# DRIL-GUIP

### FIRST QUARTER 2021 Supplemental Earnings Information

dril-quip.com | NYSE: DRQ

### CAUTIONARY STATEMENT

#### Forward-Looking Statements

The information furnished in this presentation contains "forward-looking statements" within the meaning of the federal securities laws. Forward-looking statements include, but are not limited to, the effects of the COVID-19 pandemic, and the effects of actions taken by third parties including, but not limited to, governmental authorities, customers, contractors and suppliers, in response to the ongoing COVID-19 pandemic, the impact of actions taken by the Organization of Petroleum Exporting Countries (OPEC) and non-OPEC nations to adjust their production levels, the general volatility of oil and natural gas prices and cyclicality of the oil and gas industry, declines in investor and lender sentiment with respect to, and new capital investments in, the oil and gas industry, project terminations, suspensions or scope adjustments to contracts, uncertainties regarding the effects of new governmental regulations, the Company's international operations, operating risks, the impact of our customers and the global energy sector shifting some of their asset allocation from fossil-fuel production to renewable energy resources, goals, projections, estimates, expectations, market outlook, forecasts, plans and objectives, including revenue and new product revenue, capital expenditures and other projections, project bookings, bidding and service activity, acquisition opportunities, forecasted supply and demand, forecasted drilling activity and subsea investment, liquidity, cost savings, and share repurchases and are based on assumptions, estimates and risk analysis made by management of Dril-Quip, Inc. ("Dril-Quip") in light of its experience and perception of historical trends, current conditions, expected future developments and other factors. No assurance can be given that actual future results will not differ materially from those contained in the forward-looking statements in this presentation.

Although Dril-Quip believes that all such statements contained in this presentation are based on reasonable assumptions, there are numerous variables of an unpredictable nature or outside of Dril-Quip's control that could affect Dril-Quip's future results and the value of its shares. Each investor must assess and bear the risk of uncertainty inherent in the forward-looking statements contained in this presentation.

Please refer to Dril-Quip's filings with the Securities and Exchange Commission ("SEC") for additional discussion of risks and uncertainties that may affect Dril-Quip's actual future results. Dril-Quip undertakes no obligation to update the forward-looking statements contained herein.

#### Use of Non-GAAP Financial Measures

Adjusted Net Income, Adjusted EBITDA and Free Cash Flow are non-GAAP measures. Adjusted Net Income and Adjusted Diluted EPS are defined as net income (loss) and earnings per share, respectively, excluding the impact of foreign currency gains or losses as well as other significant non-cash items and certain charges and credits. Adjusted EBITDA is defined as net income excluding income taxes, interest income and expense, depreciation and amortization expense, non-cash gains or losses from foreign currency exchange rate changes as well as other significant non-cash items and items that can be considered non-recurring. Free Cash Flow is defined as net cash provided by operating activities less net cash used in the purchase of property, plant and equipment. We believe that these non-GAAP measures enable us to evaluate and compare more effectively the results of our operations period over period and identify operating trends by removing the effect of our capital structure from our operating structure and certain other items including those that affect the comparability of operating results. In addition, we believe that these measures are supplemental measurement tools used by analysts and investors to help evaluate overall operating performance, ability to pursue and service possible debt opportunities and make future capital expenditures. These measures do not represent funds available for our discretionary use and are not intended to represent or to be used as a substitute for net income or net cash provided by operating activities, as measured under U.S. generally accepted accounting principles ("GAAP"). Non-GAAP financial information supplements should be read together with, and is not an alternative or substitute for, our financial results reported in accordance with GAAP. Because non-GAAP measure can be found in the appendix.

#### Use of Website

Investors should note that Dril-Quip announces material financial information in SEC filings, press releases and public conference calls. Dril-Quip may use the Investors section of its website (<u>www.dril-quip.com</u>) to communicate with investors. It is possible that the financial and other information posted there could be deemed to be material information. Information on Dril-Quip's website is not part of this presentation.



