# DRIL-GUIP

Third Quarter 2019
Supplemental Earnings Information

dril-quip.com | NYSE: DRQ

#### CAUTIONARY STATEMENT

#### **Forward-Looking Statements**

The information furnished in this presentation contains "forward-looking statements" within the meaning of the federal securities laws. Forward-looking statements include goals, projections, estimates, expectations, market outlook, forecasts, plans and objectives, including revenue and new product revenue and other projections, project bookings, bidding and service activity, acquisition opportunities, forecasted supply and demand, forecasted drilling activity and subsea investment, liquidity, cost savings, and share repurchases and are based on assumptions, estimates and risk analysis made by management of Dril-Quip in light of its experience and perception of historical trends, current conditions, expected future developments and other factors. No assurance can be given that actual future results will not differ materially from those contained in the forward-looking statements in this presentation.

Although Dril-Quip believes that all such statements contained in this presentation are based on reasonable assumptions, there are numerous variables of an unpredictable nature or outside of Dril-Quip's control that could affect Dril-Quip's future results and the value of its shares. Each investor must assess and bear the risk of uncertainty inherent in the forward-looking statements contained in this presentation.

Please refer to Dril-Quip's filings with the SEC for additional discussion of risks and uncertainties that may affect Dril-Quip's actual future results. Dril-Quip undertakes no obligation to update the forward-looking statements contained herein.

#### Use of Non-GAAP Financial Measures

Adjusted Net Income, Adjusted Diluted EPS, Adjusted EBITDA and Free Cash Flow are non-GAAP measures. Adjusted Net Income and Adjusted Diluted EPS are defined as net income (loss) and earnings per share, respectively, excluding the impact of foreign currency gains or losses as well as other significant non-cash items and certain charges and credits. Adjusted EBITDA is defined as net income excluding income taxes, interest income and expense, depreciation and amortization expense, non-cash gains or losses from foreign currency exchange rate changes as well as other significant non-cash items and items that can be considered non-recurring. Free Cash Flow is defined as net cash provided by operating activities less net cash used in the purchase of property, plant and equipment. We believe that these non-GAAP measures enable us to evaluate and compare more effectively the results of our operations period over period and identify operating trends by removing the effect of our capital structure from our operating structure and certain other items including those that affect the comparability of operating results. In addition, we believe that these measures are supplemental measurement tools used by analysts and investors to help evaluate overall operating performance, ability to pursue and service possible debt opportunities and make future capital expenditures. These measures do not represent funds available for our discretionary use and are not intended to represent or to be used as a substitute for net income or net cash provided by operating activities, as measured under U.S. generally accepted accounting principles. Non-GAAP financial information supplements should be read together with, and are not an alternative or substitute for, our financial results reported in accordance with GAAP. Because non-GAAP financial information is not standardized, it may not be possible to compare these financial measures with other companies' non-GAAP financial measures. Reconciliations of these non-GAAP measures to the most dire

#### Use of Website

Investors should note that Dril-Quip announces material financial information in SEC filings, press releases and public conference calls. Dril-Quip may use the Investors section of its website (<a href="www.dril-quip.com">www.dril-quip.com</a>) to communicate with investors. It is possible that the financial and other information posted there could be deemed to be material information.



