# DRIL-QUIP 

Third Quarter 2020
Supplemental Earnings Information

## CaUtionary Statement

## Forward-Looking Statements





 forward-looking statements in this presentation.
 Dril-Quip's future results and the value of its shares. Each investor must assess and bear the risk of uncertainty inherent in the forward-looking statements contained in this presentation.
 update the forward-looking statements contained herein

## Use of Non-GAAP Financial Measure









 GAAP measures to the most directly comparable GAAP measure can be found in the appendix.

## Use of Website

 with investors. It is possible that the financial and other information posted there could be deemed to be material information. Information on Dril-Quip's website is not part of this presentation.

## DRIL-QuIP InVESTMENT Highlights

Leading Manufacturer of Highly Engineered Drilling \& Production Equipment

Technically Innovative Products \& First-class Service

Historically Superior Margins to Peers

Results Driven Management Team

## Products \& SeRvices

## Subsea Equipment

## Surface Equipment

## Downhole Tools

Product \& Service Revenue Segments*


Geographic Revenue Segments
Offshore Rig Equipment

Aftermarket Services


## Global Market Environment



- Global oil demand not expected to return to 2019 levels of 100 million barrels per day ( $\mathrm{Bbl} / \mathrm{d}$ ) for several years
- Recovery in capital spending dependent on supply / demand rebalancing post COVID-19 pandemic
- Europe, Africa and South America expected to drive growth through 2023

\author{

-     - Pre-COVID-19 outlook <br> - Longer oversupply <br> - OPEC+ control restored
}

Broad Range of Outcomes Tied to Pandemic Recovery Timeline

## Strategy for Managing the Current Environment

## Resource Planning / Manage Costs

# Flex Center of Excellence Manufacturing Output 

## Focus on <br> Cash Flow

## Monitor Leading Indicators

## Working Capital Management

Maintaining Strong Balance Sheet is a Key Priority

## Financial Performance



- Revenue mostly flat sequentially driven by increase product volumes, partially offset by lower services
- Adjusted EBITDA margins increased ~\$4 million sequentially due to improved product mix and benefit of cost reduction actions
- Estimated ~\$7 million impact to revenue and $\sim \$ 3$ million to adjusted EBITDA due to COVID-19 related reduced production output and service delays and, to a lesser extent, logistic disruptions


## Product Mix and Cost Actions Driving Margin Improvement in Q3 2020

## Q3 2020 Highlights

- Delivered $\$ 91.3$ million of revenue from increased product volumes, primarily driven by improved production output and product mix in Asia Pacific and the U.S.;
- Reported third quarter net income of $\$ 14.3$ million, or $\$ 0.41$ per share, an improvement of $\$ 28.5$ million, or $\$ 0.81$ per share, from the second quarter of 2020 primarily driven by federal income tax benefits;
- Increased adjusted EBITDA to $\$ 10.2$ million, or $11.1 \%$ of revenue, from improved product margins and lower costs;
- Generated net cash provided by operating activities of $\$ 13.9$ million and increased cash position by $\$ 13.4$ million to $\$ 359.2$ million with no debt;
- Executed on an additional $\$ 7.0$ million of annualized cost saving actions resulting in a year-to-date cumulative cost savings of $\$ 18.5$ million annualized;
- Selling, general and administrative expense declined $\$ 2.5$ million in the third quarter compared to the second quarter of 2020 and $\$ 8.3$ million from the third quarter of 2019


## 2020 TRANSFORMATION UPDATE

- Additional $\$ 7.0$ million in cost savings executed in Q3 2020, primarily in Eastern Hemisphere
- Year-to-date actions represent approximately $\$ 18.5$ million in annualized savings
- Control what we can control: Continue to monitor market conditions and assess need for further cost saving actions


2020 Transformation Well on Track to Deliver \$20 Million in Annualized Savings

## Commercial Update

- Backlog of $\$ 222$ million as of $9 / 30 / 2020$ after recording $\$ 50.2$ million of product bookings in Q3 2020
- Q3 Bookings include five subsea tree bookings in Asia Pacific and Europe
- Bookings remain on track to be approximately $\$ 200$ million in total for the full year 2020
- Customers continue to request product delivery delays or installation deferrals due to market conditions and pandemic travel restrictions
- Majority of bookings continue to be in Eastern Hemisphere and with nationally owned or large integrated oil companies

Historical Backlog Trends (\$M)


## Continue Path to SPS Monetization

## Current Status

- Continuing to build installation and performance track record
- Successful HXT
installation in Gulf of Mexico in July
- Collaboration with Proserv on subsea controls


## Sell Complete Package

- Discussions with customers to sell XTs, including major IOCs
- First VXTe installation in Gulf of Mexico expected in Q1 '21