# Dril-Quip Investment Highlights



Leading Manufacturer of Highly Engineered Drilling & Production Equipment



Technically Innovative, Environmentally Responsible Products & First-class Service



Strong Financial Position



Historically Superior Margins to Peers



**Results Driven Management Team** 



#### West

# Products & Services

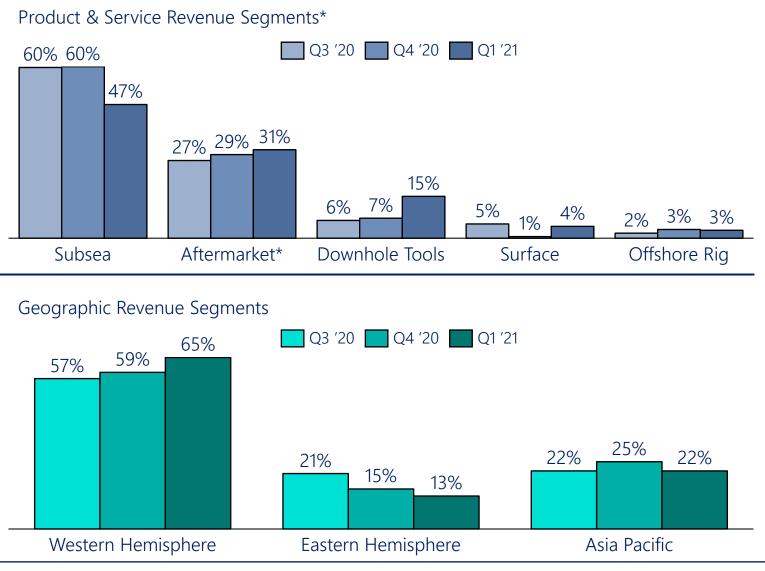
Subsea Equipment

SURFACE EQUIPMENT

DOWNHOLE TOOLS

Offshore Rig Equipment

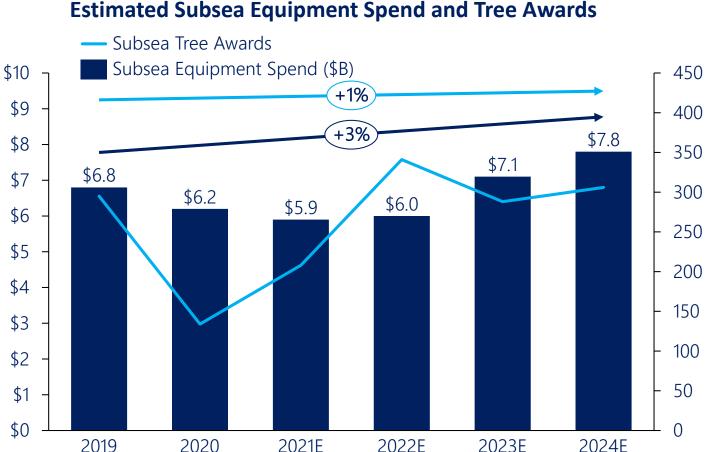
AFTERMARKET SERVICES



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# Global Market Environment



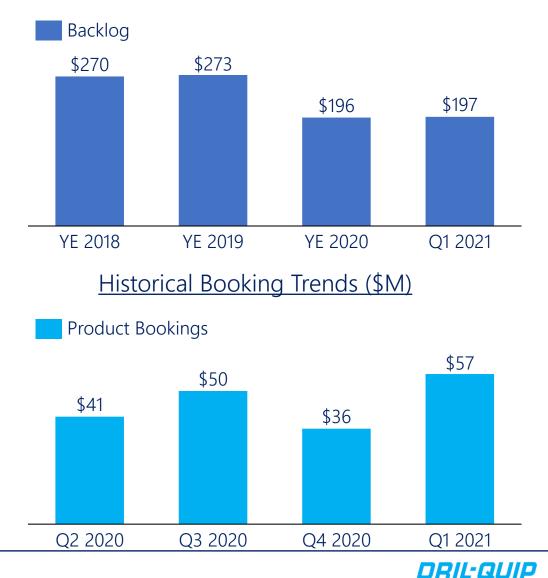
- Subsea equipment spend expected to grow at steady pace over next several years
  - Europe and South American markets expected to lead subsea equipment spend and tree awards through 2024
  - Pace of recovery requires flexible operating model
  - Market for subsea tree awards expected to return to more normalized levels in 2022

