# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

## FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (date of earliest event reported): October 24, 2019

## DRIL-QUIP, INC.

(Exact name of registrant as specified in its charter)

| Delaware <br> (State or other jurisdiction <br> of incorporation) | 001-13439 <br> (Commission <br> File Number) | 74-2162088 <br> (I.R.S. Employer <br> Identification No.) |
| :---: | :---: | :---: |
|  | 6401 N. Eldridge Parkway <br> Houston, Texas |  |
| (Address of principal executive offices) |  |  |

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2)
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading <br> symbol(s) | DRQ | Name of each exchange <br> on which registered |
| :---: | :---: | :---: | :---: |
| $\$ .01$ par value per share | New York Stock Exchange |  |  |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 ( $\$ 240.12 \mathrm{~b}-2$ of this chapter).

## Item 2.02 Results of Operations and Financial Condition.

On October 24, 2019, Dril-Quip, Inc. ("Dril-Quip") reported third quarter 2019 earnings. For additional information regarding Dril-Quip's third quarter 2019 earnings, please refer to Dril-Quip's press release attached to this report as Exhibit 99.1 (the "Press Release"), which Press Release is incorporated by reference herein.

## Item 7.01 Regulation FD Disclosure

On October 24, 2019, Dril-Quip posted the Q3 2019 Supplemental Earnings Information presentation (the "Presentation") to its website at www.dril-quip.com. The Presentation is attached hereto as Exhibit 99.2.

The information in the Press Release and the Presentation is being furnished, not filed, pursuant to Items 2.02 and 7.01. Accordingly, the information in the Press Release and the Presentation will not be incorporated by reference into any registration statement filed by Dril-Quip under the Securities Act of 1933, as amended, unless specifically identified therein as being incorporated therein by reference.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

The exhibits listed below are being furnished pursuant to Items 2.02 and 7.01 of this Form 8-K:
Exhibit
No
Description
99.1
99.2

104
Press Release issued October 24,2019.
Q3 2019 Supplemental Earnings Information Presentation.
Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

DRIL-QUIP, INC.
By: /s/ Jeffrey J. Bird
Jeffrey J. Bird
Senior Vice President - Production Operations and Chief Financial Officer

HOUSTON - October 24, 2019 / GlobeNewswire - Dril-Quip, Inc. (NYSE: DRQ) today reported operational and financial results for the third quarter 2019.

Key highlights for the third quarter of 2019 included:

- Increased revenue to $\$ 108$ million, which is at the high end of the guidance range of $\$ 100-\$ 110$ million
- Recorded product bookings of $\$ 92$ million, which is at the high end of the guidance range of $\$ 75-\$ 95$ million
- Received several orders for new technology products amounting to approximately $22 \%$ of product bookings during the quarter
- Reported net loss of $\$ 1$ million, or $\$ 0.04$ loss per diluted share
- Grew Adjusted EBITDA to \$15 million, a quarter-over-quarter increase of $14 \%$
- Captured $\$ 14$ million of additional annualized cost savings with approximately $\$ 11$ million related to the lease of the forge facilities and equipment to AFGlobal Corp.; the full impact of the forge lease is expected to reach $\$ 13$ million over the course of the lease
- Total annualized cost savings have increased to approximately $\$ 43$ million since the third quarter of 2018
- Maintained a clean balance sheet with no debt and cash on hand of $\$ 413$ million as of September 30, 2019

