## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION
Washington，D．C． 20549
$\qquad$
FORM 10－Q
$\qquad$
（MARK ONE）

## 囚 QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15（d）OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended June 30， 2019
or
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15（d）OF THE SECURITIES EXCHANGE ACT OF 1934
Commission file number 001－13439

## DRIL－QUIP，INC．

（Exact name of registrant as specified in its charter）

## DELAWARE <br> （State or other jurisdiction of incorporation or organization）

74－2162088
（I．R．S．Employer
Identification No．）

6401 N．ELDRIDGE PARKWAY HOUSTON，TEXAS

77041
（Address of principal executive offices）（Zip Code）
（713）939－7711
（Registrant＇s telephone number，including area code）
Securities registered pursuant to Section 12（b）of the Act：
Title of each class
Trading symbol（s）
Name of each exchange on which
registered
Common Stock，\＄． 01 par value per share
DRQ
New York Stock Exchange

Indicate by check mark whether the registrant（1）has filed all reports required to be filed by Section 13 or 15（d）of the Securities Exchange Act of 1934 during the preceding 12 months（or for such shorter period that the registrant was required to file such reports），and（2）has been subject to such filing requirements for the past 90 days．Yes 囚 No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of regulations S－T （ $\$ 232.405$ of this chapter）during the preceding 12 months（or for such shorter period that the registrant was required to submit such files）．Yes $\boldsymbol{X}$ No

Indicate by check mark whether the registrant is a large accelerated filer，an accelerated filer，a non－accelerated filer，a smaller reporting company，or an emerging growth company．See the definitions of＂large accelerated filer，＂＂accelerated filer＂，＂smaller reporting company，＂and＂emerging growth company＂in Rule 12b－2 of the Exchange Act．

Large accelerated filer 区
Non－accelerated filer

区

Accelerated filer
Smaller reporting company
Emerging growth company

If an emerging growth company，indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13（a）of the Exchange Act．

Indicate by check mark whether the registrant is a shell company（as defined in Exchange Act Rule 12b－2）．YesNo 区
As of July 23，2019，the number of shares outstanding of the registrant＇s common stock，par value $\$ 0.01$ per share，was $36,207,042$ ．
Page
PART I
Item 1. Condensed Consolidated Financial Statements ..... 3
Balance Sheets ..... 3
Statements of Income (Loss) ..... 4
Statements of Comprehensive Income (Loss) ..... 5
Statements of Cash Flows ..... 6
Statements of Stockholders' Equity ..... 7
Notes to Financial Statements ..... 8
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations ..... 20
Item 3. Quantitative and Qualitative Disclosures About Market Risk ..... 30
Item 4. Controls and Procedures ..... 30
PART II
Item 1. Legal Proceedings ..... 31
Item 1A. Risk Factors ..... 31
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds ..... 31
Index to Exhibits ..... 34
Signatures ..... 35

## PART I-FINANCIAL INFORMATION

## Item 1. Financial Statements



The accompanying notes are an integral part of these condensed consolidated financial statements.

## (UNAUDITED)

|  | Three months ended June 30, |  |  |  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
|  | (In thousands, except per share data) |  |  |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |  |  |
| Products | \$ | 77,233 | \$ | 64,719 | \$ | 142,667 | \$ | 135,764 |
| Services |  | 16,575 |  | 17,998 |  | 35,051 |  | 35,460 |
| Leasing |  | 10,000 |  | 12,144 |  | 20,407 |  | 22,810 |
| Total revenues |  | 103,808 |  | 94,861 |  | 198,125 |  | 194,034 |
| Cost and expenses: |  |  |  |  |  |  |  |  |
| Cost of sales: |  |  |  |  |  |  |  |  |
| Products |  | 53,568 |  | 57,916 |  | 105,110 |  | 115,261 |
| Services |  | 10,219 |  | 8,268 |  | 19,455 |  | 17,912 |
| Leasing |  | 10,080 |  | 9,353 |  | 18,675 |  | 15,850 |
| Total cost of sales |  | 73,867 |  | 75,537 |  | 143,240 |  | 149,023 |
| Selling, general and administrative |  | 22,835 |  | 22,869 |  | 47,378 |  | 50,218 |
| Engineering and product development |  | 5,157 |  | 5,302 |  | 8,777 |  | 9,720 |
| Restructuring and other charges |  | 1,019 |  | - |  | 3,415 |  | - |
| Gain on sale of assets |  | $(1,190)$ |  | $(5,099)$ |  | $(1,203)$ |  | $(5,099)$ |
| Total costs and expenses |  | 101,688 |  | 98,609 |  | 201,607 |  | 203,862 |
| Operating income (loss) |  | 2,120 |  | $(3,748)$ |  | $(3,482)$ |  | $(9,828)$ |
| Interest income |  | 2,680 |  | 2,275 |  | 4,686 |  | 4,075 |
| Interest expense |  | - |  | (151) |  | (121) |  | (350) |
| Income (loss) before income taxes |  | 4,800 |  | $(1,624)$ |  | 1,083 |  | $(6,103)$ |
| Income tax provision |  | 3,119 |  | 1,418 |  | 5,452 |  | 4,318 |
| Net income (loss) |  | 1,681 |  | $(3,042)$ |  | $(4,369)$ |  | $(10,421)$ |
| Income (loss) per common share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.05 | \$ | (0.08) | \$ | (0.12) | \$ | (0.28) |
| Diluted | \$ | 0.05 | \$ | (0.08) | \$ | (0.12) | \$ | (0.28) |
| Weighted average common shares outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 35,967 |  | 37,615 |  | 35,764 |  | 37,672 |
| Diluted |  | 36,210 |  | 37,615 |  | 35,764 |  | 37,672 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

DRIL-QUIP, INC.
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)
(UNAUDITED)

|  | Three months ended June 30, |  |  |  | Six months endedJune 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
|  | (In thousands) |  |  |  |  |  |  |  |
| Net income (loss) | \$ | 1,681 | \$ | $(3,042)$ | \$ | $(4,369)$ | \$ | $(10,421)$ |
| Other comprehensive income (loss), net of tax: |  |  |  |  |  |  |  |  |
| Foreign currency translation adjustments |  | $(2,317)$ |  | $(21,666)$ |  | (690) |  | $(8,545)$ |
| Total comprehensive loss |  | (636) |  | $(24,708)$ |  | $(5,059)$ |  | $(18,966)$ |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

## (UNAUDITED)

|  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  |
|  | (In thousands) |  |  |  |
| Operating activities |  |  |  |  |
| Net loss | \$ | $(4,369)$ | \$ | $(10,421)$ |
| Adjustments to reconcile net loss to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 16,851 |  | 17,242 |
| Stock-based compensation expense |  | 8,083 |  | 7,585 |
| Restructuring and other charges |  | 314 |  | - |
| Gain on sale of assets |  | $(1,203)$ |  | $(5,099)$ |
| Deferred income taxes |  | 164 |  | 578 |
| Changes in operating assets and liabilities: |  |  |  |  |
| Trade receivables, net |  | $(16,716)$ |  | 7,007 |
| Inventories, net |  | $(1,002)$ |  | 22,731 |
| Prepaids and other assets |  | 5,860 |  | $(3,117)$ |
| Accounts payable and accrued expenses |  | 2,731 |  | $(13,374)$ |
| Other, net |  | (63) |  | 334 |
| Net cash provided by operating activities |  | 10,650 |  | 23,466 |
| Investing activities |  |  |  |  |
| Purchase of property, plant and equipment |  | $(4,598)$ |  | $(19,605)$ |
| Proceeds from sale of equipment |  | 1,565 |  | 10,517 |
| Net cash used in investing activities |  | $(3,033)$ |  | $(9,088)$ |
| Financing activities |  |  |  |  |
| Repurchase of common shares |  | $(1,996)$ |  | $(9,830)$ |
| ABL Credit Facility issuance costs |  | - |  | (815) |
| Proceeds from exercise of stock options |  | - |  | 642 |
| Net cash used in financing activities |  | $(1,996)$ |  | $(10,003)$ |
| Effect of exchange rate changes on cash activities |  | (595) |  | $(4,133)$ |
| Increase in cash and cash equivalents |  | 5,026 |  | 242 |
| Cash and cash equivalents at beginning of period |  | 418,100 |  | 493,180 |
| Cash and cash equivalents at end of period | \$ | 423,126 | \$ | 493,422 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## (UNAUDITED)

|  | Common Stock |  | Additional Paid-$\qquad$ |  | Retained Earnings |  | Accumulated Other Comprehensive Losses |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands, except shares) |  |  |  |  |  |  |  |  |  |
| Balance at April 1, 2019 | \$ | 376 | \$ | 39,815 | \$ | 1,198,700 | \$ | $(143,486)$ | \$ | 1,095,405 |
| Foreign currency translation adjustment |  | - |  | - |  | - |  | $(2,317)$ |  | $(2,317)$ |
| Net income |  | - |  | - |  | 1,681 |  | - |  | 1,681 |
| Comprehensive loss |  |  |  |  |  |  |  |  |  | (636) |
| Repurchase of common stock (22,073 shares) |  | - |  | - |  | (880) |  | - |  | (880) |
| Stock option expense |  | - |  | 3,221 |  | - |  | - |  | 3,221 |
| Other |  | - |  | 17 |  | 1 |  | - |  | 18 |
| Balance at June 30, 2019 | \$ | 376 | \$ | 43,053 | \$ | 1,199,502 | \$ | $(145,803)$ | \$ | 1,097,128 |
|  |  |  |  |  |  |  |  |  |  |  |
| Balance at January 1, 2019 | \$ | 376 | \$ | 34,953 | \$ | 1,205,946 | \$ | $(145,113)$ | \$ | 1,096,162 |
| Foreign currency translation adjustment |  | - |  | - |  | - |  | (690) |  | (690) |
| Net loss |  | - |  | - |  | $(4,369)$ |  | - |  | $(4,369)$ |
| Comprehensive loss |  |  |  |  |  |  |  |  |  | $(5,059)$ |
| Repurchase of common stock (50,151 shares) |  | - |  | - |  | $(1,996)$ |  | - |  | $(1,996)$ |
| Stock option expense |  | - |  | 8,083 |  | - |  | - |  | 8,083 |
| Other |  | - |  | 17 |  | (79) |  | - |  | (62) |
| Balance at June 30, 2019 | \$ | 376 | \$ | 43,053 | \$ | 1,199,502 | \$ | $(145,803)$ | \$ | 1,097,128 |


|  | Common Stock |  | Additional Paid- <br> In Capital |  | Retained Earnings |  | Accumulated Other Comprehensive Losses |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands, except shares) |  |  |  |  |  |  |  |  |  |
| Balance at April 1, 2018 | \$ | 381 | \$ | 23,964 | \$ | 1,393,933 | \$ | $(113,169)$ | \$ | 1,305,109 |
| Foreign currency translation adjustment |  | - |  | - |  | - |  | $(21,666)$ |  | $(21,666)$ |
| Net loss |  | - |  | - |  | $(3,042)$ |  | - |  | $(3,042)$ |
| Comprehensive loss |  |  |  |  |  |  |  |  |  | $(24,708)$ |
| Repurchase of common stock (219,102 shares) |  | (2) |  | - |  | $(9,828)$ |  | - |  | $(9,830)$ |
| Options exercised |  | 15 |  | 575 |  | - |  | - |  | 590 |
| Stock option expense |  | - |  | 3,611 |  |  |  | - |  | 3,611 |
| Other |  | - |  | (1) |  | 676 |  | - |  | 675 |
| Balance at June 30, 2018 | \$ | 394 | \$ | 28,149 | \$ | 1,381,739 | \$ | $(134,835)$ | \$ | 1,275,447 |
| Balance at January 1, 2018 |  | 372 |  | 20,083 |  | 1,400,296 |  | $(126,290)$ |  | 1,294,461 |
| Foreign currency translation adjustment |  | - |  | - |  |  |  | $(8,545)$ |  | $(8,545)$ |
| Net loss |  | - |  | - |  | $(10,421)$ |  | - |  | $(10,421)$ |
| Comprehensive loss |  |  |  |  |  |  |  |  |  | $(18,966)$ |
| ASC 606 |  | - |  | - |  | 1,786 |  | - |  | 1,786 |
| Repurchase of common stock (219,102 shares) |  | (2) |  | - |  | $(9,828)$ |  | - |  | $(9,830)$ |
| Options exercised |  | 24 |  | 618 |  | - |  | - |  | 642 |
| Stock option expense |  | - |  | 7,585 |  | - |  | - |  | 7,585 |
| Other |  | - |  | (137) |  | (94) |  | - |  | (231) |
| Balance at June 30, 2018 | \$ | 394 | \$ | 28,149 | \$ | 1,381,739 | \$ | $(134,835)$ | \$ | 1,275,447 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## DRIL-QUIP, INC.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## (UNAUDITED)

## 1. Organization and Principles of Consolidation

Dril-Quip, Inc., a Delaware corporation (the "Company" or "Dril-Quip"), designs, manufactures, sells and services highly engineered drilling and production equipment that is well suited primarily for use in deepwater, harsh environment and severe service applications. The Company's principal products consist of subsea and surface wellheads, subsea and surface production trees, subsea control systems and manifolds, mudline hanger systems, specialty connectors and associated pipe, drilling and production riser systems, liner hangers, wellhead connectors, diverters and safety valves. Dril-Quip's products are used by major integrated, large independent and foreign national oil and gas companies and drilling contractors throughout the world. Dril-Quip also provides technical advisory assistance on an as-requested basis during installation of its products, as well as rework and reconditioning services for customer-owned Dril-Quip products. In addition, Dril-Quip's customers may rent or purchase running tools from the Company for use in the installation and retrieval of the Company's products.