# Dril-Quip Investment Highlights



Leading Manufacturer of Highly Engineered Drilling & Production Equipment



Technically Innovative Products & First-class Service



Strong Financial Position



Historically Superior Margins to Peers



**Experienced Management Team** 



#### PRODUCTS & SERVICES

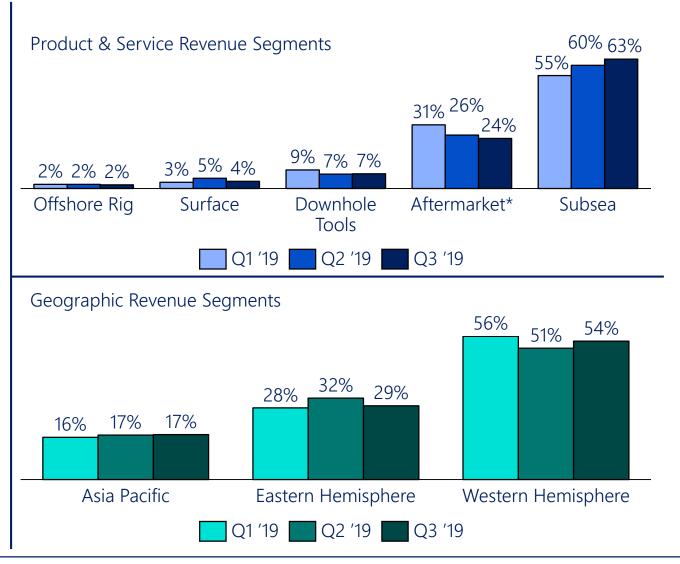
Subsea Equipment

SURFACE EQUIPMENT

DOWNHOLE TOOLS

Offshore Rig Equipment

AFTERMARKET SERVICES





## Q3 2019 HIGHLIGHTS

- Increased revenue to \$108 million, which is at the high end of the guidance range of \$100 \$110 million
- Recorded product bookings of \$92 million, which is at the high end of the guidance range of \$75 \$95 million
- Received several orders for new technology products amounting to ~22% of product bookings for Q3 2019
- Reported net loss of \$1 million, or \$0.04 loss per diluted share
- Grew Adjusted EBITDA to \$15 million, a quarter-over-quarter increase of 14%
- Captured \$14 million of additional annualized cost savings with approximately \$11 million related to the lease of the forge facilities and equipment to AFGlobal Corp.; the full impact of the forge lease is expected to reach \$13 million over the course of the lease
- Total annualized cost savings have increased to approximately \$43 million since Q3 2018
- Maintained clean balance sheet with no debt and cash on hand of \$413 million as of 09/30/2019

#### Market Update

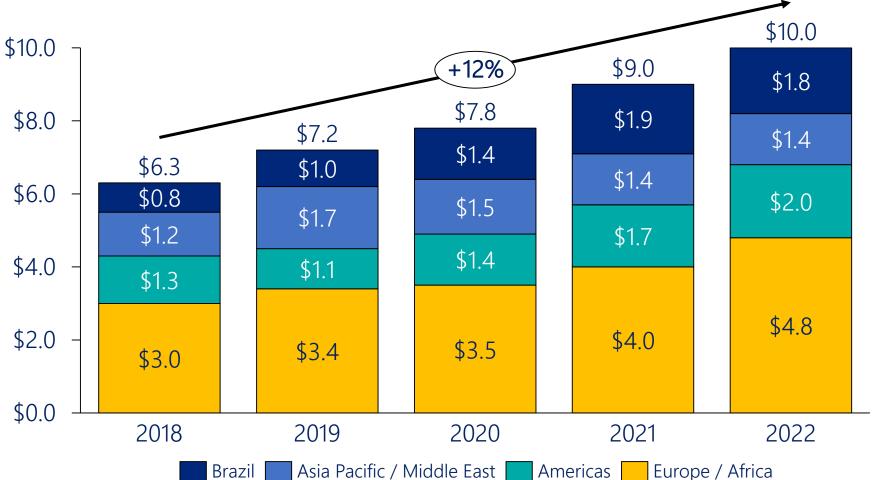
- Backlog of \$251 million as of 09/30/2019 after recording \$92 million of product bookings in Q3 and removing \$82 million related to award termination for CRD project
- Expect Q4 2019 product bookings to remain between \$75 - \$95 million
- Doubled addressable Subsea Production Systems (SPS)
  market as a result of focused R&D efforts on subsea
  trees
- Awarded contract to supply wellheads for upcoming drilling campaign for an IOC in Brazil
- Premier's Sea Lion Phase I project progressing with regulatory review and approval processes while advancing senior financing discussions





#### mproving Outlook for Subsea Investment

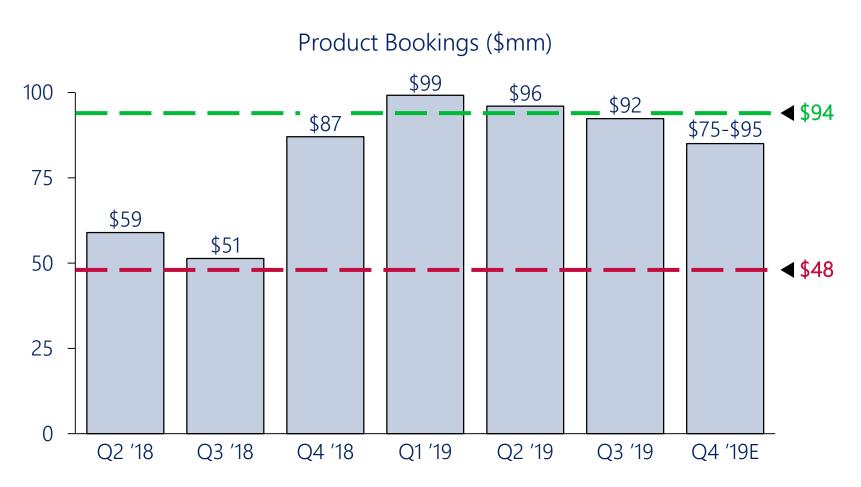
Subsea equipment spend by region (\$bn)



2018 – 2022 CAGR	
Brazil	22%
Asia Pac. / Middle East	4%
Americas (excl. Brazil)	11%
Europe / Africa	12%
Total (excl. Brazil)	11%