## Execution

 Strategy
## Sell Through Collaboration

- Collaborating with other tree providers as supplier of VXTe technology components
- Manufacture and sell VXTe kit to other tree providers
- Potential pull through of additional eSeries suite of products


## Path to Cash Neutrality in 2020

Improve cash flow generation from cost actions, collections and inventory management

Pursue real estate transactions related to transformation action plan - some delays due to COVID-19

## CARES Act federal tax relief

## Limit capital expenditures to maintenance levels

## APPENDIX

dril-quip.com | NYSE: DRQ

## Optimizing Operational Footprint

## Executed Sales from Start of Transformation to YTD 2020

- Six facilities sold for a total of approximately $\$ 7.8 \mathrm{M}$


## Potential Additional Sales in 2020 Currently Listed

- Four facilities currently for sale with estimated value of $\$ 15$ to $\$ 17$ million
- Closing of transactions delayed due to COVID-19 continued disruptions

Taking steps to further consolidate footprint to improve operational efficiency

## Market Performance

## MARKET INFORMATION

| Ticker | NYSE: DRQ |  |  |
| :--- | :---: | :---: | :---: |
| Share Price (at close: 10/28/20) |  | $\$ 23.86$ |  |
| 52-Week Range | $\$ 22.25$ | $-\$ 48.39$ |  |
| Performance: |  |  |  |
| Since Q2 Filing $(7 / 30 / 20)$ | $-31 \%$ | $-23 \%$ | $1 \%$ |
| Year-to-Date | $-49 \%$ | $-64 \%$ | $1 \%$ |

Indexed Stock Performance


## Balance Sheet Strength and Backlog Supporting Share Price Relative to OSX

## Income Statement

## Dril-Quip, Inc.

## Comparative Condensed Consolidated Income Statement

## (Unaudited)

|  | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2020 |  | June 30, 2020 |  | September 30, 2019 |  |
|  | (In thousands, except per share data) |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |
| Products | \$ | 66,451 | \$ | 63,133 | \$ | 81,851 |
| Services |  | 17,778 |  | 20,750 |  | 17,884 |
| Leasing |  | 7,066 |  | 6,563 |  | 8,492 |
| Total revenues |  | 91,295 |  | 90,446 |  | 108,227 |
| Costs and expenses: |  |  |  |  |  |  |
| Cost of sales |  | 67,211 |  | 66,937 |  | 76,023 |
| Selling, general and administrative |  | 20,843 |  | 23,331 |  | 29,105 |
| Engineering and product development |  | 3,983 |  | 5,364 |  | 3,754 |
| Restructuring and other charges |  | 602 |  | 1,587 |  | 546 |
| Gain on sale of assets |  | 14 |  | (85) |  | (280) |
| Foreign currency transaction (gains) and losses |  | 746 |  | 817 |  | $(1,143)$ |
| Total costs and expenses |  | 93,399 |  | 97,951 |  | 108,005 |
| Operating income (loss) |  | $(2,104)$ |  | $(7,505)$ |  | 222 |
| Interest income |  | 188 |  | 653 |  | 1,906 |
| Interest expense |  | (138) |  | (209) |  | (26) |
| Income tax provision (benefit) |  | $(16,380)$ |  | 7,081 |  | 3,412 |
| Net income (loss) | \$ | 14,326 | \$ | $(14,142)$ | \$ | $(1,310)$ |
| Earnings (loss) per share |  |  |  |  |  |  |
| Basic | \$ | 0.41 | \$ | (0.40) | \$ | (0.04) |
| Diluted | \$ | 0.41 | \$ | (0.40) | \$ | (0.04) |
| Depreciation and amortization | \$ | 7,908 | \$ | 7,940 | \$ | 8,304 |
| Capital expenditures | \$ | 1,925 | \$ | 4,131 | \$ | 4,022 |
| Weighted Average Shares Outstanding |  |  |  |  |  |  |
| Basic |  | 35,049 |  | 35,023 |  | 35,559 |
| Diluted |  | 35,249 |  | 35,023 |  | 35,559 |

## Balance Sheet

Dril-Quip, Inc.
Comparative Condensed Consolidated Balance Sheets
(Unaudited)

|  | September 30, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |
| Assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 359,171 | \$ | 398,946 |
| Other current assets |  | 503,831 |  | 481,543 |
| PP\&E, net |  | 239,591 |  | 258,497 |
| Other assets |  | 56,946 |  | 67,579 |
| Total assets | \$ | 1,159,539 | \$ | 1,206,565 |
| Liabilities and Equity: |  |  |  |  |
| Current liabilities | \$ | 100,982 | \$ | 96,940 |
| Deferred Income taxes |  | 3,657 |  | 4,150 |
| Other long-term liabilities |  | 17,338 |  | 14,774 |
| Total liabilities |  | 121,977 |  | 115,864 |
| Total stockholders equity |  | 1,037,562 |  | 1,090,701 |
| Total liabilities and equity | \$ | 1,159,539 | \$ | 1,206,565 |