The Company's operations are organized into three geographic segments- Western Hemisphere (including North and South America; headquartered in Houston, Texas), Eastern Hemisphere (including Europe and Africa; headquartered in Aberdeen, Scotland) and Asia-Pacific (including the Pacific Rim, Southeast Asia, Australia, India and the Middle East; headquartered in Singapore). Each of these segments sells similar products and services, and the Company has major manufacturing facilities in all three of its regional headquarter locations as well as in Macae, Brazil. The Company's major subsidiaries are Dril-Quip (Europe) Limited, located in Aberdeen with branches in Denmark, Norway and Holland; Dril-Quip Asia-Pacific PTE Ltd., located in Singapore; and Dril-Quip do Brazil LTDA, located in Macae, Brazil. Other operating subsidiaries include TIW Corporation (TIW) and Honing, Inc., both, located in Houston, Texas; DQ Holdings Pty. Ltd., located in Perth, Australia; Dril-Quip (Ghana) Ltd., located in Takoradi, Ghana; PT DQ Oilfield Services Indonesia, located in Jakarta, Indonesia; Dril-Quip (Nigeria) Ltd., located in Port Harcourt, Nigeria; Dril-Quip Egypt for Petroleum Services S.A.E., located in Alexandria, Egypt; Dril-Quip Oilfield Services (Tianjin) Co. Ltd., located in Tianjin, China, with branches in Shezhen and Beijing, China; and Dril-Quip Qatar LLC, located in Doha, Qatar; Drip-Quip TIW Mexico S.A. de C.V., located in Villahermosa, Mexico; TIW de Venezuela S.A., located in Anaco, Venezuela and with a registered branch located in Ecuador; TIW (UK) Limited, located in Aberdeen, Scotland; TIW Hungary LLC, located in Szolnok, Hungary; and TIW International LLC, with a registered branch located in Singapore.

The condensed consolidated financial statements included herein are unaudited. The balance sheet at December 31, 2018 has been derived from the audited consolidated financial statements at that date. In the opinion of management, the unaudited condensed consolidated interim financial statements include all normal recurring adjustments necessary for a fair statement of the financial position as of June 30, 2019 and the results of operations and comprehensive income for the three and six months ended June 30, 2019 and 2018 and cash flows for the six-month periods ended June 30, 2019 and 2018. Certain information and footnote disclosures normally included in annual audited consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission. Management believes the unaudited interim related disclosures in these condensed consolidated financial statements are adequate. The results of operations, comprehensive income and cash flows for the six-month period ended June 30, 2019 are not necessarily indicative of the results to be expected for the full year. The condensed consolidated financial statements included herein should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2018.

## 2. Significant Accounting Policies

Principles of Consolidation
The condensed consolidated financial statements include the accounts of the Company and its subsidiaries. All material intercompany accounts and transactions have been eliminated.

## Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Some of the Company's more significant estimates are those affected by critical accounting policies for revenue recognition, inventories and contingent liabilities.

## Revenue Recognition

The Company generates revenues through the sale of products, the sale of services and the leasing of installation tools. The Company normally negotiates contracts for products, including those accounted for under the over time method, rental tools and services separately. Modifications to the scope and price of sales contracts may occur in the form of variations and change orders. For all product sales, it is the customer's decision as to the timing of the product installation as well as whether Dril-Quip running tools will be purchased or rented. Furthermore, the customer is under no obligation to utilize the Company's technical advisory assistance services. The customer may instead choose to use a third party or its own personnel.

## Product and Service Revenues

Product and service revenues are recognized as the Company satisfies the performance obligation by transferring control of the promised good or service to the customer. Revenues are measured based on consideration specified in a contract with a customer and exclude sales incentives and amounts collected on behalf of third parties. In addition, some customers may impose contractually negotiated penalties for late delivery that are excluded from the transaction price.

Management has elected to utilize certain practical expedients allowed under Accounting Standards Codification 606, Revenue from Contracts with Customers (ASC 606). Taxes assessed by a governmental authority that are both imposed on and concurrent with a specific revenue-producing transaction and collected by the entity from a customer are excluded from the measurement of the transaction price. Shipping and handling activities that are performed after a customer obtains control of the good are accounted for as activities to fulfill the promise to transfer the good and thus are excluded from the transaction price.

## Product revenues

The Company recognizes product revenues from two methods:

- product revenues are recognized over time as control is transferred to the customer; and
- product revenues from the sale of products that do not qualify for the over time method are recognized as point in time.


## Revenues recognized under the over time method

The Company uses the over time method on long-term project contracts that have the following characteristics:

- the contracts call for products which are designed to customer specifications;
- the structural designs are unique and require significant engineering and manufacturing efforts generally requiring more than six months in duration;
- product requirements cannot be filled directly from the Company's standard inventory; and
- The Company has an enforceable right to payment for any work completed to date and the enforceable payment includes a reasonable profit margin.

For each project, the Company prepares a detailed analysis of estimated costs, profit margin, completion date and risk factors which include availability of material, production efficiencies and other factors that may impact the project. On a quarterly basis, management reviews the progress of each project, which may result in revisions of previous estimates, including revenue recognition. The Company calculates the percentage complete and applies the percentage to determine the revenues earned and the appropriate portion of total estimated costs to be recognized. Losses, if any, are recorded in full in the period they become known. Historically, the Company's estimates of total costs and costs to complete have approximated actual costs incurred to complete the project.

Under the over time method, billings may not correlate directly to the revenue recognized. Based upon the terms of the specific contract, billings may be in excess of the revenue recognized, in which case the amounts are included in customer prepayments as a liability on the Condensed Consolidated Balance Sheets. Likewise, revenue recognized may exceed customer billings in which case the amounts are reported in trade receivables. Unbilled revenues are expected to be billed and collected within one year. At June 30, 2019 and December 31, 2018, receivables included $\$ 68.4$ million and $\$ 57.0$ million of unbilled receivables, respectively. For the three months ended June 30, 2019, there were 24 projects representing approximately $21.0 \%$ of the Company's total revenues and approximately $29.0 \%$ of its product revenues that were accounted for using over time accounting, compared to nine projects for the three months ended June 30, 2018, which represented approximately $13.0 \%$ of the Company's total revenues and approximately $19.0 \%$ of its product revenues. For the six months ended June 30, 2019, there were 24 projects representing approximately $20.0 \%$ of the Company's total revenues and approximately $27.0 \%$ of its product revenues that were accounted for using over time accounting, compared to ten projects for the six months ended June 30, 2018, which represented approximately $13.0 \%$ of the Company's total revenues and approximately $18.0 \%$ of its product revenues.

## Revenues recognized under the point in time method

Revenues from the sale of standard inventory products, not accounted for under the over time method, are recorded at the point in time that the customer obtains control of the promised asset and the Company satisfies its performance obligation. This point in time recognition aligns with the time of shipment, which is when the Company typically has a present right to payment, title transfers to the customer, the customer or its carrier has physical possession and the customer has significant risks and rewards of ownership. The Company may provide product storage to some customers. Revenues for these products are recognized at the point in time that control of the product transfers to the customer, the reason for storage is requested by the customer, the product is separately identified, the product is ready for physical transfer to the customer and the Company does not have the ability to use or direct the use of the product. This point in time typically occurs when the products are moved to storage. We receive payment after control of the products has transferred to the customer.

## Service revenues

The Company recognizes service revenues from two sources:

- technical advisory assistance; and
- rework and reconditioning of customer-owned Dril-Quip products.

The Company generally does not install products for its customers, but it does provide technical advisory assistance.
The Company normally negotiates contracts for products, including those accounted for under the over time method, and services separately. For all product sales, it is the customer's decision as to the timing of the product installation as well as whether Dril-Quip running tools will be purchased or rented. Furthermore, the customer is under no obligation to utilize the Company's technical advisory assistance services. The customer may use a third party or their own personnel. The contracts for these services are typically considered day-to-day.

Rework and reconditioning service revenues are recorded using the over time method based on the remaining steps that need to be completed as the refurbishment process is performed. The measurement of progress considers, among other things, the time necessary for completion of each step in the reconditioning plan, the materials to be purchased, labor and ordering procedures. We receive payment after the services have been performed by billing customers periodically (typically monthly).

## Lease revenues

The Company earns lease revenues from the rental of running tools. Rental revenues are recognized within leasing revenues on a day rate basis over the lease term, which is generally between one to three months.

## Practical Expedients

We do not disclose the value of unsatisfied performance obligations for contracts with an original expected length of one year or less.

## Fair Value of Financial Instruments

The Company's financial instruments consist primarily of cash and cash equivalents, receivables and payables. The carrying values of these financial instruments approximate their respective fair values as they are short-term in nature.

## Restructuring and Other Charges

In the third quarter of 2018, we initiated a global strategic plan to better align our operations with current market conditions and finalized this plan during the second quarter of 2019. As a result of this plan, during the three and six months ended June 30, 2019, we incurred restructuring and other charges of approximately $\$ 1.0$ million and $\$ 3.4$ million, respectively. All of these charges primarily relate to employee termination benefits and consulting fees.

## Treasury Shares

On February 26, 2019, the Board of Directors authorized a share repurchase plan under which the Company can repurchase up to $\$ 100$ million of its common stock. The repurchase plan has no set expiration date and any repurchased shares are expected to be cancelled. For the three-month period ended June 30, 2019, the Company purchased 22,073 shares under the share repurchase plan at an average price of approximately $\$ 39.87$ per share totaling approximately $\$ 0.9$ million and has retired such shares.

For the six-month period ended June 30 , 2019, the Company purchased 50,151 shares under the share repurchase plan at an average price of approximately $\$ 39.80$ per share totaling approximately $\$ 2.0$ million and has retired such shares. The Company continues to evaluate current market conditions on an on-going basis as it relates to executing its share buyback program.

## Earnings Per Share

Basic earnings per common share is computed by dividing net income (loss) by the weighted average number of shares of common stock outstanding during the period. Diluted earnings per common share is computed considering the dilutive effect of stock awards using the treasury stock method.

In each relevant period, the net income used in the basic and dilutive earnings per share calculations is the same. The following table reconciles the weighted average basic number of common shares outstanding and the weighted average diluted number of common shares outstanding for the purpose of calculating basic and diluted earnings per share:

|  | Three months ended June 30, |  | Six months ended June 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 | 2018 | 2019 | 2018 |
|  | (In thousands) |  |  |  |
| Weighted average common shares outstanding - basic | 35,967 | 37,615 | 35,764 | 37,672 |
| Dilutive effect of common stock awards | 243 | - | - | - |
| Weighted average common shares outstanding - diluted | 36,210 | 37,615 | 35,764 | 37,672 |

For the three and six months ended June 30, 2019, the Company has excluded the following common stock options and awards because their impact on the income/(loss) per share is anti-dilutive (in thousands on a weighted average basis):

|  | Three months ended June 30, |  |  |  | Six months ended June 30, |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  |  |  |
|  | (In thousands) |  |  |  |  |  |
| Director stock awards |  | - |  | 6 | 7 | 4 |
| Stock options |  | - |  | 10 | - | 11 |
| Performance share units |  | 2 |  | 97 | 121 | 87 |
| Restricted stock awards |  | 7 |  | 105 | 97 | 89 |

Reclassifications. As a result of our global business transformation, certain prior period amounts have been reclassified to conform to the current period presentation as it related to product engineering and quality assurance cost. We reclassified approximately $\$ 5.2$ million and $\$ 10.3$ million of engineering cost from our engineering and product development cost and approximately $\$ 0.9$ million and $\$ 1.6$ million of quality assurance cost from selling, general and administrative to product cost of sales during the three and six months ended June 30, 2018, respectively. These reclassifications did not have an impact on our Condensed Consolidated Statements of Income (Loss), Condensed Consolidated Balance Sheets, Condensed Consolidated Statements of Comprehensive Income (Loss), Condensed Consolidated Statements of Stockholders' Equity and Condensed Consolidated Statements of Cash Flows. Engineering costs were approximately $\$ 4.1$ million and $\$ 8.3$ million for the three and six months ended June 30, 2019, respectively. Quality assurance costs were approximately $\$ 0.9$ million and $\$ 1.6$ million for the three and six months ended June 30, 2019, respectively.