Subsea Equipment Market Expected to Grow Gradually Through 2024

### Commercial Update

- Backlog of \$197 million as of 3/31/2021 after recording \$57 million of product bookings in Q1 2021
- Awarded contract to supply two HXT tree systems in collaboration joint win
- Recent increases in oil and gas demand and price stability point toward improving market conditions
- Actively engaged in discussions with peers to collaborate on supply agreements for various products
- Downhole Tools business saw highest revenue quarter since acquisition in Q4 2016

#### Historical Backlog Trends (\$M)



# Q1 2021 HIGHLIGHTS

- Delivered revenue of \$81.2 million for the first quarter of 2021;
- Reported a net loss of \$34.4 million, or a \$0.97 loss per share, driven primarily by \$25.0 million of impairments, restructuring and other charges predominantly related to the downhole tools product line;
- First quarter net cash provided by operating activities of \$13.1 million and free cash flow of \$10.6 million, or 13.0% of revenue, inclusive of \$2.5 million of capital expenditures;
- Booked \$56.6 million of new product orders during the first quarter of 2021 resulting in quarter end backlog up \$1 million from December 31, 2020 to \$197 million;
- Generated adjusted EBITDA of \$8.0 million, or 9.9% of revenue;
- Recorded highest revenue quarter in downhole tools product line since the acquisition in the fourth quarter of 2016.

# FINANCIAL PERFORMANCE



- Revenue declined approximately \$6 million sequentially driven by customer pushouts, primarily in Europe and Asia, partially offset by stronger downhole tools performance
- Adjusted EBITDA was \$8 million, or 9.9% of revenue, driven by improved revenue mix from downhole tools and lower costs
- COVID-19 pandemic related disruptions are declining, but continue to impact timing of rig schedules and deliveries, particularly in international markets

#### Delivered Strong Decremental Margins in Q1 2021

Note: Sum of components may not foot due to rounding. Adjusted EBITDA is a non-GAAP measure. See appendix for reconciliation to GAAP measure.

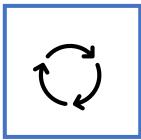
#### DRIL-QUIP

# Improve Free Cash Flow Yield



#### **Inventory Reduction Plan**

 Dedicated resources to identifying material substitutions and supplier buy-backs



#### Order-to-Cash Improvement

• Reduce days to invoice and increase unbilled conversion



#### Drive Productivity Initiatives through LEAN

• Increase use of outsourcing in downhole tools product line

#### Free Cash Flow of ~\$11 million through Q1 2021

# 2021 Strategic Growth Pillars



#### Peer-to-Peer Collaboration

 Awarded contract in Q1 2021 to supply two HXT<sup>™</sup> subsea tree systems and Proserv supplied control systems to an operator in the U.S. Gulf of Mexico



#### Downhole Tool target market expansion

• Recorded highest revenue quarter in Q1 2021 since the acquisition of the product line



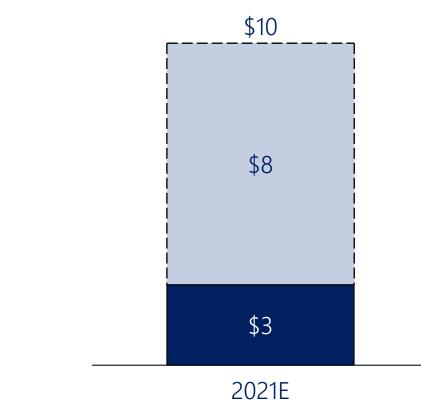
#### Expansion of Power of *e*-Series Technology

• Successfully installed the first Big Bore II*e* wellhead in Q1 2021 in the U.S. Gulf of Mexico

# 2021 Productivity Improvement Targets

- Productivity initiatives driving approximately \$5 million of realized savings in 2021 and \$10 million annualized
- Majority of savings part of manufacturing and supply chain enhancements
- Executed approximately \$2.5 million in annualized savings from productivity gains through the first quarter of 2021