Blake DeBerry, Dril-Quip’s President and Chief Executive Officer, commented, "Dril-Quip continued to execute operationally, reduce costs and increase performance in the third quarter with revenue and adjusted EBITDA growing to $\$ 108$ million and $\$ 15$ million, respectively. We ended the quarter with a backlog of $\$ 251$ million after booking $\$ 92$ million in product orders. This is our fourth straight quarter of product bookings at or near $\$ 90$ million, and we expect orders for the fourth quarter will continue to range from $\$ 75$ to $\$ 95$ million. Our improving product bookings and revenue can be attributed to the relative stabilization of commodity prices, customer inventory drawdowns as activity increases, and the achievements of our realigned sales organization. In addition, product
"Dril-Quip continues to maintain a strong balance sheet with over $\$ 413$ million of cash and zero debt at the end of the third quarter. As previously mentioned, we will use our cash position and clean balance sheet to support expected favorable order activity, make strategic investments where appropriate, and opportunistically buy back shares. With increased project activity, which we view as favorable, further working capital investment was required. This resulted in negative cash flow from operations of $\$ 4$ million and negative free cash flow of $\$ 8$ million after incurring $\$ 4$ million in capita expenditures during the third quarter. Despite some short-term variability in cash flow due to increasing POC activity, our target continues to be free cash flow positive for the full year
"We continued our momentum in realizing the benefits of our business transformation to maximize profitability through an array of cost saving initiatives. As such, we were able to capture an additional $\$ 14$ million in annualized cost savings during the third quarter, which brings our total annualized cost savings since inception in the third quarter of 2018 to approximately $\$ 43$ million. Most of these cost savings captured in the third quarter annualized cost savings since inception in the third quarter of 2018 to approximately $\$ 43$ million. Most of these cost savings captured in the the $\$ 11$ million annually towards our transformation target. The full impact of this lease is expected to reach $\$ 13$ million over the course of the lease. We se the culmination of these benefits materializing with adjusted EBITDA up $\$ 28$ million through the third quarter of this year compared to the prior year, which far exceeds the expected incremental margin on an increase of $\$ 19$ million in revenue over the same period
"Looking ahead, we expect full-year 2019 revenue to be in the range of $\$ 405$ to $\$ 415$ million. Dril-Quip is well-positioned operationally to support increasing order activity while continuing to deliver profitable growth in this encouraging market as we meaningfully add value to our shareholders."

In conjunction with today's release, the Company posted a new investor presentation entitled "Third Quarter 2019 Supplemental Earnings Information" to its website, www.dril-quip.com, on the "Events \& Presentations" page under the Investors tab. Investors should note that Dril-Quip announces material financial information in SEC filings, press releases and public conference calls. Dril-Quip may use the Investors section of its website (www.dril-quip.com) to communicate with investors. It is possible that the financial and other information posted there could be deemed to be material information.

Product Bookings
Momentum continued into the third quarter of 2019 with product bookings of $\$ 92$ million. Bookings include a follow-on order to the previously announced order in the second quarter to supply 20k BigBore IIe ${ }^{\text {TM }}$ subsea wellhead systems to a major integrated oil company (IOC). This follow-on order also consists of several of Dril-Quip's new products featuring technology that allows customers to reduce their total installed cost. Included in this order is the Company's BadgerTM specialty casing connector which provides an improved make-up that saves time and reduces personnel while also meeting customers' highest specifications with gas-tight metal seal integrity. The customer also elected to utilize the DXe $e^{\mathrm{TM}}$ profile on these wellhead systems that will allow the option to select Dril-Quip's DXe ${ }^{\text {TM }}$ wellhead connector that provides high-fatigue, high-load capacity with no bolts in the load path and has been validated and tested beyond the latest industry requirements. Additionally, Dril-Quip received a contract award during the third quarter to supply wellheads for an upcoming drilling campaign for another IOC in Brazil.

## During the third quarter of 2019, the contract award between Dril-Quip and Repsol for the supply of Top Tensioned Riser (ITR) systems for the CRD

 project located offshore Vietnam was terminated, and the CRD contract value of approximately $\$ 82$ million was recorded as a cancellation to remove from the Company's backlog.Operational and Financial Results
Revenue, Cost of Sales and Gross Operating Margin
Consolidated revenue for the third quarter of 2019 was $\$ 108$ million, an increase of $\$ 4$ million, or $4 \%$, compared to the second quarter of 2019, primarily driven by an increase in product revenue of $\$ 5$ million partially offset by a nominal decrease in services and leasing revenue. Western Hemisphere revenue increased by approximately $\$ 5$ million, or $10 \%$, during the third quarter due to increased product and aftermarket revenue. Eastern Hemisphere revenue decreased by approximately $\$ 2$ million, or $6 \%$, as compared to the prior quarter due to lower product sales and aftermarket activity, Asia-Pacific revenue increased sequentially by approximately $\$ 1$ million, or $5 \%$, due primarily to increased percentage of completion (POC) activity.

Cost of sales for the third quarter of 2019 was $\$ 76$ million, an increase of $\$ 2$ million compared to the prior quarter. Gross operating margin for the third quarter of 2019 was $30 \%$, a slight increase from $29 \%$ in the second quarter of 2019. The improved gross margin was due to a combination of favorable activity, the results of the restructuring and ongoing cost savings initiatives, partially offset by employee compensation merit increases and partial restoration of prior salary rollback. In addition, there was an out-of-period adjustment which was offset by an earn-out contingency release both of which are non-recurring.