## 3. New Accounting Standards

In February 2016, the FASB issued ASU 2016-02 "Leases (Topic 842)". The new standard requires lessees to recognize lease assets (right of use) and lease obligations (lease liability) for leases previously classified as operating leases under generally accepted accounting principles on the balance sheet for leases with terms in excess of 12 months. The standard is effective for fiscal periods beginning after December 15, 2018, including interim periods within those fiscal years. Please see Note 9, "Leases", for a discussion of the impact related to the adoption of this standard.

In April 2019, the FASB issued ASU 2019-04 "Codification Improvements to Financial Instruments - Credit Losses (Topic 326)". The new standard clarifies certain aspects of accounting for credit losses, hedging activities, and financial instruments (addressed by ASUs 2016-13, 2017-12, and 2016-01, respectively). The standard is effective for fiscal periods beginning after December 15, 2019, including interim periods within those fiscal years. We are currently in the process of assessing the impact of this guidance.

## 4. Revenue Recognition

Revenues from contracts with customers (excludes leasing) consisted of the following:

|  | Three months ended June 30, 2019 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Western Hemisphere |  | Eastern Hemisphere |  | Asia- <br> Pacific |  | Total |  |
|  | (In thousands) |  |  |  |  |  |  |  |
| Product Revenues | \$ | 38,883 | \$ | 24,540 | \$ | 13,810 | \$ | 77,233 |
| Service Revenues |  | 9,161 |  | 4,869 |  | 2,545 |  | 16,575 |
| Total | \$ | 48,044 | \$ | 29,409 | \$ | 16,355 | \$ | 93,808 |


|  | Six months ended June 30, 2019 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Western Hemisphere |  | Eastern Hemisphere |  | AsiaPacific |  | Total |  |
|  | (In thousands) |  |  |  |  |  |  |  |
| Product Revenues | \$ | 75,259 | \$ | 43,158 | \$ | 24,250 | \$ | 142,667 |
| Service Revenues |  | 19,006 |  | 9,873 |  | 6,172 |  | 35,051 |
| Total | \$ | 94,265 | \$ | 53,031 | \$ | 30,422 | \$ | 177,718 |

## Contract Balances

Balances related to contracts with customers consisted of the following:
Contract Assets (amounts shown in thousands)

| Contract Assets at December 31, 2018 | $\$$ | 83,188 |
| :--- | :---: | :---: |
| Additions | 47,729 |  |
| Transfers to Accounts Receivable |  | $(25,531)$ |
| Contract Assets at June 30, 2019 | $\$$ | 105,386 |

Contract Liabilities (amounts shown in thousands)

| Contract Liabilities at December 31, 2018 | \$ | 9,648 |
| :---: | :---: | :---: |
| Additions |  | 109,630 |
| Revenue Recognized |  | $(110,746)$ |
| Contract Liabilities at June 30, 2019 | \$ | 8,532 |

Contract assets receivables, which are included in trade receivables, net, were $\$ 105.4$ million and $\$ 83.2$ million at June 30, 2019 and December 31, 2018, respectively. Contract assets include unbilled accounts receivable associated with contracts accounted for under the over time accounting method, which are included in trade receivables, net, in our accompanying condensed consolidated balance sheets and which were approximately $\$ 68.4$ million and $\$ 57.0$ million at June 30, 2019 and December 31, 2018, respectively. Unbilled contract assets are transferred to the trade receivables, net, when the rights become unconditional. The contract liabilities primarily relate to advance payments from customers and are included in customer prepayments in our accompanying condensed consolidated balance sheets.

Obligations for returns and refunds were considered immaterial as of June 30, 2019.

## Remaining Performance Obligations

The aggregate amount of the transaction price allocated to remaining performance obligations from our reconditioning services and over time product lines was $\$ 78.0$ million as of June 30 , 2019. The Company expects to recognize revenue on approximately $62.8 \%$ and $100.0 \%$ of the remaining performance obligations over the next 12 and 24 months, respectively.

The Company applies the practical expedient available under the revenue standard and does not disclose information about remaining performance obligations that have original expected durations of one year or less.

## 5. Stock-Based Compensation and Stock Awards

During the three and six months ended June 30, 2019, the Company recognized approximately $\$ 3.2$ million and $\$ 8.1$ million, respectively, of stockbased compensation expense, which includes approximately $\$ 1.8$ million related to accelerated vesting of restricted stock awards of our former Chief Operating Officer, pursuant to a separation agreement entered into with him. The stock based compensation is included in "Selling, general and administrative" in our accompanying condensed consolidated statements of income (loss) and "Additional paid-in capital" in our accompanying condensed consolidated balance sheets, compared to $\$ 3.6$ million and $\$ 7.6$ million recognized for the three and six months ended June 30, 2018, respectively. No stockbased compensation expense was capitalized during the three and six months ended June 30, 2019 or 2018.

## 6. Inventories, net

Inventories consist of the following:

|  | June 30, 2019 |  | $\begin{gathered} \text { December 31, } \\ 2018 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |
| Raw materials and supplies | \$ | 46,291 | \$ | 55,878 |
| Work in progress |  | 54,325 |  | 51,251 |
| Finished goods |  | 188,326 |  | 192,632 |
|  |  | 288,942 |  | 299,761 |
| Less: allowance for obsolete and excess inventory |  | $(94,429)$ |  | $(108,567)$ |
| Total inventory | \$ | 194,513 | \$ | 191,194 |

## 7. Goodwill

The changes in the carrying amount of goodwill by reporting unit during the six months ended June 30, 2019 were as follows:

|  | Carrying Value <br> January 1, 2019 |  | Foreign Currency Translation |  | Carrying Value <br> June 30, 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |  |  |
| Eastern Hemisphere | \$ | 7,714 | \$ | (81) | \$ | 7,633 |
| Western Hemisphere |  | - |  | - |  |  |
| Asia-Pacific |  | - |  | - |  | - |
| Total | \$ | 7,714 | \$ | (81) | \$ | 7,633 |

The Company performs its annual impairment tests of goodwill as of October 1 or when there is an indication an impairment may have occurred. As of June 30, 2019, there were no indications an impairment may have occurred.

The fair value used in the goodwill impairment assessment was determined using the net present value of the expected future cash flows for the reporting unit. During the Company's goodwill impairment analysis, the Company determines the fair value of the reporting unit, as a whole, using a discounted cash flow analysis, which requires significant assumptions and estimates about future operations. The assumptions about future cash flows and growth rates are based on our current budget for the remainder of the current year, 2020 and for future periods, as well as our strategic plans and management's beliefs about future exploration and development in the industry. Changes in management's forecast commodity price assumptions may cause us to reassess our goodwill for impairment and could result in a non-cash impairment charge in the future.

## 8. Intangible Assets

Intangible assets consist of the following:

|  | Estimated <br> Useful Lives | June 30, 2019 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Gross <br> Book Value |  | Accumulated Amortization |  | Foreign Currency Translation |  | Net Book Value |  |
|  |  | (In thousands) |  |  |  |  |  |  |  |
| Trademarks | 15 years | \$ | 8,159 | \$ | - | \$ | 22 | \$ | 8,181 |
| Patents | 15-30 years |  | 5,945 |  | $(2,011)$ |  | 1 |  | 3,935 |
| Customer relationships | 5-15 years |  | 25,787 |  | $(4,301)$ |  | 8 |  | 21,494 |
| Non-compete agreements | 3 years |  | 171 |  | (141) |  | - |  | 30 |
| Organizational costs | indefinite |  | 172 |  | - |  | (1) |  | 171 |
|  |  | \$ | 40,234 | \$ | $(6,453)$ | \$ | 30 | \$ | 33,811 |


|  | Estimated Useful Lives | December 31, 2018 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Gross <br> Book Value |  | Accumulated Amortization |  | Foreign Currency Translation |  | Net Book Value |  |
|  |  | (In thousands) |  |  |  |  |  |  |  |
| Trademarks | 15 years | \$ | 8,236 |  | - | \$ | (72) | \$ | 8,164 |
| Patents | 15-30 years |  | 6,026 |  | $(1,925)$ |  | (11) |  | 4,090 |
| Customer relationships | 5-15 years |  | 25,703 |  | $(2,953)$ |  | (260) |  | 22,490 |
| Non-compete agreements | 3 years |  | 171 |  | (113) |  | - |  | 58 |
| Organizational costs | indefinite |  | 172 |  | - |  | - |  | 172 |
|  |  | \$ | 40,308 | \$ | $(4,991)$ | \$ | (343) | \$ | 34,974 |

## 9. Leases

Effective January 1, 2019, we adopted ASU 2016-02, "Leases" (Topic 842), and elected the package of practical expedients that does not require us to reassess: (1) whether any expired or existing contracts are, or contain, leases, (2) lease classification for any expired or existing leases and (3) initial direct costs for any expired or existing leases. We adopted the practical expedient that allows lessees to treat the lease and non-lease components of a lease as a single lease component. The impact of the adoption of ASC 842, as of January 1, 2019, was approximately $\$ 5.5$ million to our assets, approximately $\$ 1.6$ million to our current liability and approximately $\$ 3.9$ million to our long-term liability.

Under the transition method selected by the Company, leases expiring at, or entered into after, January 1, 2019 were required to be recognized and measured. Prior period amounts have not been adjusted and continue to be reflected in accordance with the Company's historical accounting under ASC 840 . The adoption of this standard resulted in the recording of operating lease assets and operating lease liabilities as of January 1, 2019, with no related impact on the Company's Consolidated Statement of Stockholders' Equity or Consolidated Statement of Income (Loss). Short-term leases have not been recorded on the balance sheet.
We lease facilities related to sales and service, manufacturing, reconditioning, certain office spaces, apartments and warehouse, all of which we classify as operating leases. In addition, we also lease certain office equipment and vehicles, which we classify as financing leases. Leases with an initial term of 12 months or less are not recorded on the balance sheet; short-term lease expense for the three and six months ended June 30,2019 was approximately $\$ 0.6$ million and $\$ 1.1$ million, respectively.

Most leases include one or more options to renew, with renewal terms that can extend the lease term on a monthly, annual or longer basis. The exercise of lease renewal options is at the Company's sole discretion. Certain leases also include options to purchase

## Table of Contents

the leased property. The depreciable life of assets and leasehold improvements is limited by the expected lease term, unless there is a transfer of title or purchase option that is reasonably certain of being exercised.

Certain lease agreements include rental payments adjusted periodically for inflation. Our lease agreements do not contain any material residual value guarantees or material restrictive covenants.

|  | Classification | $\begin{array}{r} \text { June 30, } \\ 2019 \\ \hline \end{array}$ |  |
| :---: | :---: | :---: | :---: |
|  |  | (In thousands) |  |
| Assets |  |  |  |
| Operating | Operating lease right of use assets | \$ | 4,295 |
| Finance | Other assets |  | 518 |
| Total lease assets |  | \$ | 4,813 |
|  |  |  |  |
| Liabilities |  |  |  |
| Current |  |  |  |
| Operating | Operating lease liabilities | \$ | 1,276 |
| Finance | Other accrued liabilities |  | 310 |
|  |  |  |  |
| Noncurrent |  |  |  |
| Operating | Operating lease liabilities, long-term |  | 3,005 |
| Finance | Other long-term liabilities |  | 229 |
| Total lease liabilities |  | \$ | 4,820 |

As most of our leases do not provide an implicit rate, we use our incremental borrowing rate, which is based on our rate for the Asset Backed Loan Facility.

