

## Cautionary Statement

## Forward-Looking Statements




 forward-looking statements in this presentation.

 contained in this presentation.
 the forward-looking statements contained herein.

## Use of Non-GAAP Financial Measures










 measures. Reconciliations of these non-GAAP measures to the most directly comparable GAAP measure can be found on slides 21 and 22.

## Dril-Quip Investment Highlights

Leading Manufacturer of Highly Engineered Drilling \& Production Equipment

Technically Innovative Products \&
First-class Service

Strong Financial Position


Historically Superior Margins to Peers

Experienced Management Team


## Product \& Service Offerings

## Subsea Equipment

- Subsea Wellheads
- Mudline Suspension Systems
- Specialty Connectors
- Subsea Production Trees
- Subsea Manifolds
- Subsea Control Systems
- Production Risers
- Production Riser Tensioners

Surface Equipment

- Platform Wellheads
- Platform Production Trees

Downhole Tools

- Liner Hangers
- Specialty DH Tools
- Production Packers
- Safety Valves


## Offshore Rig Equipment

- Wellhead Connectors
- Diverters
- Drilling Risers


## Aftermarket Services

- Reconditioning
- Rental Tools
- Technical Advisory


## Revenue Mix



## Snapshot



## Q3 2018 Highlights

- Generated $\$ 93.3$ million of revenue, above the high end of guidance range of $\$ 80$ - $\$ 90$ million
- Reported a net loss of $\$ 10.4$ million, or $\$ 0.28$ loss per diluted share, including restructuring costs of $\$ 3.7$ million
- Incurred an adjusted net loss of $\$ 7.4$ million excluding restructuring costs, or $\$ 0.20$ loss per diluted share
- Generated net cash provided by operating activities of $\$ 9.1$ million
- Reported cash on hand of $\$ 424.1$ million as of September 30, 2018
- Completed \$100 million share repurchase program in October 2018
- Maintained clean balance sheet with no debt as of September 30, 2018
- Progressed Sea Lion Phase 1 to frame agreement
- Achieved $\$ 13.5$ million of targeted $\$ 40$ - $\$ 50$ million of annualized cost reductions


## Market Update

- Signs of increased bidding and service activity; oil price \& rig environments improving but remain uncertain
- Signed frame agreement with a current estimated value of $\$ 207$ million with Premier Oil for the subsea production equipment for Sea Lion Phase I
- Repsol's Ca Rong Do (CRD) project continues to experience delays - Letter of Award extended through March 2019



## Global Supply \& Demand Through 2030



## Evolving View of Timeline for Deepwater Recovery



## Well-Positioned to Serve Offshore Markets



## Executing Our Strategy

## Commercial Excellence

- Leverage Product Differentiation
- Pursue Value \& Solution Selling
- Expand Existing Market Share
- Capture New Product and New Customer Revenue


## Organization Optimization

- Champion Cost-Effective Operating Model
- Focus on Operational Excellence
- Streamline Organization Structure


## Supply Chain

- Develop Centralized Model
- Achieve Scalability
- Reduce Fixed Cost Base
- Adopt Best Source Approach

LEAN Implementation \& Advanced Product Quality Planning (APQP)

## Research \& Development

## R\&D is Key to Achieving Commercial Excellence

- Developing innovative products that structurally reduce total installed costs
- Expanding product portfolio to increase markets and market share
- Presented with OTC Spotlight on New Technology award for BigBore-lle Wellhead System, DXe Wellhead Connector, and HFRe Hands-Free Drilling Riser

BigBore-lle Wellhead


> DXe Wellhead Connector



HFRe Hands-Free Drilling Riser


## Executing on Commercial Excellence

* Targeting $\$ 100$ million in new product revenue by 2021


Award-Winning R\&D Efforts Driving New Product Revenue

## Overview of the Business Transformation

EBITDA Improvement - $\$ 40-50$ million by YE2019 in run rate enhancement across all elements of cost structure

Broad Workforce Engagement - including distributed initiative ownership and frontline idea generation

Organized Transformation Infrastructure - systematically optimizing all cost elements with broad workforce engagement