Selling, General and Administrative Expenses
Selling, general and administrative ("SG\&A") expenses for the third quarter of 2019 were $\$ 28$ million, an increase of $\$ 5$ million compared to the second quarter of 2019 due to higher stock compensation expense. After excluding stock compensation expense, SG\&A expenses for the third quarter remained consistent with the prior quarter

## Net Income, Adjusted Net Income, Adjusted EBIIDA and Free Cash Flow

For the third quarter of 2019, Dril-Quip reported net loss of $\$ 1$ million, or $\$ 0.04$ loss per diluted share. Adjusted net loss for the third quarter was $\$ 2$ million, or $\$ 0.07$ loss per diluted share, after excluding $\$ 0.03$ per share related to restructuring charges and gains related to foreign currency and the sale of assets. Adjusted EBITDA totaled $\$ 15$ million for the third quarter of 2019, compared to $\$ 13$ million in the second quarter of 2019. Dril-Quip used $\$ 4$ million in net cash provided by operating activities to fund working capital related to our POC order trend, and free cash flow for the second quarter was negative $\$ 8$ million after incurring approximately $\$ 4$ million in capital expenditures mostly related to establishing our global manufacturing centers of excellence

## Cost Saving Initiatives

In 2018, Dril-Quip began the implementation of a comprehensive business transformation centered around a structured approach to improve cost performance across the entire company. The sustainable cost-saving initiatives are focused on optimizing and improving the Company's infrastructure across manufacturing, supply chain, SG\&A, engineering and research and development and is expected to result in annual adjusted EBITDA improvements of $\$ 40$ to $\$ 50$ million. This reorganization will allow Dril-Quip to maintain its global presence in key markets, while supporting an integrated supply chain model which will create more flexibility in meeting the needs of its customers. Some examples of the progress made to date include reducing and rationalizing global footprints, optimizing operational activities, supplier renegotiations, and labor workforce reductions.

During the third quarter of 2019, Dril-Quip achieved an additional \$14 million of annualized cost savings, bringing the total annualized savings since the third quarter of 2018 to approximately $\$ 43$ million. The majority of the cost savings achieved during the third quarter was related to the leasing of the Company's forge facilities and equipment to AFGlobal. Effective October 1, 2019, AFGlobal assumed all operational responsibility of Dril-Quip's forge facilities, and the Company expects this transaction to contribute approximately $\$ 11$ million annually towards our transformation target. The full impact of this lease is expected to reach $\$ 13$ million over the course of the lease.

Balance Sheet
Dril-Quip had cash on hand of $\$ 413$ million as of September 30, 2019. When combined with the Company's asset-based lending (ABL) facility, available liquidity was approximately $\$ 454$ million. This strong liquidity position provides both financial and operational flexibility and allows the Company to quickly capitalize on opportunities as market conditions improve. This robust cash position also allows the Company to continue to execute on its long-term strategy of investing in research and development, supporting an upturn, opportunistically buying back shares, and pursuing complementary acquisitions.

## Share Repurchases

On February 26, 2019, the Board of Directors authorized a share repurchase plan under which the Company can repurchase up to $\$ 100$ million of its common stock. The repurchase plan has no set expiration date and any repurchased shares are expected to be cancelled. The manner, timing and amount of any purchase will be determined by management based on an evaluation of market conditions, stock price, liquidity and other factors. The program does not obligate the Company to acquire any particular amount of common stock and may be modified or superseded at any time at the Company's discretion.

For the three-month period ended September 30, 2019, the Company purchased 75,737 shares under the share repurchase plan at an average price of approximately $\$ 44.45$ per share totaling approximately $\$ 3.4$ million and retired such shares. For the nine months ended September 30, 2019, the Company purchased 125,888 shares under the share repurchase plan at an average price of approximately $\$ 42.60$ per share totaling approximately $\$ 5.4$ million. The Company continues to evaluate current market conditions on an ongoing basis as it relates to executing its share buyback program while also taking the liquidity needs of the Company into consideration.

## About Dril-Quip

Dril-Quip is a leading manufacturer of highly engineered drilling and production equipment for use onshore and offshore, which is particularly well suited for use in deep-water, harsh environments and severe service applications.