Our lease cost for the three and six months ended June 30, 2019 is as follows:

|  |  | Three months ended |  | Six months ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | June 30, 2019 |  |  |  |
|  |  | (In thousands) |  |  |  |
|  | Classification |  |  |  |  |
| Operating lease cost | Selling, general and administrative | \$ | 371 | \$ | 745 |
| Short-term lease costs | Selling, general and administrative |  | 589 |  | 1,118 |
| Amortization of leased assets | Selling, general and administrative |  | 92 |  | 184 |
| Interest on lease liabilities | Net interest expense |  | 6 |  | 15 |
| Total lease cost |  | \$ | 1,058 | \$ | 2,062 |

The five year and beyond maturity of our lease obligations is presented below:

|  | Six months ended <br> June 30, 2019 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Operating <br> Leases |  | Finance |  | Total |  |
|  |  |  | Leases |  |  |  |
|  |  |  |  |  |  |  |
| 2019 | \$ | 727 | \$ | 194 | \$ | 921 |
| 2020 |  | 1,231 |  | 224 |  | 1,455 |
| 2021 |  | 523 |  | 122 |  | 645 |
| 2022 |  | 274 |  | 31 |  | 305 |
| 2023 |  | 177 |  | 4 |  | 181 |
| After 2023 |  | 2,767 |  | - |  | 2,767 |
| Total lease payments | \$ | 5,699 | S | 575 | \$ | 6,274 |
| Less: interest |  | 1,476 |  | 39 |  | 1,515 |
| Present value of lease liabilities | \$ | 4,223 | \$ | 536 | \$ | 4,759 |

The lease term and discount rate for our operating and finance leases is as follows:

| Weighted average remaining lease term (years) |  |
| :--- | :--- |
| Operating leases |  |
| Finance leases |  |


| Weighted average discount rate | $4.8 \%$ |
| :--- | :--- |
| Operating leases | $4.3 \%$ |

Finance leases $\quad 4.3 \%$

We had no material non-cash financing leases entered into during the three months ended June 30, 2019.
Other information pertaining to our lease obligations is as follows:

|  |  | June 30, 2019 |
| :--- | :--- | :--- |
|  |  | (In thousands) |
| Other Information |  |  |
| Cash paid for amounts included in the measurement of lease liabilities | $\$$ |  |
| Operating cash flows from operating leases | $\$$ | 895 |
| Operating cash flows from finance leases |  | 8 |

Financing cash flows from finance leases for the six months ended June 30, 2019 were immaterial to our Consolidated Financial Statements.
The Company leases certain offices, shop and warehouse facilities, automobiles and equipment. Future annual minimum lease commitments at December 31, 2018 are as follows: 2019-\$2.0 million; 2020-\$1.5 million; 2021-\$0.8 million; 2022 - $\$ 0.5$ million; 2023-\$0.4 million; and thereafter $\$ 4.2$ million.

## 10. Asset Backed Loan (ABL) Credit Facility

On February 23, 2018, the Company, as borrower, and the Company's subsidiaries TIW and Honing, Inc., as guarantors, entered into a five -year senior secured revolving credit facility (the "ABL Credit Facility") with JPMorgan Chase Bank, N.A., as administrative agent, and other financial institutions as lenders with total commitments of $\$ 100.0$ million, including up to $\$ 10.0$ million available for letters of credit. The maximum amount that the Company may borrow under the ABL Credit Facility is subject to the borrowing base, which is based on a percentage of eligible accounts receivable and eligible inventory, subject to reserves and other adjustments.

All obligations under the ABL Credit Facility are fully and unconditionally guaranteed jointly and severally by the Company, TIW, Honing, Inc., and future significant domestic subsidiaries, subject to customary exceptions. Borrowings under the ABL Credit Facility are secured by liens on substantially all of the Company's personal property, and bear interest at the Company's option at either (i) the CB Floating Rate (as defined therein), calculated as the rate of interest publicly announced by JPMorgan Chase Bank, N.A., as its "prime rate," subject to each increase or decrease in such prime rate effective as of the date such change occurs, with such CB Floating Rate not being less than Adjusted One Month LIBOR (as defined therein) or (ii) the Adjusted LIBOR (as defined therein), plus, in each case, an applicable margin. The applicable margin ranges from $1.00 \%$ to $1.50 \%$ per annum for CBFR loans and $2.00 \%$ to $2.50 \%$ per annum for Eurodollar loans and, in each case, is based on the Company's leverage ratio. The unused portion of the ABL Credit Facility is subject to a commitment fee that varies from $0.250 \%$ to $0.375 \%$ per annum, according to average unused commitments under the ABL Credit Facility. Interest on Eurodollar loans is payable at the end of the selected interest period, but no less frequently than quarterly. Interest on CB Floating Rate loans is payable monthly in arrears.

The ABL Credit Facility contains various covenants and restrictive provisions that limit the Company's ability to, among other things, (1) enter into asset sales; (2) incur additional indebtedness; (3) make investments or loans and create liens; (4) pay certain dividends or make other distributions; and (5) engage in transactions with affiliates. The ABL Credit Facility also requires the Company to maintain a fixed charge coverage ratio of 1.0 to 1.0 , based on the ratio of EBITDA (as defined therein) to Fixed Charges (as defined therein) during certain periods, including when availability under the ABL Credit Facility is under certain levels. If the Company fails to perform its obligations under the agreement that results in an event of default, the commitments under the ABL Credit Facility could be terminated and any outstanding borrowings under the ABL Credit Facility may be declared immediately due and payable. The ABL Credit Facility also contains cross default provisions that apply to the Company's other indebtedness. The Company is in compliance with the related covenants as of June 30, 2019.

As of June 30, 2019, the availability under the ABL Credit Facility was $\$ 43.0$ million, after taking into account the outstanding letters of credit of approximately $\$ 0.3$ million issued under the facility.

## 11. Geographic Areas

|  | Three months ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Western Hemisphere |  |  |  | Eastern Hemisphere |  |  |  | Asia-Pacific |  |  |  | DQ Corporate |  |  |  | Total |  |  |  |
|  |  | 2019 |  | 2018 |  | 2019 |  | 2018 | 2019 |  | 2018 |  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
|  | (In thousands) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Products |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Standard Products | \$ | 26,874 | \$ | 40,022 | \$ | 17,826 | \$ | 7,571 | S | 10,517 | \$ | 4,938 | \$ | - | \$ | - | \$ | 55,217 | \$ | 52,531 |
| Percentage of Completion |  | 12,009 |  | 3,977 |  | 6,714 |  | 6,968 |  | 3,293 |  | 1,243 |  | - |  | - |  | 22,016 |  | 12,188 |
| Total Products |  | 38,883 |  | 43,999 |  | 24,540 |  | 14,539 |  | 13,810 |  | 6,181 |  | - |  | - |  | 77,233 |  | 64,719 |
| Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Technical Advisory |  | 6,929 |  | 7,288 |  | 4,044 |  | 4,072 |  | 2,085 |  | 2,768 |  | - |  | - |  | 13,058 |  | 14,128 |
| Reconditioning |  | 2,232 |  | 2,631 |  | 825 |  | 1,076 |  | 460 |  | 163 |  | - |  | - |  | 3,517 |  | 3,870 |
| Total Services (excluding rental tools) |  | 9,161 |  | 9,919 |  | 4,869 |  | 5,148 |  | 2,545 |  | 2,931 |  | - |  | - |  | 16,575 |  | 17,998 |
| Leasing |  | 4,962 |  | 6,732 |  | 3,439 |  | 3,516 |  | 1,599 |  | 1,896 |  | - |  | - |  | 10,000 |  | 12,144 |
| Total Services (including rental tools) |  | 14,123 |  | 16,651 |  | 8,308 |  | 8,664 |  | 4,144 |  | 4,827 |  | - |  | - |  | 26,575 |  | 30,142 |
| Intercompany |  | 2,519 |  | 4,048 |  | 202 |  | 347 |  | 1,040 |  | 563 |  |  |  | - |  | 3,761 |  | 4,958 |
| Eliminations |  | - |  | - |  | - |  | - |  | - |  | - |  | $(3,761)$ |  | $(4,958)$ |  | $(3,761)$ |  | $(4,958)$ |
| Total Revenues | \$ | 55,525 | \$ | 64,698 | \$ | 33,050 | \$ | 23,550 | \$ | 18,994 | \$ | 11,571 | \$ | (3,761) | \$ | $(4,958)$ | \$ | 103,808 | \$ | 94,861 |
| Depreciation and amortization | \$ | 5,437 | \$ | 5,993 | \$ | 1,176 | \$ | 1,134 | \$ | 1,199 | \$ | 1,155 | \$ | 683 | \$ | 719 | \$ | 8,495 | \$ | 9,001 |
| Income (loss) before income taxes | \$ | 5,675 | \$ | 6,362 | \$ | 7,321 | \$ | 8,133 | \$ | 6,704 | \$ | (301) | \$ | $(14,900)$ | \$ | $(15,818)$ | \$ | 4,800 | \$ | $(1,624)$ |


|  | Six months ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Western Hemisphere 20192018 |  |  | Eastern Hemisphere |  |  |  | Asia-Pacific |  |  |  | DQ Corporate |  |  |  | Total |  |  |  |
|  |  |  |  |  | 2019 |  | 2018 |  | 2019 |  | 2018 |  | 2019 |  | 2018 |  | 2019 |  | 2018 |
|  | (In thousands) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenues ( ${ }^{\text {a }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Products |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Standard Products | \$ 50,640 | \$ | 77,117 | \$ | 31,944 | \$ | 22,638 | S | 20,957 | , | 11,444 | \$ | - | \$ | - | \$ | 103,541 | \$ | 111,199 |
| Percentage of Completion | 24,619 |  | 9,317 |  | 11,214 |  | 11,766 |  | 3,293 |  | 3,482 |  | - |  | - |  | 39,126 |  | 24,565 |
| Total Products | 75,259 |  | 86,434 |  | 43,158 |  | 34,404 |  | 24,250 |  | 14,926 |  | - |  | - |  | 142,667 |  | 135,764 |
| Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Technical Advisory | 13,953 |  | 13,529 |  | 8,126 |  | 9,174 |  | 5,281 |  | 4,132 |  | - |  | - |  | 27,360 |  | 26,835 |
| Reconditioning | 5,053 |  | 5,473 |  | 1,747 |  | 1,948 |  | 891 |  | 1,204 |  | - |  | - |  | 7,691 |  | 8,625 |
| Total Services (excluding rental tools) | 19,006 |  | 19,002 |  | 9,873 |  | 11,122 |  | 6,172 |  | 5,336 |  | - |  | - |  | 35,051 |  | 35,460 |
| Leasing | 11,283 |  | 12,265 |  | 6,086 |  | 7,722 |  | 3,038 |  | 2,823 |  | - |  | - |  | 20,407 |  | 22,810 |
| Total Services (including rental tools) | 30,289 |  | 31,267 |  | 15,959 |  | 18,844 |  | 9,210 |  | 8,159 |  | - |  | - |  | 55,458 |  | 58,270 |
| Intercompany | 6,613 |  | 7,121 |  | 346 |  | 532 |  | 1,778 |  | 728 |  | - |  | - |  | 8,737 |  | 8,381 |
| Eliminations | - |  | - |  | - |  | - |  | - |  | - |  | $(8,737)$ |  | $(8,381)$ |  | $(8,737)$ |  | $(8,381)$ |
| Total | \$ 112,161 |  | 124,822 | \$ | 59,463 | \$ | 53,780 | \$ | 35,238 | \$ | 23,813 | \$ | $(8,737)$ | \$ | $(8,381)$ | \$ | 198,125 | \$ | 194,034 |
| Depreciation and amortization | \$ 10,857 | \$ | 11,484 | \$ | 2,228 | \$ | 2,346 | \$ | 2,397 | \$ | 2,130 | \$ | 1,369 | \$ | 1,282 | \$ | 16,851 | \$ | 17,242 |
| Income (loss) before income taxes | \$ 8,408 | \$ | 7,086 | \$ | 13,902 | \$ | 13,792 | \$ | 11,901 | \$ | (45) | \$ | $(33,128)$ | \$ | $(26,936)$ | \$ | 1,083 | \$ | $(6,103)$ |


|  | $\begin{gathered} \text { June 30, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2018 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |
| Total long-lived assets: |  |  |  |  |
| Western Hemisphere | \$ | 404,034 | \$ | 412,624 |
| Eastern Hemisphere |  | 255,875 |  | 256,899 |
| Asia-Pacific |  | 69,787 |  | 65,944 |
| Eliminations |  | $(395,938)$ |  | $(395,938)$ |
| Total | \$ | 333,758 | \$ | 339,529 |
|  |  |  |  |  |
| Total assets: |  |  |  |  |
| Western Hemisphere | \$ | 740,895 | \$ | 708,723 |
| Eastern Hemisphere |  | 799,599 |  | 788,171 |
| Asia-Pacific |  | 175,811 |  | 154,298 |
| Eliminations |  | $(514,404)$ |  | $(458,682)$ |
| Total | \$ | 1,201,901 | \$ | 1,192,510 |

The Company's operations are organized into three geographic segments - Western Hemisphere (including North and South America; headquartered in Houston, Texas), Eastern Hemisphere (including Europe and Africa; headquartered in Aberdeen, Scotland) and Asia-Pacific (including the Pacific Rim, Southeast Asia, Australia, India and the Middle East; headquartered in Singapore). Each of these segments sells similar products and services and the Company has major manufacturing facilities in all three of its regional headquarter locations as well as in Macae, Brazil.

Eliminations of operating profits are related to intercompany inventory transfers that are deferred until shipment is made to third party customers.

## 12. Income Tax

The effective tax rate for the three and six months ended June 30,2019 was $65.0 \%$ and $503.5 \%$, respectively, compared to (87.4)\% and (70.8)\% for the same periods in 2018. The change in the effective tax rate between the periods was primarily a result of increased valuation allowances in the United States and in various foreign countries and a mix of earnings in jurisdictions with differing tax rates.