## Non-GAAP Financial Measures

Dril-Quip, Inc.
Reconciliation of Net Income (Loss) to Adjusted Net Income (Loss) and Adjusted Diluted Earnings per Share

| Adjusted Net Income and EPS: | Three months ended |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2020 |  |  |  | June 30, 2020 |  |  |  | September 30, 2019 |  |  |  |
|  | Effect on net income (after-tax) |  | Impact on <br> diluted earnings per share |  |  | on come tax) | Impact on diluted earnings per share |  | Effect on net income (after-tax) |  | Impact on diluted earnings per share |  |
|  | (In thousands, except per share amounts) |  |  |  |  |  |  |  |  |  |  |  |
| Net income (loss) | \$ | 14,326 | \$ | 0.41 | \$ | $(14,142)$ | \$ | (0.40) | \$ | $(1,310)$ | \$ | (0.04) |
| Adjustments (after tax): |  |  |  |  |  |  |  |  |  |  |  |  |
| Reverse the effect of foreign currency |  | 589 |  | 0.02 |  | 646 |  | 0.02 |  | (903) |  | (0.03) |
| Restructuring costs, including severance |  | 476 |  | 0.01 |  | 1,254 |  | 0.04 |  | 432 |  | 0.01 |
| Gain on sale of assets |  | 11 |  | - |  | (67) |  | - |  | (221) |  | (0.01) |
| Adjusted net income (loss) | \$ | 15,402 | \$ | 0.44 | \$ | $(12,309)$ | \$ | (0.34) | \$ | $(2,002)$ | \$ | (0.07) |

## Non-GAAP Financial Measures

## Dril-Quip, Inc.

## Reconciliation of Net Income (Loss) to Adjusted EBITDA

| Adjusted EBITDA: | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2020 |  | June 30, 2020 |  | September 30, 2019 |  |
|  | (In thousands) |  |  |  |  |  |
| Net income (loss) | \$ | 14,326 | \$ | $(14,142)$ | \$ | $(1,310)$ |
| Add: |  |  |  |  |  |  |
| Interest income, net |  | (50) |  | (444) |  | $(1,880)$ |
| Income tax expense (benefit) |  | $(16,380)$ |  | 7,081 |  | 3,412 |
| Depreciation and amortization expense |  | 7,908 |  | 7,940 |  | 8,304 |
| Restructuring costs, including severance |  | 602 |  | 1,587 |  | 546 |
| Gain on sale of assets |  | 14 |  | (85) |  | (280) |
| Foreign currency loss (gain) |  | 746 |  | 817 |  | $(1,143)$ |
| Stock compensation expense |  | 3,003 |  | 3,282 |  | 7,663 |
| Adjusted EBITDA | \$ | 10,169 | \$ | 6,036 | \$ | 15,312 |

## Non-GAAP Financial Measures

Dril-Quip, Inc.
Reconciliation of Net Cash Provided by Operating Activities to Free Cash Flow

| Free Cash Flow: | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2020 |  | June 30, 2020 |  | September 30, 2019 |  |
|  | (In thousands) |  |  |  |  |  |
| Net cash provided (used) by operating activities | \$ | 13,889 | \$ | 3,046 | \$ | $(4,026)$ |
| Less: |  |  |  |  |  |  |
| Purchase of property, plant and equipment |  | $(1,925)$ |  | $(4,131)$ |  | $(4,022)$ |
| Free cash flow | \$ | 11,964 | \$ | $(1,085)$ | \$ | $(8,048)$ |

## Quarterly Capital Expenditures



Annual Maintenance Capex ~\$10 - \$15 million

## Financial Metric Definitions

- Market Capitalization $=$ Share Price $\times$ Total Shares Outstanding
- Enterprise Value $=$ Market Capitalization + Debt - Cash and Cash Equivalents
- Non-cash Working Capital = (Current Assets - Cash) - Current Liabilities
- Book Value / Share = Total Shareholders' Equity / Total Shares Outstanding
- Cash / Share = Cash \& Cash Equivalents / Total Shares Outstanding
- Non-cash Working Capital (WC) / Share = Noncash Working Capital / Total Shares Outstanding
- Total Debt / Capitalization = Total Debt (Short-term + Long-term) / (Total Debt + Total Shareholders' Equity)