Structured Approach to Improve Cost Performance Across All Areas

## Sustainable Cost-Saving Initiatives



Expecting \$15+ Million of Recurring Cost Savings in Place by the End of 2018

## Liquidity Allocation Strategy

| SOURCES |  |  |  |
| :--- | :---: | :---: | :---: |
| $(\$$ millions) |  |  |  |
| Internal Cash |  |  |  |
| ABL Credit Facility |  |  |  |$\quad 424$


| POTENTIAL USES |  |
| :--- | ---: |
| ( $\$$ millions) |  |
| Support R\&D | $50-100$ |
| Fund Upturn \& Key Projects | $150-200$ |
| Pursue Complementary Acquisitions | $50-100$ |

## 2018 Outlook \& 2019 Targeted Cost Savings

Q4 2018 Revenue \$80-\$90 million

Full-year 2018
Revenue
\$365-\$375 million

Adj. EBITDA Near Breakeven for Q4 2018 Due to Realized Cost Savings Actions

Annualized Cost
Savings in place by Q3 2018
\$13.5 million

Annualized Cost
Savings in place by
YE2019
$\$ 40-\$ 50$ million


## Income Statement

## Dril-Quip, Inc.

Comparative Condensed Consolidated Income Statement

## (Unaudited)

|  | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2018 |  | June 30, 2018 |  | September 30, 2017 |  |
|  | (In thousands, except per share data) |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |
| Products | \$ | 63,246 | \$ | 64,719 | \$ | 75,885 |
| Services |  | 30,011 |  | 30,142 |  | 24,461 |
| Total revenues |  | 93,257 |  | 94,861 |  | 100,346 |
| Costs and expenses: |  |  |  |  |  |  |
| Cost of sales |  | 65,630 |  | 69,443 |  | 63,050 |
| Selling, general and administrative |  | 31,566 |  | 23,739 |  | 27,985 |
| Engineering and product development |  | 10,159 |  | 10,526 |  | 10,379 |
| Impairment and other charges |  | - |  | - |  | 60,968 |
| Gain on sale of assets |  | (14) |  | $(5,099)$ |  | 9 |
| Total costs and expenses |  | 107,341 |  | 98,609 |  | 162,391 |
| Operating income (loss) |  | $(14,084)$ |  | $(3,748)$ |  | $(62,045)$ |
| Interest income |  | 1,893 |  | 2,275 |  | 957 |
| Interest expense |  | (195) |  | (151) |  | (12) |
| Income tax provision (benefit) |  | $(2,028)$ |  | 1,418 |  | $(31,840)$ |
| Net income (loss) | \$ | $(10,358)$ | \$ | $(3,042)$ | \$ | $(29,260)$ |
|  |  |  |  |  |  |  |
| Earnings (loss) per share | \$ | (0.28) | \$ | (0.08) | \$ | (0.78) |
| Depreciation and amortization | \$ | 8,724 | \$ | 9,001 | \$ | 9,518 |
| Capital expenditures | \$ | 7,078 | \$ | 9,034 | \$ | 6,627 |

## Balance Sheet

Dril-Quip, Inc.
Comparative Condensed Consolidated Balance Sheets
(Unaudited)

|  | September 30, 2018 |  | December 31, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |
| Assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 424,053 | \$ | 493,180 |
| Other current assets |  | 473,397 |  | 515,369 |
| PP\&E,net |  | 292,667 |  | 284,247 |
| Other assets |  | 102,642 |  | 107,009 |
| Total assets | \$ | 1,292,759 | \$ | 1,399,805 |
|  |  |  |  |  |
| Liabilities and Stockholders' Equity: |  |  |  |  |
| Current liabilities | \$ | 68,262 | \$ | 99,911 |
| Long-term debt |  | - |  | - |
| Deferred taxes |  | 3,211 |  | 3,432 |
| Income Taxes |  | 28,029 |  | - |
| Other long-term liabilities |  | 2,001 |  | 2,001 |
| Total liabilities |  | 101,503 |  | 105,344 |
| Stockholders' equity |  | 1,191,256 |  | 1,294,461 |
| Total liabilities and stockholders' equity | \$ | 1,292,759 | \$ | 1,399,805 |