## 13. Commitments and Contingencies

## Brazilian Tax Issue

From 2002 to 2007, the Company's Brazilian subsidiary imported goods through, and paid taxes on such imports to, the State of Espirito Santo in Brazil. Upon the final sale of these goods, the Company's Brazilian subsidiary collected taxes from customers and remitted them to the State of Rio de Janeiro net of the taxes paid on importation of those goods to the State of Espirito Santo in accordance with the Company's understanding of Brazilian tax laws.

In December 2010 and January 2011, the Company's Brazilian subsidiary was served with two assessments totaling approximately $\$ 13.0$ million from the State of Rio de Janeiro to cancel the credits associated with the tax payments to the State of Espirito Santo on the importation of goods from July 2005 to October 2007. The Company objected to these assessments on the grounds that they would represent double taxation on the importation of the same goods and that the Company is entitled to the credits under applicable Brazilian law. The Company's Brazilian subsidiary filed appeals with a State of Rio de Janeiro judicial court to annul both of these tax assessments and deposited with the court approximately $\$ 8.8$ million in December 2014 and December 2016 as the full amount of the assessments with penalties and interest. The Company believes that these credits are valid and that success in the judicial court process is probable. Based upon this analysis, the Company has not accrued any liability in conjunction with this matter.

## General

The Company operates its business and markets its products and services in most of the significant oil and gas producing areas in the world and is, therefore, subject to the risks customarily attendant to international operations and dependency on the condition of the oil and gas industry. Additionally, certain of the Company's products are used in potentially hazardous drilling, completion, and production applications that can cause personal injury, property damage and environmental claims. Although exposure to such risk has
not resulted in any significant problems in the past, there can be no assurance that ongoing and future developments will not adversely impact the Company.
The Company is also involved in a number of legal actions arising in the ordinary course of business. Although no assurance can be given with respect to the ultimate outcome of such legal action, in the opinion of management, the ultimate liability with respect thereto will not have a material adverse effect on the Company's results of operations, financial position or cash flows.

## Table of Contents

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following is management's discussion and analysis of certain significant factors that have affected aspects of the Company's financial position, results of operations, comprehensive income and cash flows during the periods included in the accompanying unaudited condensed consolidated financial statements. This discussion should be read in conjunction with the Company's unaudited condensed consolidated financial statements and notes thereto presented elsewhere herein as well as the discussion under "Risk Factors," "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the financial statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2018.

## Overview

Dril-Quip, Inc., a Delaware corporation (the "Company" or "Dril-Quip"), designs, manufactures, sells and services highly engineered drilling and production equipment that is well suited primarily for use in deepwater, harsh environment and severe service applications. The Company's principal products consist of subsea and surface wellheads, subsea and surface production trees, subsea control systems and manifolds, mudline hanger systems, specialty connectors and associated pipe, drilling and production riser systems, liner hangers, wellhead connectors, diverters and safety valves. Dril-Quip's products are used by major integrated, large independent and foreign national oil and gas companies and drilling contractors throughout the world. Dril-Quip also provides technical advisory assistance on an as-requested basis during installation of its products, as well as rework and reconditioning services for customer-owned Dril-Quip products. In addition, Dril-Quip's customers may rent or purchase running tools from the Company for use in the installation and retrieval of the Company's products.

## Oil and Gas Prices

The market for drilling and production equipment and services and the Company's business are substantially dependent on the condition of the oil and gas industry and, in particular, the willingness of oil and gas companies to make capital expenditures on exploration, drilling and production operations. Oil and gas prices and the level of drilling and production activity have historically been characterized by significant volatility.

According to the Energy Information Administration (EIA) of the U.S. Department of Energy, Brent Crude oil prices per barrel are listed below for the periods covered by this report:

| Brent Crude Oil Price per Barrel | Three months ended June 30, |  |  |  | Six months ended <br> June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
| Low | \$ | 61.66 | \$ | 66.04 | \$ | 53.23 | \$ | 61.94 |
| High |  | 74.94 |  | 80.42 |  | 74.94 |  | 80.42 |
| Average |  | 69.04 |  | 74.53 |  | 66.07 |  | 70.67 |
| Closing | \$ | 67.52 | \$ | 77.44 | \$ | 67.52 | \$ | 77.44 |

According to the July 2019 release of the Short-Term Energy Outlook published by the EIA, Brent Crude oil prices are projected to average approximately $\$ 67$ per barrel in 2019 and $\$ 67$ per barrel in 2020, compared with an average of $\$ 71$ per barrel in 2018. In its June 2019 Oil Market Report, the International Energy Agency projected the 2019 global oil demand will grow to 100.3 million barrels per day, a 1.2 million barrels per day increase over 2018.

## Offshore Rig Count

Detailed below is the average contracted offshore rig count (rigs currently drilling as well as rigs committed, but not yet drilling) for the Company's geographic regions for the six months ended June 30, 2019 and 2018. The rig count data includes floating rigs (semi-submersibles and drillships) and jack-up rigs. The Company has included only these types of rigs as they are the primary assets used to deploy the Company's products.

|  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  |
|  | Floating Rigs | Jack-up Rigs | Floating Rigs | Jack-up Rigs |
| Western Hemisphere | 50 | 41 | 59 | 42 |
| Eastern Hemisphere | 64 | 72 | 57 | 62 |
| Asia-Pacific | 40 | 244 | 34 | 225 |
| Total | 154 | 357 | 150 | 329 |

Source: IHS—Petrodata RigBase - June 30, 2019 and 2018
According to IHS-Petrodata RigBase, as of June 30, 2019, there were 526 contracted rigs for the Company's geographic regions (159 floating rigs and 367 jack-up rigs), which represents a $9.1 \%$ increase from the rig count of 482 rigs ( 152 floating rigs and 330 jack-up rigs) as of June 30, 2018.

The Company believes that the number of rigs (semi-submersibles, drillships and jack-up rigs) under construction impacts its backlog and resulting revenues because in certain cases, its customers order some of the Company's products during the construction of such rigs. As a result, an increase in rig construction activity tends to favorably impact the Company's backlog while a decrease in rig construction activity tends to negatively impact the Company's backlog. According to IHS-Petrodata RigBase, as of June 30, 2019 and 2018, there were 93 and 133 rigs, respectively, under construction, which represents an approximate $30 \%$ decrease in rigs under construction. The expected delivery dates for the rigs under construction at June 30, 2019 are as follows:

|  | Floating Rigs | Jack-Up Rigs | Total |
| :---: | :---: | :---: | :---: |
| 2019 | 7 | 27 | 34 |
| 2020 | 13 | 31 | 44 |
| 2021 | 7 | 7 | 14 |
| 2022 | 1 | - | 1 |
| After 2022 or unspecified delivery date | - | - | - |
| Total | 28 | 65 | 93 |

However, given the slow recovery of oil and gas prices and oversupply of offshore drilling rigs, the Company believes it is possible that delivery of some rigs under construction could be postponed or cancelled, limiting the opportunity for supply of the Company's products.

## Regulation

The demand for the Company's products and services is also affected by laws and regulations relating to the oil and gas industry in general, including those specifically directed to offshore operations. The adoption of new laws and regulations, or changes to existing laws or regulations that curtail exploration and development drilling for oil and gas for economic or other policy reasons, could adversely affect the Company's operations by limiting demand for its products.

In March 2018, the President of the United States issued a proclamation imposing a 25 percent global tariff on imports of certain steel products, effective March 23, 2018. The President subsequently proposed an additional 25 percent tariff on approximately $\$ 50$ billion worth of imports from China, and the government of China responded with a proposal of an additional 25 percent tariff on U.S. goods with a value of $\$ 50$ billion. The initial U.S. tariffs were implemented on July 6, 2018, covering \$34 billion worth of Chinese goods, with another \$16 billion of goods facing tariffs beginning on August 23, 2018.

In September 2018, the President directed the U.S. Trade Representative (USTR) to place additional tariffs on approximately $\$ 200$ billion worth of additional imports from China. These tariffs, which took effect on September 24, 2018, initially have been set at a level of 10 percent until the end of the year, at which point the tariffs were to rise to 25 percent. However, on December 19, 2018, USTR postponed the date on which the rate of the additional duties will increase to 25 percent until March 2, 2019. On May 9, 2019, USTR announced that the United States increased the level of tariffs from 10 percent to 25 percent on approximately $\$ 200$ billion worth of Chinese imports. The President also ordered USTR to begin the process of raising tariffs on essentially all remaining imports from China, which are valued at approximately $\$ 300$ billion.

In November 2018, the United States, Mexico and Canada signed the United States-Mexico-Canada Agreement (USMCA), the successor agreement to the North American Free Trade Agreement (NAFTA), which still requires ratification by the respective governments of all three signatories before going into effect. The President has indicated that he may withdraw the United States from NAFTA to encourage the U.S. Congress to vote on ratification of the USMCA.

If the President imposes additional tariffs on China or withdraws from or replaces NAFTA, or if any additional tariffs or trade restrictions are initiated by or against the United States, such action could cause our cost of raw materials to increase or affect the markets for our products. However, given the uncertainty regarding the scope and duration of these trade actions by the United States and other countries, their ultimate impact on our business and operations remains uncertain.

## Business Environment

Oil and gas prices and the level of drilling and production activity have been characterized by significant volatility in recent years. Worldwide military, political, economic and other events have contributed to oil and natural gas price volatility and are likely to continue to do so in the future. Lower crude oil and natural gas prices have resulted in a trend of customers seeking to renegotiate contract terms with the Company, including reductions in the prices of its products and services, extensions of delivery terms and, in some instances, contract cancellations or revisions. In some cases, a customer may already hold an inventory of the Company's equipment, which may delay the placement of new orders. In addition, some of the Company's customers could experience liquidity or solvency issues or could otherwise be unable or unwilling to perform under a contract, which could ultimately lead a customer to enter bankruptcy or otherwise encourage a customer to seek to repudiate, cancel or renegotiate a contract. An extended period of reduced crude oil and natural gas prices may accelerate these trends. If the Company experiences significant contract terminations, suspensions or scope adjustments to its contracts, then its financial condition, results of operations and cash flows may be adversely impacted.

The Company expects continued pressure in both crude oil and natural gas prices, as well as in the level of drilling and production related activities. Even during periods of high prices for oil and natural gas, companies exploring for oil and gas may cancel or curtail programs, seek to renegotiate contract terms, including the price of products and services, or reduce their levels of capital expenditures for exploration and production for a variety of reasons. Although lower drilling and production activity had a negative impact on the Company's results during the first quarter of 2019, some customers have continued replenishing their inventory as broader demand has begun to increase and as they consume their existing inventories. A prolonged delay in the recovery of commodity prices could also lead to further material impairment charges to tangible or intangible assets or otherwise result in a material adverse effect on the Company's results of operations.

The Company operates its business and markets its products and services in most of the significant oil and gas producing areas in the world and is, therefore, subject to the risks customarily attendant to international operations and investments in foreign countries. These risks include nationalization, expropriation, war, acts of terrorism and civil disturbance, restrictive action by local governments, limitation on repatriation of earnings, change in foreign taxation, including changes in laws or differing interpretations of existing laws, and change in currency exchange rates, any of which could have an adverse effect on either the Company's ability to manufacture its products in its facilities abroad or the demand in certain regions for the Company's products or both. To date, the Company has not experienced any significant problems in foreign countries arising from local government actions or political instability, but there is no assurance that such problems will not arise in the future. Interruption of the Company's international operations could have a material adverse effect on its overall operations.

The Company believes that its backlog should help mitigate the impact of negative market conditions; however, slow recovery in the commodity prices or an extended downturn in the global economy or future restrictions on, or declines in, oil and gas exploration and production could have a negative impact on the Company and its backlog. The Company's product backlog at June 30, 2019 was approximately $\$ 322.2$ million compared to approximately $\$ 303.7$ million at March 31, 2019 and $\$ 270.0$ million at December 31, 2018.