Executed and Targeted Cumulative Annualized 2021 Productivity Gains (\$M)



Productivity and Efficiency Gains Are Part of Day-to-Day Operating Mentality

### Dril-Quip's ESG Initiatives

	Focus Areas	Recent initiatives
Environmental	<ul> <li>Lower Consumption and Emissions</li> <li>Develop Next-gen technological innovation</li> </ul>	<ul> <li>Established reduction goals and targets</li> <li>Dedicated resources toward technology to limit environmental / operational risk</li> </ul>
Social	<ul><li>Workplace health and safety</li><li>Diversity and inclusion</li><li>Community engagement</li></ul>	<ul> <li>Sponsorship to support STEM education</li> <li>Women's "Lunch 'N Learn" series to support career development</li> </ul>
Governance	<ul><li>Risk Management</li><li>Sustainability Oversight</li></ul>	<ul> <li>UN Global Compact signatory</li> <li>Global supply chain policy / vendor code of conduct</li> </ul>

### Focus on Environment Sustainability

- As a Signatory of the UN Global Compact, we are committed to driving <u>environmental responsibility</u>
- Our **Green By Design™** campaign highlights the benefits of using "*e*-Series" of products to lower the overall carbon footprint
- We are working closely with customers to help meet their carbon reduction objectives
  - Reduce rig days
  - Reduce materials
- We are exploring ways to work with customers on their energy transition plans over the long-term
  - Carbon capture and storage
  - Geothermal and renewable energy



#### the power of 🥑



#### We Protect Them



#### You Value a Low Carbon Footprint

#### So Do We



# On Track to Meet 2021 Targets

2021 Revenue	2021Product Bookings	2021 Estimated
Flat to Slightly Down	(per quarter)	Capex
from 2020	\$40 - \$60 million	\$15M to \$17M
2021 Productivity Initiatives driving ~\$5 million of savings, \$10 million annualized	Targeting 2021 Free Cash Flow Margin of ~5%	Execute on 2021 Strategic Growth Pillars

# APPENDIX

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### Strategy for Managing the Current Environment

Resource Plann Manage Cos		ex Center of Excellence facturing Output
	Focu Cash	
Monitor Lead Indicators	•	orking Capital lanagement

Maintaining Strong Balance Sheet is a Key Priority

# Optimizing Operational Footprint

Executed Sales from 2018 through 2021

• Eight facilities sold for a total of approximately \$18M

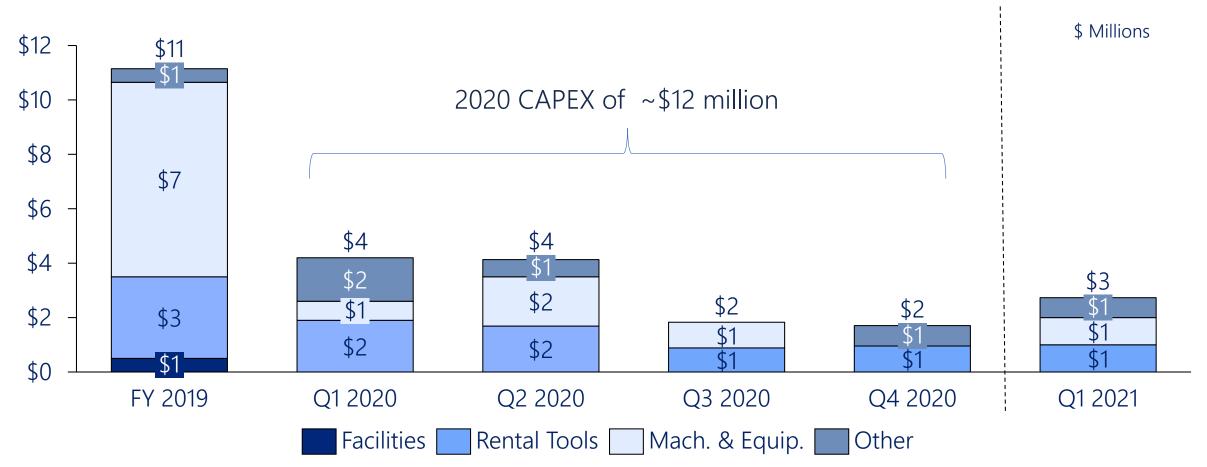
Potential Additional Sales in 2021 Currently Listed