## Non-GAAP Financial Measures

Dril-Quip, Inc.
Unaudited Non-GAAP Financial Measures

Adjusted Net Income and EPS:

| Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| September 30, 2018 |  | June 30, 2018 |  | September 30, 2017 |  |
| Effect on net income (after-tax) | Impact on diluted earnings per share | Effect on net income (after-tax) | Impact on diluted earnings per share | Effect on net income (after-tax) | Impact on diluted earnings per share |

(In thousands, except per share data)

| Net income (loss) | \$ | $(10,358)$ \$ | (0.28) | \$ | $(3,042)$ \$ | (0.08) | \$ | $(29,260)$ |  | (0.78) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjustments (after tax): |  |  |  |  |  |  |  |  |  |  |
| Reverse the effect of foreign currency |  | 32 | - |  | $(1,703)$ | (0.05) |  | 308 |  | 0.01 |
| Add back restructuring costs |  | 2,959 | 0.08 |  | - | - |  | 35,876 |  | 0.96 |
| Less gain on sale of assets |  | (11) | - |  | $(4,028)$ | (0.11) |  | - |  | - |
| Less one-time tax adjustments |  | - | - |  | - | - |  | $(6,075)$ |  | (0.16) |
| Add back severance payments |  | - | - |  | - | - |  | 942 |  | 0.03 |
| Adjusted net income (loss) | \$ | $(7,378)$ \$ | (0.20) | \$ | $(8,773)$ \$ | (0.24) | \$ | 1,791 | \$ | 0.06 |

## Non-GAAP Financial Measures

| Adiusted EBITDA: | Three months ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2018 |  | June 30, 2018 | September 30, 2017 |
|  |  |  | (In thousands) |  |
| Net Income (Loss) | \$ | $(10,358)$ \$ | $(3,042)$ \$ | \$ $(29,260)$ |
| Add: |  |  |  |  |
| Interest (income) expense |  | $(1,698)$ | $(2,124)$ | (945) |
| Income tax expense (benefit) |  | $(2,028)$ | 1,418 | $(31,840)$ |
| Depreciation and amortization expense |  | 8,724 | 9,001 | 9,518 |
| Restructuring costs |  | 3,745 | - | - |
| Impairment and other charges |  | - | - | 60,968 |
| Gain on sale of assets |  | (14) | $(5,099)$ | - |
| Foreign currency loss (gain) |  | 41 | $(2,155)$ | 380 |
| Severance costs |  | - | - | 1,163 |
| Stock compensation expense |  | 2,366 | 3,611 | 3,694 |
| Adjusted EBITDA | \$ | 778 \$ | 1,610 \$ | \$ 13,678 |


| Free Cash Flow: | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2018 |  | June 30, 2018 |  | September 30, 2017 |  |
|  | (In thousands) |  |  |  |  |  |
| Net cash provided by operating activities | \$ | 9,141 | \$ | 12,078 | \$ | 36,035 |
| Less: |  |  |  |  |  |  |
| Purchase of property, plant and equipment |  | $(7,078)$ |  | $(9,034)$ |  | $(6,627)$ |
| Free Cash Flow | \$ | 2,063 | \$ | 3,044 | \$ | 29,408 |

## Capital Expenditures



## Backlog



- $70 \%-80 \%$ of yearend 2017 backlog expected to convert to revenue in twelve months or less
- Bookings require shorter lead times due to available capacity and inventory on hand
- Uncertainty of oil prices placing downward pressure on bookings

Note: The backlog data shown above includes all bookings as of September 30, 2018, including contract awards and signed purchase orders for which the contracts would not be considered enforceable under ASC 606

## Financial Metric Definitions

- Market Capitalization $=$ Share Price $\times$ Total Shares Outstanding
- Enterprise Value $=$ Market Capitalization + Debt - Cash and Cash Equivalents
- Non-cash Working Capital = (Current Assets - Cash $)-$ Current Liabilities
- Book Value $/$ Share $=$ Total Shareholders' Equity / Total Shares Outstanding
- Cash $/$ Share $=$ Cash \& Cash Equivalents $/$ Total Shares Outstanding
- Non-cash Working Capital (WC) / Share = Noncash Working Capital / Total Shares Outstanding
- Total Debt / Capitalization $=$ Total Debt (Short-term + Long-term) / (Total Debt + Total Shareholders' Equity)