The following table represents the change in backlog for the three months ended June 30, 2019, March 31, 2019, and December 31, 2018:

|  | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2019 |  | $\begin{gathered} \hline \text { March 31, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2018 \\ \hline \end{gathered}$ |  |
|  | (In thousands) |  |  |  |  |  |
| Beginning Backlog | \$ | 303,703 | \$ | 269,968 | \$ | 248,976 |
| Bookings: |  |  |  |  |  |  |
| Product (1) |  | 88,714 |  | 104,350 |  | 91,256 |
| Service |  | 16,575 |  | 18,476 |  | 19,410 |
| Leasing |  | 10,000 |  | 10,407 |  | 11,882 |
| Cancellation/Revision adjustments |  | 7,058 |  | $(5,324)$ |  | $(4,127)$ |
| Translation adjustments |  | (46) |  | 143 |  | (94) |
| Total Bookings |  | 122,301 |  | 128,052 |  | 118,327 |
| Revenues: |  |  |  |  |  |  |
| Product |  | 77,233 |  | 65,434 |  | 66,043 |
| Service |  | 16,575 |  | 18,476 |  | 19,410 |
| Leasing |  | 10,000 |  | 10,407 |  | 11,882 |
| Total Revenue |  | 103,808 |  | 94,317 |  | 97,335 |
| Ending Backlog (1) | \$ | 322,196 | \$ | 303,703 | \$ | 269,968 |

(1) The backlog data shown above includes all bookings as of June 30, 2019, including contract awards and signed purchase orders for which the contracts would not be considered enforceable or qualify for the practical expedient under ASC 606. As of June 30, 2019, approximately $\$ 82$ million related to contract awards is included in our backlog. As a result, this table above will not agree to the disclosed performance obligations of $\$ 78$ million within "Revenue Recognition (Adoption of ASC 606 )",
Note 4 to the Notes to Condensed Consolidated Financial Statements.

During the first quarter of 2018, Dril-Quip Asia-Pacific Pte Ltd. was awarded a contract to supply top-tensioned riser (TTR) systems and related services for the development of the Ca Rong Do Project (CRD Project) located offshore Vietnam operated by Repsol with the participation of Mubadala, PVEP and PetroVietnam. The CRD Project is included within the backlog balance presented in the table above; however, due to ongoing territorial discussions between China and Vietnam, the CRD Project may experience continued delays or cancellation. The letter of award for the CRD Project has been extended until December 31, 2019.

As of June 30, 2018, the total number of the Company's employees was 2,081, of which 1,101 were located in the United States. The total number of the Company's employees as of December 31, 2018 was 1,926 , of which 946 were located in the United States. As a result of natural attrition and reductions in workforce, the total number of employees as of June 30, 2019 was 1,813, of which 952 were located in the United States.

The June 23, 2016 referendum by British voters to exit the European Union (Brexit), and the uncertainty that has followed, has adversely impacted global markets, including currencies, and resulted in a decline in the value of the British pound sterling, as compared to the U.S. dollar and other currencies. Volatility in exchange rates could be expected to continue in the short term as the United Kingdom (U.K.) negotiates and seeks U.K. Parliamentary approval for its terms of exit from the European Union. A weaker British pound sterling compared to the U.S. dollar during a reporting period would cause local currency results of the Company's U.K. operations to be translated into fewer U.S. dollars. In addition, the Company continues to monitor potential changes to trade and customs requirements as a result of Brexit. Continued adverse consequences such as deterioration in economic conditions and volatility in currency exchange rates could have a negative impact on the Company's financial position and results of operations. See "Our international operations expose us to instability and changes in economic and political conditions and other risks inherent to international business, which could have a material adverse effect on our results of operations, financial position or cash flows" under "Item 1A. Risk Factors" in Part I of the Company's Annual Report on Form 10-K for the year ended December 31, 2018.

In the third quarter of 2018, we initiated a global strategic plan to better align our operations with current market conditions, with a target annualized cost savings of $\$ 40$ to $\$ 50$ million. This analysis resulted in annualized cost savings of approximately $\$ 16$ million during the fourth quarter of 2018 and approximately $\$ 13$ million for the six months ended June 30, 2019. We expect these cost savings to continue for the remainder of 2019.

Revenues. Dril-Quip’s revenues are generated from three sources: products, services and leasing. Product revenues are derived from the sale of drilling and production equipment. Service revenues are earned when the Company provides technical advisory

## Table of Contents

assistance and rework and reconditioning services. Leasing revenues are derived from rental tools used during installation and retrieval of the Company's products. For the three months ended June 30, 2019 and 2018, the Company derived $74.4 \%$ and $68.2 \%$, respectively, of its revenues from the sale of its products, $16.0 \%$ and $19.0 \%$, respectively, of its revenue from services, and $9.6 \%$ and $12.8 \%$, respectively, of its revenues from leasing. For the six months ended June 30 , 2019 and 2018, the Company derived $72.0 \%$ and $70.0 \%$, respectively, of its revenues from the sale of its products, $17.7 \%$ and $18.3 \%$, respectively, of its revenue from services, and $10.3 \%$ and $11.8 \%$, respectively, of its revenues from leasing. Service revenues generally correlate to revenues from product sales because increased product sales typically generate increased demand for technical advisory assistance services and rental of running tools during installation. The Company has substantial international operations, with approximately $63.0 \%$ and $55.5 \%$ of its revenues derived from foreign sales for the six months ended June 30, 2019 and 2018, respectively. The majority of the Company's domestic revenue relates to operations in the U.S. Gulf of Mexico. Domestic revenue approximated $37.0 \%$ and $44.5 \%$ of the Company's total revenues for the six months ended June 30, 2019 and 2018, respectively.

Product contracts are generally negotiated and sold separately from service contracts. In addition, service contracts are not typically included in the product contracts or related sales orders and are not offered to the customer as a condition of the sale of the Company's products. The demand for products and services is generally based on worldwide economic conditions in the oil and gas industry and is not based on a specific relationship between the two types of contracts. Substantially all of the Company's sales are made on a purchase order basis. Purchase orders are subject to change and/or termination at the option of the customer. In case of a change or termination, the customer is required to pay the Company for work performed and other costs necessarily incurred due to the change or termination.

Generally, the Company attempts to raise its prices as its costs increase. However, the actual pricing of the Company's products and services is impacted by a number of factors, including global oil prices, competitive pricing pressure, the level of utilized capacity in the oil service sector, preservation of market share, the introduction of new products and overall market conditions.

The Company accounts for more complex, customer specific projects that have relatively longer manufacturing time frames on an over time basis. For the three months ended June 30, 2019, there were 24 projects representing approximately $21.0 \%$ of the Company's total revenues and approximately $29.0 \%$ of its product revenues that were accounted for using over time accounting, compared to nine projects for the three months ended June 30, 2018, which represented approximately $13.0 \%$ of the Company's total revenues and approximately $19.0 \%$ of its product revenues. For the six months ended June 30, 2019, there were 24 projects representing approximately $20.0 \%$ of the Company's total revenues and approximately $27.0 \%$ of its product revenues that were accounted for using over time accounting, compared to ten projects for the six months ended June 30, 2018, which represented approximately $13.0 \%$ of the Company's total revenues and approximately $18.0 \%$ of its product revenues. These percentages may fluctuate in the future. Revenues accounted for in this manner are generally recognized based upon a calculation of the percentage complete, which is used to determine the revenue earned and the appropriate portion of total estimated cost of sales to be recognized. Accordingly, price and cost estimates are reviewed periodically as the work progresses, and adjustments proportionate to the percentage complete are reflected in the period when such estimates are revised. Losses, if any, are recorded in full in the period they become known. Amounts received from customers in excess of revenues recognized are classified as a current liability.

Cost of Sales. The principal elements of cost of sales are labor, raw materials, manufacturing overhead, and application engineering expenses related to customized products. Cost of sales as a percentage of revenues is influenced by the product mix sold in any particular period, costs from projects accounted for under the over time method, over/under manufacturing overhead absorption, pricing and market conditions. The Company's costs related to its foreign operations do not significantly differ from its domestic costs.

Selling, General and Administrative Expenses. Selling, general and administrative expenses include the costs associated with sales and marketing, general corporate overhead, business development expenses, compensation expense, stock-based compensation expense, legal expenses, foreign currency transaction gains and losses and other related administrative functions.

Engineering and Product Development Expenses. Engineering and product development expenses consist of new product development and testing.
Gain on sale of assets. Gain on sale of assets consists of sales of certain property, plant and equipment. Gain on sale of assets during the three and six months ended June 30, 2019 was $\$ 1.2$ million. This gain consisted primarily of the sale of our Youngsville, Louisiana manufacturing and services facility.

Income Tax Provision. The Company's effective income tax rate fluctuates from the U.S. statutory tax rate based on, among other factors, changes in pretax income in jurisdictions with varying statutory tax rates, impact of valuation allowances, and other differences related to the recognition of income and expense between U.S. GAAP and applicable tax rules.

## Results of Operations

The following table sets forth, for the periods indicated, certain consolidated statement of income data expressed as a percentage of revenues:

|  | Three months ended June 30, |  | Six months ended June 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 | 2018 | 2019 | 2018 |
| Revenues: |  |  |  |  |
| Products | 74.4\% | 68.2\% | 72.0\% | 70.0\% |
| Services | 16.0 | 19.0 | 17.7 | 18.3 |
| Leasing | 9.6 | 12.8 | 10.3 | 11.7 |
| Total revenues | 100.0 | 100.0 | 100.0 | 100.0 |
| Cost of sales: |  |  |  |  |
| Products | 51.6 | 61.1 | 53.1 | 59.4 |
| Services | 9.8 | 8.7 | 9.8 | 9.2 |
| Leasing | 9.7 | 9.8 | 9.4 | 8.2 |
| Total cost of sales | 71.1 | 79.6 | 72.3 | 76.8 |
| Selling, general and administrative | 22.0 | 24.1 | 23.9 | 25.9 |
| Engineering and product development | 5.0 | 5.6 | 4.4 | 5.0 |
| Restructuring and other charges | 1.0 | - | 1.7 | - |
| Gain on sale of assets | (1.1) | (5.4) | (0.6) | (2.6) |
| Operating loss | 2.0 | (3.9) | (1.7) | (5.1) |
| Interest income | 2.6 | 2.4 | 2.4 | 2.1 |
| Interest expense | - | (0.2) | (0.1) | (0.2) |
| Income (loss) before income taxes | 4.6 | (1.7) | 0.6 | (3.2) |
| Income tax provision (benefit) | 3.0 | 1.5 | 2.8 | 2.2 |
| Net income (loss) | 1.6\% | (3.2)\% | $\stackrel{\text { (2.2)\% }}{ }$ | (5.4)\% |

The following table sets forth, for the periods indicated, a breakdown of our products and service revenues:

|  | Three months ended June 30, |  |  |  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
|  | (In millions) |  |  |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |  |  |
| Products: |  |  |  |  |  |  |  |  |
| Subsea | \$ | 61.8 | \$ | 51.2 | \$ | 114.0 | \$ | 106.0 |
| Surface |  | 5.6 |  | 4.9 |  | 8.6 |  | 10.1 |
| Downhole |  | 7.1 |  | 7.5 |  | 15.6 |  | 17.4 |
| Offshore Rig |  | 2.7 |  | 1.1 |  | 4.5 |  | 2.3 |
| Total products |  | 77.2 |  | 64.7 |  | 142.7 |  | 135.8 |
| Services |  | 16.6 |  | 18.0 |  | 35.0 |  | 35.5 |
| Leasing |  | 10.0 |  | 12.1 |  | 20.4 |  | 22.8 |
| Total revenues | \$ | 103.8 | \$ | 94.8 | \$ | 198.1 | \$ | 194.1 |

Three Months Ended June 30, 2019 Compared to Three Months Ended June 30, 2018
Revenues. Revenues increased by $\$ 8.9$ million, or approximately $9.4 \%$, to $\$ 103.8$ million for the three months ended June 30,2019 from $\$ 94.8$ million for the three months ended June 30, 2018, primarily due to an increase in demand for exploration and production equipment. Product revenues increased by approximately $\$ 12.5$ million for the three months ended June 30 , 2019 as compared to the same period in 2018 as a result of increased revenues of $\$ 10.6$ million in subsea equipment, $\$ 1.6$ million in offshore rig equipment and $\$ 0.7$ million in surface equipment, partially offset by decreased revenues of $\$ 0.4$ million in downhole tools. Product revenues in Asia-Pacific and the Eastern Hemisphere increased by $\$ 7.6$ million and $\$ 10.0$ million, respectively, offset by a decrease in the Western Hemisphere of $\$ 5.1$ million. An improving macro environment, as well as the Company's sales optimization efforts, resulted in higher revenue in the Asia Pacific and Eastern Hemisphere. The Company also noted some customers have continued replenishing their inventory as broader demand has begun to increase and as they consume their existing inventories. Lower activity in the Western Hemisphere can be attributed to timing of orders and shipments. In any given time period, the revenues recognized between the various product lines and geographic areas will vary depending upon the timing of shipments to customers, completion status of the projects accounted for under the over time accounting method, market conditions and customer demand. Service revenues decreased by approximately $\$ 1.4$ million resulting from decreased service revenues in the Western, Asia-Pacific and Eastern Hemispheres of $\$ 0.7$ million, $\$ 0.4$ million and $\$ 0.3$ million, respectively. The majority of the decrease in service revenues is related to decreased technical advisory assistance and reconditioning of customer-owned property. Leasing revenues decreased by approximately $\$ 2.1$ million resulting from decreased leasing revenues in the Western Hemisphere and Asia-Pacific of $\$ 1.8$ million and $\$ 0.3$ million, respectively. The majority of the decrease in leasing revenues is related to decreased rental tool utilization driven by lower demand during the period for Asia-Pacific and the Western and Eastern Hemispheres.

