

# **Pareto Securities 29<sup>th</sup> Annual Energy Conference** September 2022



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#### Forward-Looking Statements

The information furnished in this presentation contains "forward-looking statements" within the meaning of the federal securities laws. Forward-looking statements include, but are not limited to, the effects of the COVID-19 pandemic, and the effects of actions taken by third parties including, but not limited to, governmental authorities, customers, contractors and suppliers, in response to the ongoing COVID-19 pandemic, the impact of actions taken by the Organization of Petroleum Exporting Countries (OPEC) and non-OPEC nations to adjust their production levels, the general volatility of oil and natural gas prices and cyclicality of the oil and gas industry, declines in investor and lender sentiment with respect to, and new capital investments in, the oil and gas industry, project terminations, suspensions or scope adjustments to contracts, uncertainties regarding the effects of new governmental regulations, the Company's international operations, operating risks, the impact of our customers and the global energy sector shifting some of their asset allocation from fossil-fuel production to renewable energy resources, goals, projections, estimates, expectations, market outlook, forecasts, plans and objectives, including revenue and new product revenue, capital expenditures and other projections, project bookings, bidding and service activity, acquisition opportunities, forecasted supply and demand, forecasted drilling activity and subsea investment, liquidity, cost savings, and share repurchases and are based on assumptions, estimates and risk analysis made by management of Dril-Quip, Inc. ("Dril-Quip") in light of its experience and perception of historical trends, current conditions, expected future developments and other factors. No assurance can be given that actual future results will not differ materially from those contained in the forward-looking statements in this presentation.

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#### Use of Non-GAAP Financial Measures

Adjusted Net Income, Adjusted EBITDA and Free Cash Flow are non-GAAP measures. Adjusted Net Income and Adjusted Diluted EPS are defined as net income (loss) and earnings per share, respectively, excluding the impact of foreign currency gains or losses as well as other significant non-cash items and certain charges and credits. Adjusted EBITDA is defined as net income excluding income taxes, interest income and expense, depreciation and amortization expense, stock-based compensation, non-cash gains or losses from foreign currency exchange rate changes as well as other significant non-cash items and items that can be considered non-recurring. Free Cash Flow is defined as cash provided by operating activities less cash used in the purchase of property, plant and equipment. We believe that these non-GAAP measures enable us to evaluate and compare more effectively the results of our operations period over period and identify operating trends by removing the effect of our capital structure from our operating structure and certain other items including those that affect the comparability of operating results. In addition, we believe that these measures are supplemental measurement tools used by analysts and investors to help evaluate overall operating performance, ability to pursue and service possible debt opportunities and make future capital expenditures. These measures do not represent funds available for our discretionary use and are not intended to represent or to be used as a substitute for net income or net cash provided by operating activities, as measured under U.S. generally accepted accounting principles ("GAAP"). Non-GAAP financial information supplements should be read together with, and is not an alternative or substitute for, our financial results reported in accordance with GAAP. Because non-GAAP measures can be found on the company's website.

#### Use of Website

Investors should note that Dril-Quip announces material financial information in SEC filings, press releases and public conference calls. Dril-Quip may use the Investors section of its website (<u>www.dril-quip.com</u>) to communicate with investors. It is possible that the financial and other information posted there could be deemed to be material information. Information on Dril-Quip's website is not part of this presentation.





Leading Manufacturer of Highly Engineered Drilling & Production Equipment



Technically Innovative, Environmentally Responsible Products & First-class Service

# Dril-Quip Investment Highlights



Strong Financial Position



**Results Driven Management Team** 

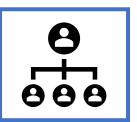
## **Strategy | 2022 Focus Areas**





## Strategic Growth Pillars

 Continue to execute on collaboration agreements, downhole tools growth and e-Series technology expansion



## **Organizational Alignment**

 Streamlined operations and leadership around more focused and integrated product and service lines



## **Optimized Footprint**

• Further transformation of our operational footprint to improve efficiency and reduce excess capacity



## Capital Allocation

Disciplined deployment of capital to generate attractive returns on capital employed