## Forward-Looking Statements

Statements contained herein relating to future operations and financial results that are forward-looking statements, including those related to market conditions, anticipated project bookings, expected timing of completing the strategic restructuring, anticipated timing of delivery of new orders, anticipated revenues, costs, cost synergies and savings, possible acquisitions, new product offerings and related revenues, share repurchases and expectations regarding operating results, are based upon certain assumptions and analyses made by the management of the Company in light of its experience and perception of historical trends, current conditions, expected future developments and other factors. These statements are subject to risks beyond the Company's control, including, but not limited to, the volatility of oil and natural gas prices and cyclicality of the oil and gas industry, project terminations, suspensions or scope adjustments to contracts, uncertainties regarding the effects of new governmental regulations, the Company's international operations, operating risks, and other factors detailed in the Company's public filings with the Securities and Exchange Commission. Investors are cautioned that any such statements are not guarantees of future performance and actual outcomes may vary materially from those indicated.

## Non-GAAP Financial Information

Adjusted Net Income, Adjusted Diluted EPS, Free Cash Flow, and Adjusted EBITDA are non-GAAP measures.
Adjusted Net Income and Adjusted Diluted EPS are defined as net income (loss) and earnings per share, respectively, excluding the impact of foreign currency gains or losses as well as other significant non-cash items and certain charges and credits.

Free Cash Flow is defined as net cash provided by operating activities less net cash used in the purchase of property, plant and equipment.

Adjusted EBITDA is defined as net income excluding income taxes, interest income and expense, depreciation and amortization expense, non-cash gains or losses from foreign currency exchange rate changes as well as other significant non-cash items and items that can be considered non-recurring.

The Company believes that these non-GAAP measures enable it to evaluate and compare more effectively the results of its operations period over period and identify operating trends by removing the effect of its capital structure from its operating structure. In addition, the Company believes that these measures are supplemental measurement tools used by analysts and investors to help evaluate overall operating performance, ability to pursue and service possible debt opportunities and make future capital expenditures. Adjusted Net Income, Adjusted EBITDA and Free Cash Flow do not represent funds available for discretionary use and are not intended to represent or to be used as a substitute for net income or net cash provided by operating activities, as measured under U.S. generally accepted accounting principles.

See tables below for additional information concerning non-GAAP financial information, including a reconciliation of the non-GAAP financial information presented in this press release to the most directly comparable financial information presented in accordance with GAAP. Non-GAAP financial information supplements should be read together with, and are not an alternative or substitute for, the Company's financial results reported in accordance with GAAP. Because non-GAAP financial information is not standardized, it may not be possible to compare these financial measures with other companies' non-GAAP financial measures.

SOURCE: Dril-Quip, Inc.
Trevor Ashurst, Investor Relations, (713) 939-7711

## Dril-Quip, Inc.

Comparative Condensed Consolidated Income Statement
(Unaudited)

|  | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2019 |  | June 30, 2019 |  | September 30, 2018 |  |
|  | (In thousands, except per share data) |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |
| Products | \$ | 81,851 | \$ | 77,233 | \$ | 63,246 |
| Services |  | 17,884 |  | 16,575 |  | 17,542 |
| Leasing |  | 8,492 |  | 10,000 |  | 12,469 |
| Total revenues |  | 108,227 |  | 103,808 |  | 93,257 |
| Costs and expenses: |  |  |  |  |  |  |
| Cost of sales |  | 76,023 |  | 73,867 |  | 71,113 |
| Selling, general and administrative |  | 27,962 |  | 22,835 |  | 27,093 |
| Engineering and product development |  | 3,754 |  | 5,157 |  | 5,404 |
| Impairment, restructuring and other charges |  | 546 |  | 1,019 |  | 3,745 |
| Gain on sale of assets |  | (280) |  | $(1,190)$ |  | (14) |
| Total costs and expenses |  | 108,005 |  | 101,688 |  | 107,341 |
| Operating income (loss) |  | 222 |  | 2,120 |  | $(14,084)$ |
| Interest income |  | 1,906 |  | 2,680 |  | 1,893 |
| Interest expense |  | (26) |  | - |  | (195) |
| Income tax provision (benefit) |  | 3,412 |  | 3,119 |  | $(2,028)$ |
| Net income (loss) | \$ | $(1,310)$ | \$ | 1,681 | \$ | $(10,358)$ |
| Earnings (loss) per share | \$ | (0.04) | \$ | 0.05 | \$ | (0.28) |
| Depreciation and amortization | \$ | 8,304 | \$ | 8,495 | \$ | 8,724 |
| Capital expenditures | \$ | 4,022 | \$ | 1,071 | \$ | 7,078 |