Cost of Sales. Cost of sales decreased by $\$ 1.7$ million, or approximately $2.2 \%$, to $\$ 73.9$ million for the three months ended June 30, 2019 from $\$ 75.5$ million for the same period in 2018. As a percentage of revenues, cost of sales was $8.5 \%$ lower at $71.1 \%$ for the three months ended June 30,2019 as compared to the same period in 2018 as the Company continues to progress its transformation efforts.

Selling, General and Administrative Expenses. For the three months ended June 30, 2019, selling, general and administrative expenses decreased by approximately $\$ 0.1$ million, or $0.2 \%$, to $\$ 22.8$ million from $\$ 22.9$ million for the same period in 2018. Foreign exchange gain for the three months ended June 30, 2019 was $\$ 0.2$ million as compared to $\$ 2.2$ million for the same period in 2018. Excluding the impact of foreign exchange gain, selling, general and administrative expense was $\$ 23.0$ million and $\$ 25.1$ million for the three months ended June 30, 2019 and 2018, respectively. The decrease of $\$ 2.1$ million is primarily due to continued progress in the Company's transformation efforts offset by annual merit increases and partial restoration of prior salary rollbacks.

Restructuring and Other Charges. In the third quarter of 2018, we initiated a global strategic plan to better align our operations with current market conditions and finalized this plan during the second quarter of 2019. As a result of this plan, we incurred approximately $\$ 1.0$ million during the three months ended June 30, 2019 related to consulting fees.

Engineering and Product Development Expenses. For the three months ended June 30, 2019, engineering and product development expenses decreased by approximately $\$ 0.1$ million, or $2.7 \%$, to $\$ 5.2$ million from $\$ 5.3$ million for the same period in 2018.

Gain on Sale of Assets. During the three months ended June 30, 2019, gain on sale of assets was $\$ 1.2$ million, which consisted primarily of the sale of our Youngsville, Louisiana manufacturing and services facility.

Income Tax Provision. Income tax expense for the three months ended June 30,2019 was $\$ 3.1$ million on income before taxes of $\$ 4.8$ million, resulting in an effective tax rate of $65.0 \%$. Income tax expense for the three months ended June 30,2018 was $\$ 1.4$ million on a loss before taxes of $\$ 1.6$ million, resulting in an effective income tax rate of approximately (87.4)\%. The change in the effective tax rate between the periods was primarily a result of increased valuation allowances in the United States and in various foreign countries and a mix of earnings in jurisdictions with differing tax rates.

Net Income (Loss). Net income was approximately $\$ 1.7$ million for the three months ended June 30, 2019, compared to a net loss of $\$ 3.0$ million for the same period in 2018 for the reasons set forth above.

Revenues. Revenues increased by $\$ 4.1$ million, or approximately $2.1 \%$, to $\$ 198.1$ million for the six months ended June 30 , 2019 from $\$ 194.0$ million for the six months ended June 30, 2018, primarily due to an increase in demand for exploration and production equipment. Product revenues increased by approximately $\$ 6.9$ million for the six months ended June 30 , 2019 as compared to the same period in 2018 as a result of increased revenues of $\$ 8.0$ million in subsea equipment and $\$ 2.2$ million in offshore rig equipment, partially offset by decreased revenues of $\$ 1.8$ million in downhole tools and $\$ 1.5$ million in surface equipment. Product revenues in Asia-Pacific and the Eastern Hemisphere increased by $\$ 9.3$ million and $\$ 8.8$ million, respectively, offset by a decrease in the Western Hemisphere of $\$ 11.2$ million. An improving macro environment, as well as the Company's sales optimization efforts, resulted in higher revenue in the Asia Pacific and Eastern Hemisphere. The Company also noted some customers have continued replenishing their inventory as broader demand has begun to increase and as they consume their existing inventories. Lower activity in the Western Hemisphere can be attributed to timing of orders and shipments. In any given time period, the revenues recognized between the various product lines and geographic areas will vary depending upon the timing of shipments to customers, completion status of the projects accounted for under the over time accounting method, market conditions and customer demand. Service revenues decreased by approximately $\$ 0.4$ million resulting from increased service revenues in the Asia-Pacific of $\$ 0.8$ million, offset by a decrease of $\$ 1.2$ million in the Eastern Hemisphere. The majority of the decrease in service revenues is related to decreased technical advisory assistance. Leasing revenues decreased by approximately $\$ 2.4$ million resulting from decreased leasing revenues in the Eastern and Western Hemispheres of $\$ 1.6$ million and $\$ 1.0$ million, respectively, offset by an increase of $\$ 0.2$ million in Asia-Pacific. The majority of the decrease in leasing revenues is related to decreased rental tool utilization driven by lower demand during the period for Asia-Pacific and the Western and Eastern Hemispheres.

Cost of Sales. Cost of sales decreased by $\$ 5.8$ million, or approximately $3.9 \%$, to $\$ 143.2$ million for the six months ended June 30, 2019 from $\$ 149.0$ million for the same period in 2018 primarily as a result of the Company's on-going efforts to optimize manufacturing costs as part of its overall transformation efforts. As a percentage of revenues, cost of sales was $4.5 \%$ lower at $72.3 \%$ for the six months ended June 30, 2019 as compared to the same period in 2018.

Selling, General and Administrative Expenses. For the six months ended June 30, 2019, selling, general and administrative expenses decreased by approximately $\$ 2.8$ million, or $5.7 \%$, to $\$ 47.4$ million from $\$ 50.2$ million for the same period in 2018, primarily due to continued progress in the Company's transformation efforts offset by annual merit increases and partial restoration of prior salary rollbacks.

Restructuring and Other Charges. In the third quarter of 2018, we initiated a global strategic plan to better align our operations with current market conditions and finalized this plan during the second quarter of 2019. As a result of this plan, during the six months ended June 30, 2019, we incurred restructuring and other charges of approximately $\$ 3.4$ million related to consulting fees, and an approximate $\$ 1.1$ million payout to our former Chief Operating Officer, pursuant to a separation agreement entered into with him during the first quarter of 2019.

Engineering and Product Development Expenses. For the six months ended June 30, 2019, engineering and product development expenses decreased by approximately $\$ 0.9$ million, or $9.7 \%$, to $\$ 8.8$ million from $\$ 9.7$ million for the same period in 2018.

Gain on Sale of Assets. During the six months ended June 30, 2019, gain on sale of assets was $\$ 1.2$ million, which consisted primarily of the sale of our Youngsville, Louisiana manufacturing and services facility.

Income Tax Provision. Income tax expense for the six months ended June 30, 2019 was $\$ 5.5$ million on income before taxes of $\$ 1.1$ million, resulting in an effective tax rate of $503.5 \%$. Income tax expense for the six months ended June 30,2018 was $\$ 4.3$ million on a loss before taxes of $\$ 6.1$ million, resulting in an effective income tax rate of $(70.8) \%$. The change in the effective tax rate between the periods was primarily a result of increased valuation allowances in the United States and in various foreign countries and a mix of earnings in jurisdictions with differing tax rates.

Net Income (Loss). Net loss was approximately $\$ 4.4$ million for the six months ended June 30, 2019, compared to a net loss of $\$ 10.4$ million for the same period in 2018 for the reasons set forth above.

## Non-GAAP Financial Measures

We have performed a detailed analysis of the non-GAAP measures that are relevant to our business and its operations and determined that the appropriate unit of measure to analyze our performance is Adjusted EBITDA (earnings before interest, taxes, depreciation and amortization, as well as other significant non-cash items and other adjustments for certain charges and credits). The Company believes that the exclusion of these charges and credits from these financial measures enables it to evaluate more effectively the Company's operations period over period and to identify operating trends that could otherwise be masked by excluded items. It is our determination that Adjusted EBITDA is a more relevant measure of how the Company reviews its ability to meet commitments and pursue capital projects.

## Adjusted EBITDA

We calculate Adjusted EBITDA as one of the indicators to evaluate and compare the results of our operations from period to period by removing the effect of our capital structure from our operating structure. This measurement is used in concert with net
income and cash flows from operations, which measures actual cash generated in the period. In addition, we believe that Adjusted EBITDA is a supplemental measurement tool used by analysts and investors to help evaluate overall operating performance, ability to pursue and service possible debt opportunities and analyze possible future capital expenditures. Adjusted EBITDA does not represent funds available for our discretionary use and is not intended to represent or to be used as a substitute for net income, as measured under U.S. generally accepted accounting principles. The items excluded from Adjusted EBITDA, but included in the calculation of reported net income, are significant components of the consolidated statements of income and must be considered in performing a comprehensive assessment of overall financial performance. Our calculation of Adjusted EBITDA may not be consistent with calculations of Adjusted EBITDA used by other companies.

The following table reconciles our reported net income to Adjusted EBITDA for each of the respective periods:

|  | Three months ended June 30, |  |  |  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
|  | (In thousands) |  |  |  |  |  |  |  |
| Net income (loss) | \$ | 1,681 | \$ | $(3,042)$ | \$ | $(4,369)$ | \$ | $(10,421)$ |
| Add: |  |  |  |  |  |  |  |  |
| Interest (income) expense |  | $(2,680)$ |  | $(2,124)$ |  | $(4,565)$ |  | $(3,725)$ |
| Income tax provision |  | 3,119 |  | 1,418 |  | 5,452 |  | 4,318 |
| Depreciation and amortization expense |  | 8,495 |  | 9,001 |  | 16,851 |  | 17,242 |
| Restructuring and other charges |  | 1,019 |  | - |  | 3,415 |  | 600 |
| Gain on sale of assets |  | $(1,190)$ |  | $(5,099)$ |  | $(1,203)$ |  | $(5,099)$ |
| Foreign currency loss (gain) |  | (233) |  | $(2,155)$ |  | (937) |  | (851) |
| Stock compensation expense |  | 3,221 |  | 3,611 |  | 8,083 |  | 7,585 |
| Adjusted EBITDA | \$ | 13,432 |  | 1,610 | \$ | 22,727 | \$ | 9,649 |

Adjusted EBITDA does not measure financial performance under GAAP and, accordingly, should not be considered as an alternative to net income as an indicator of operating performance.

## Liquidity and Capital Resources

## Cash Flows

Cash flows provided by (used in) type of activity were as follows:

|  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  |
|  | (In thousands) |  |  |  |
| Operating activities | \$ | 10,650 | \$ | 23,466 |
| Investing activities |  | $(3,033)$ |  | $(9,088)$ |
| Financing activities |  | $(1,996)$ |  | $(10,003)$ |
|  |  | 5,621 |  | 4,375 |
| Effect of exchange rate changes on cash activities |  | (595) |  | $(4,133)$ |
| Increase in cash and cash equivalents | \$ | 5,026 | \$ | 242 |

Statements of cash flows for entities with international operations that are local currency functional exclude the effects of the changes in foreign currency exchange rates that occur during any given period, as these are non-cash changes. As a result, changes reflected in certain accounts on the Condensed Consolidated Statements of Cash Flows may not reflect the changes in corresponding accounts on the Condensed Consolidated Balance Sheets.

The primary liquidity needs of the Company are (i) to fund capital expenditures to improve and expand facilities and manufacture additional running tools and (ii) to fund working capital. The Company's principal source of funds is cash flows from operations. As of June 30, 2019, the Company had availability of $\$ 43.0$ million under the ABL Credit Facility.

Net cash provided by operating activities for the six months ended June 30 , 2019 was $\$ 10.7$ million as compared to $\$ 23.5$ million for the six months ended June 30, 2018. The net change is primarily due to decreased changes in operating activities of $\$ 22.4$ million and a decrease in depreciation and amortization of $\$ 0.4$ million, partially offset by a change in the net loss of $\$ 6.1$ million and a decrease in gain on sale of assets of $\$ 3.9$ million.

The change in operating assets and liabilities for the six months ended June 30 , 2019 resulted in a $\$ 9.1$ million decrease in cash. The increase in trade receivables resulted in decreased cash flow of $\$ 16.7$ million. The increase in inventory resulted in decreased cash

## Table of Contents

flow of $\$ 1.0$ million. The decrease in prepaids and other assets increased operating cash flow by $\$ 5.9$ million. The increase in trade accounts payable and accrued liabilities resulted in increased operating cash flow of $\$ 2.7$ million.