## **Organizational Alignment** | Updating Our Operating Structure

BBIIe Wellhead

XPak De



#### **Subsea Products**

#### Wellheads, Connectors & SPS

- Remain Tier 1 wellhead provider
- Execute collaboration & license agreements
- Increase shallow water tree share
- Grow deepwater presence through VXTe monetization

#### **Subsea Services**

#### Technical Service, Rentals and Rework

- Highly reactive support for equipment installation
- Global network of trained technicians and specialized tooling
- Dedicated facilities for refurbishment and rework

#### **Downhole Tools**

#### Liner Hangers and Services

- Continue share gains in key markets
  - Convert from conventional to expandable liner hangers
- Expand through current and future collaborations
- Increase test & assembly in local markets

#### **Energy Transition**

#### **Expansion into Decarbonization Opportunities**

- Wellhead and tree injection offering for **CCUS**
- Collaborations with integrated providers (i.e. Aker Solutions)
- Carbon conscious New Technology Introduction



**Energy Transition** | Leading and Supporting the Energy Transition





Dril-Quip<sup>®</sup> Green By Design<sup>™</sup> products and announcement of a strong ESG strategy



Dril-Quip® is dedicated to what is most important for our evolving customers



Dril-Quip<sup>®</sup> is focused on peer-to-peer collaborations and partnerships



Dril-Quip® has a substantial offshore track record of success

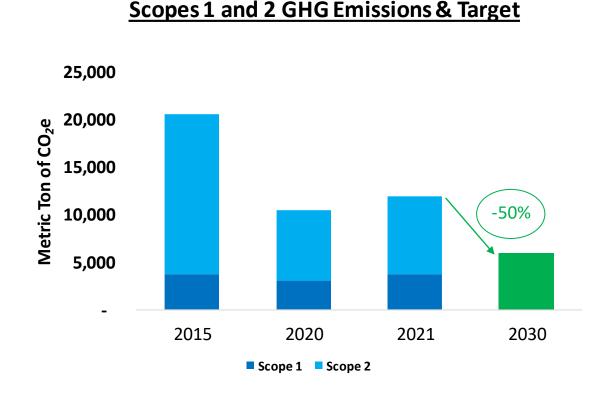
#### **Energy Transition | Decarbonization Targets**

- Alignment with the ambitions of the Paris Accord which seeks to limit global warming
- Decarbonization actions include:
  - Rightsizing facilities & switching to renewable electricity across major manufacturing sites
  - Investing in infrastructure to reduce fugitive emissions & electrifying vehicle fleet
- Partnering with key suppliers and customers to find avenues to decarbonize their operations.



**DRQ Singapore Facility** 





Note: 2015 excludes the now outsourced "Forging Busines." Scope 2 emissions reduction between 2015 and 2020/2021 is primarily due to less overall business activity.

Dril-Quip is targeting a > 50% reduction in Scope 1 and 2 emissions to align with the 1.5°C scenario by 2030.

## **Energy Transition** | Positioning DRQ to Support the Energy Transition

## the power of Q

#### Shifting markets driving change

#### **Positive reduction of carbon footprint**

- Measurement/audit of carbon footprint across our product portfolio
- Next generation Power of E incorporating Green by Design<sup>™</sup>

#### <u>Carbon conscious R&D</u>

- Measurement of carbon footprint reduction per project
- Carbon footprint decision metric incorporated across
  operations
- Green by Design<sup>™</sup> innovation philosophy

#### 3 Low Carbon Solutions

- Focus on **CCUS** markets
- Positive impact to carbon footprint through innovative technology application
- Develop adjacent markets to derive value

- eVolving industry
  - Less steel/materials
  - Less transportation
  - Efficient operations
  - Effective manufacturing
  - Increased competitiveness
  - Lower carbon footprint

#### Helping our customers adapt and adopt to the Energy Transition

## **Energy Transition** | Technology driving **CCUS** Carbon Reduction



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Conomical







**Provide a positive reduction of carbon footprint** 



 ✓ CO₂ injection provide a strong synergy with Dril-Quip's core capabilities

We strive to eliminate hardware, save customers time and money and lower overall carbon footprint