• One facility currently for sale



#### Taking steps to further consolidate footprint to improve operational efficiency

### Capital Expenditures

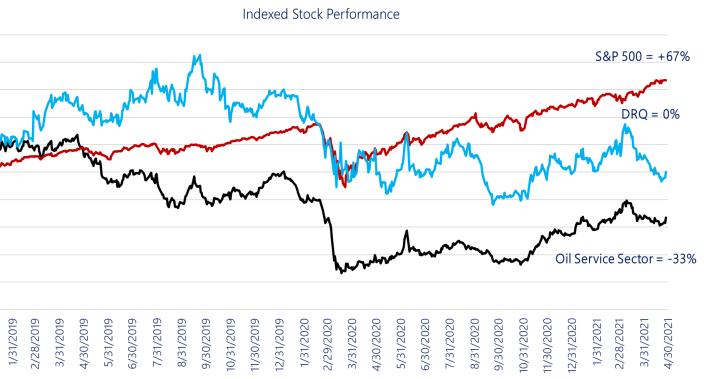


Capital expenditures in 2021 are expected to be \$15 to \$17 million driven by manufacturing equipment upgrades and downhole tools growth

Note: Sum of components may not foot due to rounding.

### Market Performance

MARKET INFO	100%						
Ticker	NYSE: DRQ						
Chara Drive (et aleges: 4/27/21)		60% 40%			_N		
Share Price (at close: 4/27/21)		20% 0%	F	~~~	my.		
52-Week Range	\$22	-20% -40%					
Performance:	DRQ	OSX	SPX	-60% -80%			
– Since Q4 Filing (2/26/21)	-12%	-9%	10%	-100%	018	019	019
Year-to-Date	1%	15%	11%		12/31/2018	1/31/2019	2/28/2019



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DRILQUIP

-Oil Service Sector -S&P 500

Balance Sheet Strength and Backlog Supporting Share Price Relative to OSX

# INCOME STATEMENT

#### Dril-Quip, Inc. Comparative Condensed Consolidated Income Statement (Unaudited)

	Three months ended											
	M	arch 31, 2021	Dece	mber 31, 2020	March 31, 2020							
		(In thousands, except per share data)										
Revenues:												
Products	\$	55,583	\$	61,692	\$	67,558						
Services		17,667		18,235		18,814						
Leasing		7,989		7,307		9,626						
Total revenues		81,239		87,234		95,998						
Costs and expenses:												
Cost of sales		56,787		64,136		71,414						
Selling, general and administrative		29,558		26,235		24,658						
Engineering and product development		4,037		4,038		5,525						
Impairment		-		-		7,719						
Restructuring and other charges		25,020		478		32,713						
Gain on sale of assets		(3,955)		(49)		(467)						
Foreign currency transaction (gains) and losses		1,374		4,024		(3,242)						
Total costs and expenses		112,821		98,862		138,320						
Operating loss		(31,582)		(11,628)		(42,322)						
Interest income		49		83		1,206						
Interest expense		(439)		(83)		(191)						
Income tax provision (benefit)		2,386		(374)		(21,609)						
Net loss	\$	(34,358)	\$	(11,254)	\$	(19,698)						
Loss per share												
Basic	\$	(0.97)	\$	(0.33)	\$	(0.55)						
Diluted	\$	(0.97)	\$	(0.33)	\$	(0.55)						
Depreciation and amortization	\$	7,416	\$	7,668	\$	8,873						
Capital expenditures	\$	(2,513)	\$	1,700	\$	4,187						

Weighted Average Shares Outstanding			
Basic	35,385	35,276	35,695
Diluted	35,385	35,276	35,695