$\frac{\text { September 30, } 2019 \quad \text { December 31, } 2018}{\text { (In thousands) }}$

| Assets: ${ }^{\text {a }}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Cash and cash equivalents | \$ | 413,102 | \$ | 418,100 |
| Other current assets |  | 465,617 |  | 434,881 |
| PP\&E, net |  | 259,423 |  | 274,123 |
| Other assets |  | 67,493 |  | 65,406 |
| Total assets | \$ | $\xrightarrow{1,205,635}$ | \$ | 1,192,510 |
| Liabilities and Equity: |  |  |  |  |
| Current liabilities | \$ | 96,533 | \$ | 82,258 |
| Long-term debt |  | - |  | - |
| Deferred Income taxes |  | 2,259 |  | 2,466 |
| Other long-term liabilities |  | 14,171 |  | 11,624 |
| Total liabilities |  | 112,963 |  | 96,348 |
| Total stockholders equity |  | 1,092,672 |  | 1,096,162 |
| Total liabilities and equity | \$ | 1,205,635 | \$ | 1,192,510 |

## Adjusted Net Income and EPS:



Adjusted EBITDA:

|  | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2019 |  | $\begin{aligned} & \text { June 30, } 2019 \\ & \hline \text { (In thousands) } \end{aligned}$ |  | September 30, 2018 |  |
|  |  |  |  |  |  |  |
| Net income (loss) | \$ | $(1,310)$ | \$ | 1,681 | \$ | $(10,358)$ |
| Add: |  |  |  |  |  |  |
| Interest (income) expense |  | $(1,880)$ |  | $(2,680)$ |  | $(1,698)$ |
| Income tax expense (benefit) |  | 3,412 |  | 3,119 |  | $(2,028)$ |
| Depreciation and amortization expense |  | 8,304 |  | 8,495 |  | 8,724 |
| Restructuring costs, including severance |  | 546 |  | 1,019 |  | 3,745 |
| Gain on sale of assets |  | (280) |  | $(1,190)$ |  | (14) |
| Foreign currency loss (gain) |  | $(1,143)$ |  | (233) |  | 41 |
| Stock compensation expense |  | 7,663 |  | 3,221 |  | 2,366 |
| Adjusted EBITDA | \$ | 15,312 | \$ | 13,432 | \$ | 778 |

## Free Cash Flow:

|  | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2019 |  | June 30, 2019 |  | September 30, 2018 |  |
|  |  |  |  |  |  |  |
| Net cash provided by operating activities | \$ | $(4,026)$ | \$ | 9,812 | \$ | 9,141 |
| Less: |  |  |  |  |  |  |
| Purchase of property, plant and equipment |  | $(4,022)$ |  | $(1,071)$ |  | $(7,078)$ |
| Free cash flow | \$ | $(8,048)$ | \$ | 8,741 | \$ | 2,063 |

# DRIL-QUIP 

## Third Quarter 2019 <br> Supplemental Earnings Information

## CaUtionary Statement

## Forward-Looking Statements

The information furnished in this presentation contains "forward-looking statements" within the meaning of the federal securities laws. Forward-looking statements include goals, projections, estimates, expectations, market outlook, forecasts, plans and objectives, including revenue and new product revenue and other projections, project bookings, bidding and service activity, acquisition opportunities, forecasted supply and demand, forecasted drilling activity and subsea investment, liquidity, cost savings, and share repurchases and are based on assumptions, estimates and risk analysis made by management of Dril-Quip in light of its experience and perception of historical trends, current conditions, expected future developments and other factors. No assurance can be given that actual future results will not differ materially from those contained in the forward-looking statements in this presentation.

Although Dril-Quip believes that all such statements contained in this presentation are based on reasonable assumptions, there are numerous variables of an unpredictable nature or outside of Dril-Quip's control that could affect Dril-Quip's future results and the value of its shares. Each investor must assess and bear the risk of uncertainty inherent in the forward-looking statements contained in this presentation.

Please refer to Dril-Quip's filings with the SEC for additional discussion of risks and uncertainties that may affect Dril-Quip's actual future results. Dril-Quip undertakes no obligation to update the forwardlooking statements contained herein.

