938)	\$	(0.26)	\$	(63,429)	\$	(1.80)	\$	(34,358)	\$	(0.97)
Adjustments (after tax):												
Reverse the effect of foreign currency transaction (gains) and losses		(991)		(0.03)		1,264		0.04		1,085		0.03
Restructuring and other costs, including severance		25		-		45,962		1.31		19,766		0.56
Gain on sale of property, plant and equipment		(90)		-		(471)		(0.01)		(3,124)		(0.09)
Adjusted net loss	\$	(9,994)	\$	(0.29)	\$	(16,674)	\$	(0.46)	\$	(16,631)	\$	(0.47)

# **Financial Statements | Non-GAAP Financial Measures**



Dril-Quip, Inc.

Reconciliation of Net Income (Loss) to Adjusted EBITDA

Adjusted EBITDA:	Three months ended									
	Marc	h 31, 2022	Decem	ber 31, 2021	March 31, 2021					
		(In thousands)								
Net loss	\$	(8,938)	\$	(63,428)	\$	(34,358)				
Add:										
Interest (income) expense, net		(149)		(80)		390				
Income tax provision (benefit)		3,496		(8,148)		2,386				
Depreciation and amortization expense		7,559		7,723		7,416				
Restructuring and other costs, including severance		32		58,180		29,820				
Gain on sale of property, plant and equipment		(114)		(596)		(3,955)				
Foreign currency transaction (gains) and losses		(1,254)		1,600		1,374				
Stock compensation expense		2,527		5,354		3,186				
Brazilian amnesty settlement		-		-		1,787				
Adjusted EBITDA		3,159	\$	605	\$	8,046				

# Dril-Quip, Inc. Reconciliation of Net Cash Provided by Operating Activities to Free Cash Flow

Free Cash Flow:		Three months ended							
	Mar	rch 31, 2022	December 31, 2021		March 31, 2021				
			(In	thousands)					
Net cash provided (used) by operating activities	\$	(10,928)	\$	4,689	\$	13,072			
Less:									
Purchase of property, plant and equipment		(2,066)		(2,062)		(2,513)			
Free cash flow	\$	(12,994)	\$	2,627	\$	10,559			

# **Financial Statements | Non-GAAP Financial Measures**

Revenues: Products:

Services:

Leasing

**Total revenues** 

Subsea equipment
Downhole tools

**Total products** 

Subsea equipment
Downhole tools
Total services

Subsea equipment
Downhole tools
Total leasing



# Dril-Quip, Inc. Product and Service Revenue Segments

	Three mo	onths ended	d							
<b>March 31</b> ,										
	2022		2021							
	(In n	nillions)								
\$	46.3	\$	42	2.9						
	9.3		12	2.7						
	55.6		5:	5.6						
	13.2		1:	3.8						
	4.3		,	3.8						
	17.5		1′	7.6						
	8.6		,	7.0						
	1.4			1.0						
	10.0			8.0						
\$	83.1	\$	8	1.2						

# **Financial Metrics | Definitions**



- Market Capitalization = Share Price x Total Shares Outstanding
- Enterprise Value = Market Capitalization + Debt Cash and Cash Equivalents
- Non-cash Working Capital = (Current Assets Cash) Current Liabilities
- Book Value / Share = Total Shareholders' Equity / Total Shares Outstanding
- Cash / Share = Cash & Cash Equivalents / Total Shares Outstanding
- Non-cash Working Capital (WC) / Share = Noncash Working Capital / Total Shares Outstanding
- Total Debt / Capitalization = Total Debt (Short-term + Long-term) / (Total Debt + Total Shareholders' Equity)