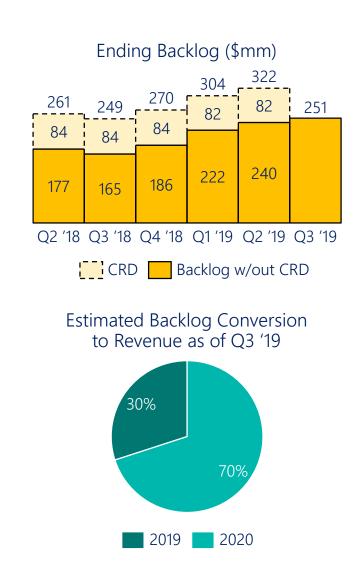
Product Portfolio Optimized to Capture Increased Well Spend

#### FAVORABLE BOOKINGS TREND CONTINUES



Green line – Avg. quarterly product bookings for the prior 4 quarters as of September 30, 2019

Red line – Avg. quarterly product bookings for the prior 12 quarters as of September 30, 2018



#### STRATEGIC PRIORITIES

#### Commercial Excellence

- Commercialization of research & development
- Transformation of sales organization

#### Transformation & LEAN Implementation

- Footprint optimization
- Integrated supply chain
- LEAN as a way of doing business

#### DEEPENING MARKET PENETRATION

**Expanding Scope New Customer** with Existing Customers Relationships PremierOil Black**S**ea HEEE SPS WALTER OIL & GAS CORPORATION **E**‰onMobil Chevron **PGNiG** Wellheads **SVENSKA** NEPTUNE Berlanga 🖊 🦏 **OMV** HEE Chevron **PETROBRAS** Connectors NEPTUNE Shell Berlanga 📗 🧳 **SVENSKA** 

Focused Sales Efforts Resulting in Increased Scope and Customer Mix

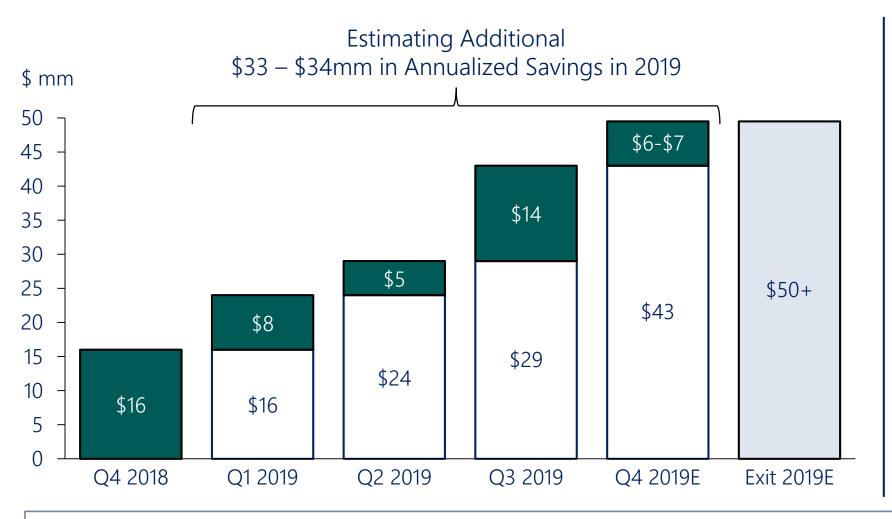


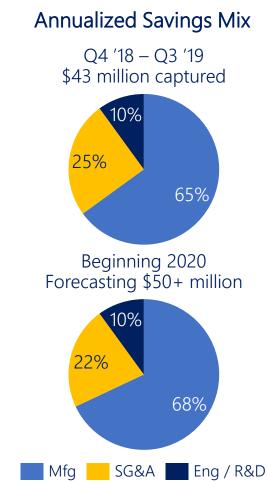
## FORGE OPERATIONS LEASE TO AFGLOBAL

Entered Into Agreement with AFGlobal Corp. to Assume Forge Operations

- Lease of Forge, Heat Treat, Rough Machining, and Mechanical Lab facilities and equipment with option to buy
- Effective October 1, 2019
- Will continue to support Dril-Quip's manufacturing demand for forgings
- Contributes approximately \$11 million annually towards transformation target
  - Full impact expected to be \$13 million over course of the lease
  - Helps to achieve overall cost savings target of \$40 \$50 million