## Use of Non-GAAP Financial Measures

Adjusted Net Income, Adjusted Diluted EPS, Adjusted EBITDA and Free Cash Flow are non-GAAP measures. Adjusted Net Income and Adjusted Diluted EPS are defined as net income (loss) and earnings per share, respectively, excluding the impact of foreign currency gains or losses as well as other significant non-cash items and certain charges and credits. Adjusted EBITDA is defined as net income excluding income taxes, interest income and expense, depreciation and amortization expense, non-cash gains or losses from foreign currency exchange rate changes as well as other significant non-cash items and items that can be considered non-recurring. Free Cash Flow is defined as net cash provided by operating activities less net cash used in the purchase of property, plant and equipment. We believe that these non-GAAP measures enable us to evaluate and compare more effectively the results of our operations period over period and identify operating trends by removing the effect of our capital structure from our operating structure and certain other items including those that affect the comparability of operating results. In addition, we believe that these measures are supplemental measurement tools used by analysts and investors to help evaluate overall operating performance, ability to pursue and service possible debt opportunities and make future capital expenditures. These measures do not represent funds available for our discretionary use and are not intended to represent or to be used as a substitute for net income or net cash provided by operating activities, as measured under U.S. generally accepted accounting principles. Non-GAAP financial information supplements should be read together with, and are not an alternative or substitute for, our financial results reported in accordance with GAAP. Because non-GAAP financial information is not standardized, it may not be possible to compare these financial measures with other companies' non-GAAP financial measures. Reconciliations of these nonGAAP measures to the most directly comparable GAAP measure can be found in the appendix.

## Use of Website

Investors should note that Dril-Quip announces material financial information in SEC filings, press releases and public conference calls. Dril-Quip may use the Investors section of its website (www.drilquip.com) to communicate with investors. It is possible that the financial and other information posted there could be deemed to be material information.

Leading Manufacturer of Highly Engineered Drilling \& Production Equipment

Technically Innovative Products \&
First-class Service

Strong Financial Position


Stor


Historically Superior Margins to Peers


Experienced Management Team

## Products \& Services

## Subsea Equipment

Surface Equipment

Downhole Tools
Offshore Rig Equipment
Aftermarket Services

Product \& Service Revenue Segments
60\% 63\%



## Q3 2019 HIGHLIGHTS

- Increased revenue to $\$ 108$ million, which is at the high end of the guidance range of \$100-\$110 million
- Recorded product bookings of $\$ 92$ million, which is at the high end of the guidance range of \$75-\$95 million
- Received several orders for new technology products amounting to ~22\% of product bookings for Q3 2019
- Reported net loss of $\$ 1$ million, or $\$ 0.04$ loss per diluted share
- Grew Adjusted EBITDA to $\$ 15$ million, a quarter-over-quarter increase of $14 \%$
- Captured $\$ 14$ million of additional annualized cost savings with approximately $\$ 11$ million related to the lease of the forge facilities and equipment to AFGlobal Corp.; the full impact of the forge lease is expected to reach $\$ 13$ million over the course of the lease
- Total annualized cost savings have increased to approximately \$43 million since Q3 2018
- Maintained clean balance sheet with no debt and cash on hand of $\$ 413$ million as of 09/30/2019


## Market Update

- Backlog of $\$ 251$ million as of 09/30/2019 after recording $\$ 92$ million of product bookings in Q3 and removing $\$ 82$ million related to award termination for CRD project
- Expect Q4 2019 product bookings to remain between \$75-\$95 million
- Doubled addressable Subsea Production Systems (SPS) market as a result of focused R\&D efforts on subsea trees
- Awarded contract to supply wellheads for upcoming drilling campaign for an IOC in Brazil
- Premier's Sea Lion Phase I project progressing with regulatory review and approval processes while advancing senior financing discussions



## IMPROVING Outlook for Subsea Investment <br> Subsea equipment spend by region (\$bn) <br>  <br> Product Portfolio Optimized to Capture Increased Well Spend

## Favorable Bookings Trend Continues

Product Bookings (\$mm)


Green line - Avg. quarterly product bookings for the prior 4 quarters as of September 30, 2019 Red line - Avg. quarterly product bookings for the prior 12 quarters as of September 30, 2018

Ending Backlog (\$mm)


Estimated Backlog Conversion to Revenue as of Q3 '19


## Strategic Priorities

## Commercial Excellence

- Commercialization of research \& development
- Transformation of sales organization


## Transformation \& LEAN Implementation

- Footprint optimization
- Integrated supply chain
- LEAN as a way of doing business