## **Energy Transition** | CCUS Market opportunity



#### Captured CO<sub>2</sub> 2050 = 7,848 mtpa Billion tonnes (Gt) Removal\* Power Industry Energy\*\* 2030 = 474 mtpa 2 2021 = 47 mtpa 0 2015 2020 2025 2030 2035 2040 2045 2050

Market Sizing thru 2050

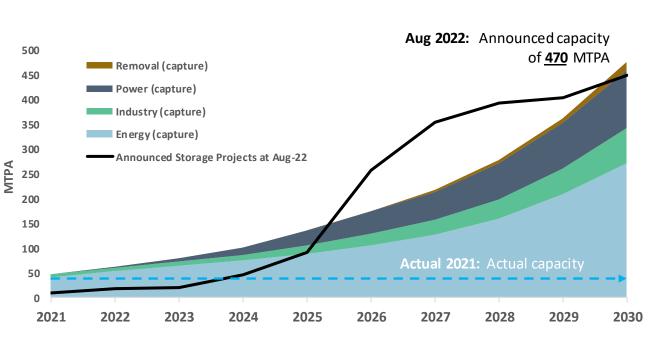


Significant CO<sub>2</sub> storage capacity needed by 2050 to support 1.6<sup>o</sup>C pathway



**~7,900 wells needed by 2050 to provide capacity** (@1MTPA Average injection rate)

#### Zoom in through 2030





Project pipeline expanding rapidly

~500 new wells needed by 2030 to keep pace

Data from Rystad Energy

**Energy Transition** | CCUS....A Supply Chain Challenge?





Industry will face significant supply chain issues in coming years



Dril-Quip positioned well to adapt to capacity needs



Flexible manufacturing capacity is needed

Dril-Quip's subsea solutions well positioned to quickly scale with rapidly growing market

## **Energy Transition** | Carbon Conscious R&D

# **Saving Customers Time & Money**

- Compact and lightweight subsea tree with a small footprint to allow running off Jack up or vessel
- Concentric low-cost tree that can save the operator millions on rig time by reducing number of operations
- Extremely versatile, meets customer specifications
- Green By Design<sup>™</sup> light weight for lower carbon emissions



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## **Energy Transition** | SBT*e*<sup>™</sup> is one of our *e* series products

- Flexible in its design to meet latest customer specifications
- Light Weight and short lead-time
- Upgraded to meet latest API, ISO, Norsok & IOGP requirements
- Concentric monobore design....fits on 18 <sup>3</sup>/<sub>4</sub> Wellhead
- Hydraulic or Full **Electric** capability
- Ideal for CCUS applications

Dril-Quip is challenging standard thinking to develop next generation, fit for purpose products



Legacy O&G

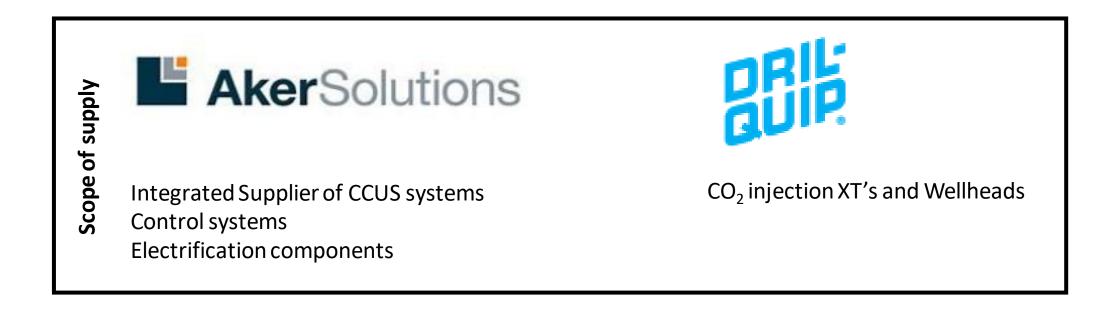
Upgrade

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## Q1 2022, DRQ and AKSO announced CCUS collaboration agreement



## First targeting the Northern Endurance Partnership Project, UK

Dril-Quip<sup>®</sup> | In Summary











Dril-Quip<sup>®</sup> is partnering to bring differentiated offerings to the market





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