The change in operating assets and liabilities for the six months ended June 30, 2018 resulted in a $\$ 13.2$ million increase in cash. The decrease in trade receivables resulted in increased cash flow of $\$ 7.0$ million, resulting from increased collections and settlements during the six months ended June 30, 2018. The decrease in inventory resulted in increased cash flow of $\$ 22.7$ million. The increase in prepaids and other assets decreased operating cash flow by $\$ 3.1$ million due to approximately $\$ 1.1$ million of increases in other prepaid taxes, $\$ 1.3$ million related to reorganization costs related to the sale of assets and $\$ 0.7$ million related to increases in other receivables. Accounts payable and accrued expenses decreased by approximately $\$ 13.4$ million primarily due to increased settlements and payments of $\$ 14.0$ million, reorganization costs related to the sales of fixed assets of $\$ 3.2$ million and customer prepayments of $\$ 0.8$ million, partially offset by increased accrued expenses of $\$ 4.1$ million and increased income tax payable of $\$ 0.5$ million.

The change in investing cash flows for the six months ended June 30, 2019 resulted in a $\$ 3.0$ million decrease to cash. Capital expenditures by the Company were $\$ 4.6$ million and $\$ 19.6$ million for the six months ended June 30, 2019 and 2018, respectively. The capital expenditures for the six months ended June 30, 2019 were $\$ 1.0$ million for buildings, $\$ 1.0$ million for rental tools, $\$ 2.1$ million for machinery and equipment and $\$ 0.5$ million for other capital expenditures. The capital expenditures for the six months ended June 30 , 2018 were $\$ 10.5$ million for buildings, $\$ 7.8$ million for rental tools and $\$ 1.3$ million for other capital expenditures.

## Repurchase of Equity Securities

On February 26, 2019, the Board of Directors authorized a share repurchase plan under which the Company can repurchase up to $\$ 100$ million of its common stock. The repurchase plan has no set expiration date and any repurchased shares are expected to be cancelled. The manner, timing and amount of any purchase will be determined by management based on an evaluation of market conditions, stock price, liquidity and other factors. The program does not obligate the Company to acquire any particular amount of common stock and may be modified or superseded at any time at the Company's discretion.

During the three-month period ended June 30, 2019, the Company purchased 22,073 shares under the share repurchase plan at an average price of approximately $\$ 39.87$ per share totaling approximately $\$ 0.9$ million and has retired such shares. During the six-month period ended June 30, 2019, the Company purchased 50,151 shares under the share repurchase plan at an average price of approximately $\$ 39.80$ per share totaling approximately $\$ 2.0$ million and has retired such shares.

## Asset Backed Loan (ABL) Credit Facility

On February 23, 2018, the Company, as borrower, and the Company's subsidiaries TIW Corporation and Honing, Inc., as guarantors, entered into a five-year senior secured revolving credit facility (the "ABL Credit Facility") with JPMorgan Chase Bank, N.A., as administrative agent, and other financial institutions as lenders with total commitments of $\$ 100.0$ million, including up to $\$ 10.0$ million available for letters of credit. The maximum amount that the Company may borrow under the ABL Credit Facility is subject to the borrowing base, which is based on a percentage of eligible accounts receivable and eligible inventory, subject to reserves and other adjustments.

As of June 30, 2019, the availability under the ABL Credit Facility was $\$ 43.0$ million, after taking into account the outstanding letters of credit of approximately $\$ 0.3$ million issued under the facility. For additional information on the ABL Credit Facility, see "Asset Backed Loan (ABL) Credit Facility", Note 10 to the Notes to Condensed Consolidated Financial Statements.

## Off-Balance Sheet Arrangements

The Company currently has no derivative instruments and no off-balance sheet hedging or financing arrangements, contracts or operations.

## Other Matters

From time to time, the Company enters into discussions or negotiations to acquire other businesses or enter into joint ventures. The timing, size or success of any such efforts and the associated potential capital commitments are unpredictable and dependent on market conditions and opportunities existing at the time. The Company may seek to fund all or part of any such efforts with proceeds from debt or equity issuances. Debt or equity financing may not, however, be available at that time due to a variety of events, including, among others, the Company's credit ratings, industry conditions, general economic conditions and market conditions.

## Critical Accounting Policies

Refer to our Annual Report on Form 10-K for the year ended December 31, 2018 for a discussion of our critical accounting policies. During the six months ended June 30, 2019, there were no material changes in our judgments and assumptions associated with the development of our critical accounting policies.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

The Company is currently exposed to certain market risks related to interest rate changes on its short-term investments and fluctuations in foreign exchange rates. The Company does not engage in any material hedging transactions, forward contracts or
currency trading which could mitigate the market risks inherent in such transactions. There have been no material changes in market risks for the Company since December 31, 2018.

## Foreign Exchange Rate Risk

The Company has operations in various countries around the world and conducts business in a number of different currencies. Our significant foreign subsidiaries may also have monetary assets and liabilities not denominated in their functional currency. These monetary assets and liabilities are exposed to changes in currency exchange rates which may result in non-cash gains and losses primarily due to fluctuations between the U.S. dollar and each subsidiary's functional currency.

The Company experienced a foreign currency pre-tax gain of approximately $\$ 0.2$ million and $\$ 0.9$ million, respectively, during the three and six-month periods ended June 30, 2019. During the three and six-month periods ended June 30, 2018, the Company experienced a foreign currency pre-tax gain of approximately $\$ 2.2$ million and $\$ 0.9$ million, respectively. These losses and gains were primarily due to the exchange rate fluctuations between the U.S. dollar and various currencies within the foreign regions where we do business.

The Company does not engage in any material hedging transactions, forward contracts or currency trading which could mitigate the effects and risks inherent in such transactions. Additionally, there is no assurance that the Company will be able to protect itself against currency fluctuations in the future.

## Item 4. Controls and Procedures

In accordance with Exchange Act Rules 13a-15 and 15d-15, the Company carried out an evaluation, under the supervision and with the participation of management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the Company's disclosure controls and procedures as of the end of the period covered by this report. Based on that evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of June 30, 2019 to provide reasonable assurance that information required to be disclosed in the Company's reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms, and such information is accumulated and communicated to management, including the Company's Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding disclosure.

There has been no other change in the Company's internal control over financial reporting that occurred during the quarter ended June 30, 2019 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

## Item 1. Legal Proceedings

For a description of the Company’s legal proceedings, see "Commitments and Contingencies," Note 13 to the Notes to Condensed Consolidated Financial Statements.

## Item 1A. Risk Factors

There have been no material changes from the risk factors disclosed in the Company's Annual Report on Form 10-K for the year ended December 31, 2018.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table summarizes the repurchase and cancellation of our common stock during the three and six months ended June 30, 2019, respectively.

(1) On February 26, 2019, the Company announced that its Board of Directors authorized a stock repurchase plan under which the Company is authorized to repurchase up to $\$ 100.0$ million of its common stock. The repurchase plan has no set expiration date and any repurchased shares are expected to be cancelled.

## FORWARD LOOKING STATEMENTS

This Quarterly Report on Form 10-Q includes certain statements that may be deemed to be "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Statements contained in all parts of this document that are not historical facts are forward-looking statements that involve risks and uncertainties that are beyond the control of Dril-Quip, Inc. (the "Company" or "Dril-Quip"). You can identify the Company's forward-looking statements by the words "anticipate," "estimate," "expect," "may," "project," "believe" and similar expressions, or by the Company's discussion of strategies or trends. Although the Company believes that the expectations reflected in such forward-looking statements are reasonable, no assurance can be given that these expectations will prove to be correct. These forward-looking statements include the following types of information and statements as they relate to the Company:

- future operating results and cash flow;
- scheduled, budgeted and other future capital expenditures;
- planned or estimated cost savings;
- working capital requirements;
- the need for and the availability of expected sources of liquidity;
- the introduction into the market of the Company's future products;
- the market for the Company's existing and future products;
- the Company's ability to develop new applications for its technologies;
- the exploration, development and production activities of the Company's customers;
- compliance with present and future environmental regulations and costs associated with environmentally related penalties, capital expenditures, remedial actions and proceedings;
- effects of pending legal proceedings;
- changes in customers' future product and service requirements that may not be cost effective or within the Company's capabilities; and
- future operations, financial results, business plans and cash needs.

These statements are based on assumptions and analysis in light of the Company's experience and perception of historical trends, current conditions, expected future developments and other factors the Company believes were appropriate in the circumstances when the statements were made. Forwardlooking statements by their nature involve substantial risks and uncertainties that could significantly impact expected results, and actual future results could differ materially from those described in such statements. While it is not possible to identify all factors, the Company continues to face many risks and uncertainties. Among the factors that could cause actual future results to differ materially are the risks and uncertainties discussed under "Item 1A. Risk Factors" in Part I of the Company's Annual Report on Form 10-K for the year ended December 31, 2018 and the following:

- the volatility of oil and natural gas prices;
- the cyclical nature of the oil and gas industry;
- uncertainties associated with the United States and worldwide economies;
- uncertainties regarding political tensions in the Middle East, South America, Africa and elsewhere;
- current and potential governmental regulatory actions in the United States and regulatory actions and political unrest in other countries;
- uncertainties regarding future oil and gas exploration and production activities, including new regulations, customs requirements and product testing requirements;
- operating interruptions (including explosions, fires, weather-related incidents, mechanical failure, unscheduled downtime, labor difficulties, transportation interruptions, spills and releases and other environmental risks);
- project terminations, suspensions or scope adjustments to contracts reflected in the Company's backlog;
- the Company's reliance on product development;
- technological developments;
- the Company's reliance on third-party technologies;
- acquisition and merger activities involving the Company or its competitors;
- the Company's dependence on key employees and skilled machinists, fabricators and technical personnel;
- the Company's reliance on sources of raw materials, including any increase in steel costs or decreases in steel supply as a result of global tariffs on certain imported steel mill products;
- impact of environmental matters, including future environmental regulations;
- competitive products and pricing pressures;
- fluctuations in foreign currency, including those attributable to the Brexit;
- the ability of the Organization of Petroleum Exporting Countries to set and maintain production levels and pricing;
- the Company's reliance on significant customers;
- creditworthiness of the Company's customers;
- fixed-price contracts;
- changes in general economic, market or business conditions;
- access to capital markets;
- negative outcome of litigation, threatened litigation or government proceedings;
- terrorist threats or acts, war and civil disturbances; and
- changes to, and differing interpretations of, tax laws with respect to our operations and subsidiaries.

Many of such factors are beyond the Company's ability to control or predict. Any of the factors, or a combination of these factors, could materially affect the Company's future results of operations and the ultimate accuracy of the forward-looking statements. Management cautions against putting undue reliance on forward-looking statements or projecting any future results based on such statements or present or prior earnings levels. Every forward-looking statement speaks only as of the date of the particular statement, and the Company undertakes no obligation to publicly update or revise any forward-looking statement.

Investors should note that Dril-Quip announces financial information in SEC filings, press releases and public conference calls. Dril-Quip may use the Investors section of its website (www.dril-quip.com) to communicate with investors. It is possible that the financial and other information posted there could be deemed to be material information. The information on Dril-Quip's website is not part of this Form 10-Q.

## Table of Contents

## Item 6.

(a) Exhibits

The following Exhibits are filed herewith:


* Incorporated herein by reference as indicated.
+ Management contract or compensatory plan or arrangement required to be filed as an Exhibit to this Form 10-Q.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DRIL-QUIP, INC.
BY:
/s/ Jeffrey J. Bird
Jeffrey J. Bird,
Senior Vice President - Production Operations and Chief Financial Officer
(Principal Financial Officer and Duly Authorized Signatory)

## RULE 13a-14(a)/15d-14(a) CERTIFICATION

I, Blake T. DeBerry, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Dril-Quip, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 25, 2019
/s/ Blake T. DeBerry
Blake T. DeBerry
President and Chief Executive Officer

## RULE 13a-14(a)/15d-14(a) CERTIFICATION

I, Jeffrey J. Bird, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Dril-Quip, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 25, 2019

/s/ Jeffrey J. Bird<br>Jeffrey J. Bird<br>Senior Vice President - Production Operations and Chief Financial Officer (Principal Financial Officer and Duly Authorized Signatory)

## CERTIFICATION PURSUANT TO

## 18 U.S.C. SECTION 1350,

## AS ADOPTED PURSUANT TO SECTION 906

## OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Dril-Quip, Inc. (the "Company") on Form 10-Q for the period ended June 30, 2019 (the "Report"), as filed with the Securities and Exchange Commission on the date hereof, I, Blake T. DeBerry, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, to the best of my knowledge, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: July 25, 2019

## CERTIFICATION PURSUANT TO

## 18 U.S.C. SECTION 1350,

AS ADOPTED PURSUANT TO SECTION 906

## OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Dril-Quip, Inc. (the "Company") on Form 10-Q for the period ended June 30, 2019 (the "Report"), as filed with the Securities and Exchange Commission on the date hereof, I, Jeffrey J. Bird, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, to the best of my knowledge, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

| /s/ Jeffrey J. Bird |
| :---: |
| Jeffrey J. Bird |
| Senior Vice President - Production Operations and Chief Financial Officer |
| (Principal Financial Officer and Duly |
| Authorized Signatory) |