## Deepening Market Penetration

|  | Expanding Scope with Existing Customers | New Customer Relationships |  |
| :---: | :---: | :---: | :---: |
| SPS |  | H 䨝 $\mathrm{EC}^{\circ}$ | $\frac{\text { BlackSea }}{\text { oil g gas }}$ |
| Wellheads |  | EXXonMobil <br> 今业SUENSKA Berama graup |  |
| Connectors | Chevon BETROBRAS | Sisedison <br> Pi SUENSKA |  <br> NEPTUNE Berlanga $/ 2$. |

Focused Sales Efforts Resulting in Increased Scope and Customer Mix

## Forge Operations Lease to AFGlobal

Entered Into
Agreement with AFGlobal Corp. to Assume Forge Operations

- Lease of Forge, Heat Treat, Rough Machining, and Mechanical Lab facilities and equipment with option to buy
- Effective October 1, 2019
- Will continue to support Dril-Quip's manufacturing demand for forgings
- Contributes approximately \$11 million annually towards transformation target
- Full impact expected to be $\$ 13$ million over course of the lease
- Helps to achieve overall cost savings target of \$40-\$50 million


## Optimizing Cost Structure



## Annualized Savings Mix

Q4 '18- Q3 '19
$\$ 43$ million captured


Forecasting \$50+ million


## Adjusted EBITDA Progression



- Favorable incrementals muted by negative mix
- Out of period adjustment offset by earn out contingency release

Transformation Savings Favorably Impacting Profitability

## INVENTORY STRATEGY TO 2021



## Putting the Tools in Place to Provide Significant Working Capital Reduction

## Maintaining Capital Discipline



## Capital Expenditures

- 2019E capex of \$10-\$15 million
- Fund key projects \& growth opportunities



## Share Repurchases

-- New $\$ 100$ million share
repurchase plan approved by Board in Q1 2019
-- Repurchased approximately \$5 million YTD as of Q3 2019 under new repurchase plan

## Performance Targets

Bookings Q4'19E: $\$ 75$ - $\$ 95$ million

Revenue FY 2019E: \$405-\$415 million

Free Cash Positive Full-Year Free Cash Flow
Flow
FY 2019E Capex: $\$ 10$ - $\$ 15$ million

## APPENDIX

## Income Statement

Dril-Quip, Inc.
Comparative Condensed Consolidated Income Statement
(Unaudited)

|  | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2019 |  | June 30, 2019 |  | September 30, 2018 |  |
|  | (In thousands, except per share data) |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |
| Products | s | 81,851 | \$ | 77,233 | \$ | 63,246 |
| Services |  | 17,884 |  | 16,575 |  | 17,542 |
| Leasing |  | 8,492 |  | 10,000 |  | 12,469 |
| Total revenues |  | 108,227 |  | 103,808 |  | 93,257 |
| Costs and expenses: |  |  |  |  |  |  |
| Cost of sales |  | 76,023 |  | 73,867 |  | 71,113 |
| Selling, general and administrative |  | 27,962 |  | 22,835 |  | 27,093 |
| Engineering and product development |  | 3,754 |  | 5,157 |  | 5,404 |
| Impairment, restructuring and other charges |  | 546 |  | 1,019 |  | 3,745 |
| Gain on sale of assets |  | (280) |  | $(1,190)$ |  | (14) |
| Total costs and expenses |  | 108,005 |  | 101,688 |  | 107,341 |
| Operating income (loss) |  | 222 |  | 2,120 |  | $(14,084)$ |
| Interest income |  | 1,906 |  | 2,680 |  | 1,893 |
| Interest expense |  | (26) |  | - |  | (195) |
| Income tax provision (benefit) |  | 3,412 |  | 3,119 |  | $(2,028)$ |
| Net income (loss) | \$ | $(1,310)$ | \$ | 1,681 | \$ | $(10,358)$ |
| Earnings (loss) per share | \$ | (0.04) | \$ | 0.05 | \$ | (0.28) |
| Depreciation and amortization | \$ | 8,304 | \$ | 8,495 | \$ | 8,724 |
| Capital expenditures | \$ | 4,022 | \$ | 1,071 | \$ | 7,078 |