# BALANCE SHEET

#### Dril-Quip, Inc. Comparative Condensed Consolidated Balance Sheets (Unaudited)

	_	March 31, 2021	De	cember 31, 2020			
		(In thousands)					
Assets:							
Cash and cash equivalents	\$	362,213	\$	345,955			
Other current assets		482,508		517,238			
PP&E, net		231,385		234,823			
Other assets		50,725		53,156			
Total assets	\$	1,126,831	\$	1,151,172			
Liabilities and Equity:							
Current liabilities	\$	95,307	\$	85,512			
Deferred Income taxes		6,934		6,779			
Other long-term liabilities		16,324		17,353			
Total liabilities		118,565		109,644			
Total stockholders equity		1,008,266		1,041,528			
Total liabilities and equity	\$	1,126,831	\$	1,151,172			

### NON-GAAP FINANCIAL MEASURES

Dril-Quip, Inc. Reconciliation of Net Income (Loss) to Adjusted Net Income and Adjusted Diluted Earnings per Share and Adjusted Diluted Earnings per Share

Adjusted Net Income and EPS:	Three months ended											
	March 31, 2021				December 31, 2020				March 31, 2020			
		Impact on Effect on diluted net income earnings (after-tax) per share		Effect on net income (after-tax)		Impact on diluted earnings per share		Effect on net income (after-tax)		Impact on diluted earnings per share		
				(In	tho	usands, excep <sup>-</sup>	t per	share amounts	s)			
Net loss	\$	(34,358)	\$	(0.97)	\$	(11,254)	\$	(0.33)	\$	(19,698)	\$	(0.55)
Adjustments (after tax):												
Reverse the effect of foreign currency		1,085		0.03		3,179		0.09		(2,561)		(0.07)
Add back impairment and other charges		-		-		-		-		6,098		0.17
Restructuring costs, including severance		19,766		0.56		4,407		0.12		25,843		0.72
Gain on sale of assets		(3,124)		(0.09)		(39)		-		(369)		(0.01)
Adjusted net income (loss)	\$	(16,631)	\$	(0.47)	\$	(3,707)	\$	(0.12)	\$	9,313	\$	0.26

### NON-GAAP FINANCIAL MEASURES

#### Dril-Quip, Inc. Reconciliation of Net Income (Loss) to Adjusted EBITDA

Adjusted EBITDA:	Three months ended								
	Mar	ch 31, 2021	December 31, 2020			March 31, 2020			
			(In thousands)						
Net loss	\$	(34,358)	\$	(11,254)	\$	(19,698)			
Add:									
Interest (income) expense, net		390		-		(1,015)			
Income tax provision (benefit)		2,386		(374)		(21,609)			
Depreciation and amortization expense		7,416		7,668		8,873			
Impairments		-		-		7,719			
Restructuring costs, including severance		29,820		5,578		32,713			
Gain on sale of assets		(3,955)		(49)		(467)			
Foreign currency transaction (gains) and losses		1,374		4,024		(3,242)			
Stock compensation expense		3,186		3,453		3,176			
Brazilian amnesty settlement		1,787		-		-			
Adjusted EBITDA	\$	8,046	\$	9,046	\$	6,450			

### Non-GAAP Financial Measures

#### Dril-Quip, Inc. Reconciliation of Net Cash Provided by Operating Activities to Free Cash Flow

Free Cash Flow:	Three months ended								
		March 31, 2021	December 31, 2020			March 31, 2020			
Net cash provided (used in) by operating activities	\$	13,072	\$	(16,786)	\$	(21,237)			
Less:									
Purchase of property, plant and equipment		(2,513)		(1,700)		(4,187)			
Free cash flow	\$	10,559	\$	(18,486)	\$	(25,424)			

# FINANCIAL METRIC DEFINITIONS

- **Market Capitalization** = Share Price x Total Shares Outstanding
- Enterprise Value = Market Capitalization + Debt Cash and Cash Equivalents
- Non-cash Working Capital = (Current Assets Cash) Current Liabilities
- **Book Value / Share** = Total Shareholders' Equity / Total Shares Outstanding
- **Cash / Share** = Cash & Cash Equivalents / Total Shares Outstanding
- Non-cash Working Capital (WC) / Share = Noncash Working Capital / Total Shares Outstanding
- Total Debt / Capitalization = Total Debt (Short-term + Long-term) / (Total Debt + Total Shareholders' Equity)