## Balance Sheet

Dril-Quip, Inc.
Comparative Condensed Consolidated Balance Sheets
(Unaudited)

|  | September 30, 2019 |  | December 31, 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |
| Assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 413,102 | \$ | 418,100 |
| Other current assets |  | 465,617 |  | 434,881 |
| PP\&E, net |  | 259,423 |  | 274,123 |
| Other assets |  | 67,493 |  | 65,406 |
| Total assets | \$ | 1,205,635 | \$ | 1,192,510 |
| Liabilities and Equity: |  |  |  |  |
| Current liabilities | \$ | 96,533 | \$ | 82,258 |
| Long-term debt |  | - |  | - |
| Deferred Income taxes |  | 2,259 |  | 2,466 |
| Other long-term liabilities |  | 14,171 |  | 11,624 |
| Total liabilities |  | 112,963 |  | 96,348 |
| Total stockholders equity |  | 1,092,672 |  | 1,096,162 |
| Total liabilities and equity | \$ | 1,205,635 | \$ | 1,192,510 |

## Non-GAAP Financial Measures

| Adjusted Net Income and EPS: | Three months ended |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2019 |  |  |  | June 30, 2019 |  |  |  | September 30, 2018 |  |  |  |
|  | Effect on net income (after-tax) |  | Impact on diluted earnings per share |  | Effect on net income (after-tax) |  | Impact on diluted earnings per share |  | Effect on net income (after-tax) |  | Impact on diluted earnings per share |  |
|  | (In thousands, except per share amounts) |  |  |  |  |  |  |  |  |  |  |  |
| Net income (loss) | \$ | $(1,310)$ | \$ | (0.04) | \$ | 1,681 | \$ | 0.05 | \$ | $(10,352)$ | \$ | (0.28) |
| Adjustments (after tax): |  |  |  |  |  |  |  |  |  |  |  |  |
| Reverse the effect of foreign currency |  | (903) |  | (0.03) |  | (184) |  | (0.01) |  | 32 |  | - |
| Restructuring costs, including severance |  | 432 |  | 0.01 |  | 805 |  | 0.02 |  | 2,959 |  | 0.08 |
| Gain on sale of assets |  | (221) |  | (0.01) |  | (940) |  | (0.03) |  | (11) |  | - |
| Adjusted net income (loss) | 5 | $(2,002)$ | \$ | (0.07) | \$ | 1,362 | \$ | 0.03 | \$ | $(7,372)$ | \$ | (0.20) |

## Non-GAAP Financial Measures

| Adjusted EBITDA: | Three months ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2019 | June 30, 2019 |  | September 30, 2018 |  |
|  | (In thousands) |  |  |  |  |
| Net income (loss) | \$ $(1,310)$ | \$ | 1,681 | \$ | $(10,358)$ |
| Add: |  |  |  |  |  |
| Interest (income) expense | $(1,880)$ |  | $(2,680)$ |  | $(1,698)$ |
| Income tax expense (benefit) | 3,412 |  | 3,119 |  | $(2,028)$ |
| Depreciation and amortization expense | 8,304 |  | 8,495 |  | 8,724 |
| Restructuring costs, including severance | 546 |  | 1,019 |  | 3,745 |
| Gain on sale of assets | (280) |  | $(1,190)$ |  | (14) |
| Foreign currency loss (gain) | $(1,143)$ |  | (233) |  | 41 |
| Stock compensation expense | 7,663 |  | 3,221 |  | 2,366 |
| Adjusted EBITDA | \$ 15,312 | \$ | 13,432 | \$ | 778 |


| Free Cash Flow: | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2019 |  | June 30, 2019 |  | September 30, 2018 |  |
|  | (In thousands) |  |  |  |  |  |
| Net cash provided by operating activities | \$ | $(4,026)$ | \$ | 9,812 | \$ | 9,141 |
| Less: |  |  |  |  |  |  |
| Purchase of property, plant and equipment |  | $(4,022)$ |  | (1,071) |  | (7,078) |
| Free cash flow | \$ | $(8,048)$ | \$ | 8,741 | \$ | 2,063 |

## CAPITAL EXPENDITURES



Annual Maintenance Capex ~\$10-\$15 million

## NYSE: DRQ



## Financial Metric Definitions

- Market Capitalization $=$ Share Price $\times$ Total Shares Outstanding
- Enterprise Value $=$ Market Capitalization + Debt - Cash and Cash Equivalents
- Non-cash Working Capital $=($ Current Assets - Cash $)-$ Current Liabilities
- Book Value / Share = Total Shareholders' Equity / Total Shares Outstanding
- Cash $/$ Share $=$ Cash \& Cash Equivalents $/$ Total Shares Outstanding
- Non-cash Working Capital (WC) / Share = Noncash Working Capital / Total Shares Outstanding
- Total Debt / Capitalization = Total Debt (Short-term + Long-term) / (Total Debt + Total Shareholders' Equity)