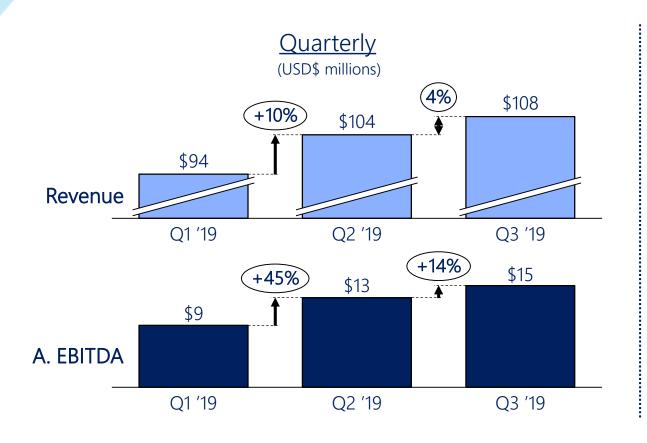
#### OPTIMIZING COST STRUCTURE

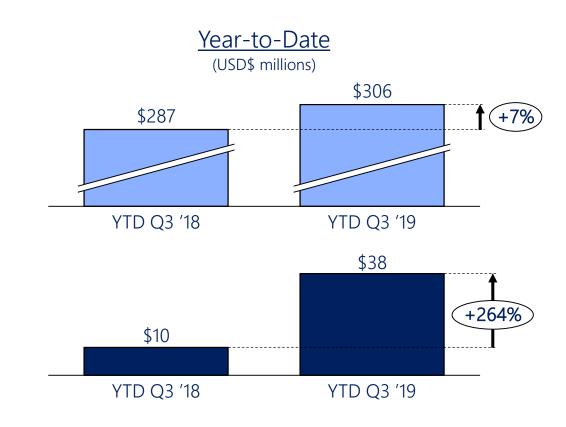




Transformation Efforts Ahead of Schedule; Targeting High-End of Range

#### Adjusted EBITDA Progression



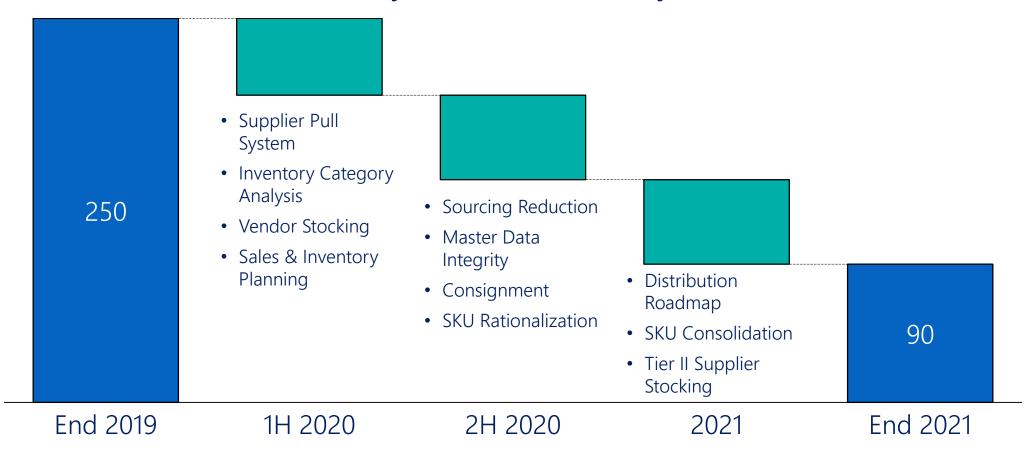


- Favorable incrementals muted by negative mix
- Out of period adjustment offset by earn out contingency release

Transformation Savings Favorably Impacting Profitability

#### INVENTORY STRATEGY TO 2021

#### Days Sales of Inventory



Putting the Tools in Place to Provide Significant Working Capital Reduction

#### Maintaining Capital Discipline



#### Capital Expenditures

- 2019E capex of \$10-\$15 million
  - Fund key projects & growth opportunities



#### Share Repurchases

- New \$100 million share repurchase plan approved by Board in Q1 2019

 Repurchased approximately \$5
 million YTD as of Q3 2019 under new repurchase plan



#### Acquisitions

- Smaller, tuck-in in nature
- Complementary, R&D-focused technologies

Liquidity in Place to Support Increased Activity



#### Performance Targets

Bookings

Q4 '19E: \$75 - \$95 million

Revenue

FY 2019E: \$405 - \$415 million

Free Cash Flow Positive Full-Year Free Cash Flow

FY 2019E Capex: \$10 - \$15 million

# **APPENDIX**

# INCOME STATEMENT

Dril-Quip, Inc.
Comparative Condensed Consolidated Income Statement
(Unaudited)

	Three months ended							
	Septe			June 30, 2019	Se	ptember 30, 2018		
	(In thousands, except per share data)							
Revenues:								
Products	\$	81,851	\$	77,233	\$	63,246		
Services		17,884		16,575		17,542		
Leasing		8,492		10,000		12,469		
Total revenues		108,227		103,808		93,257		
Costs and expenses:								
Cost of sales		76,023		73,867		71,113		
Selling, general and administrative		27,962		22,835		27,093		
Engineering and product development		3,754		5,157		5,404		
Impairment, restructuring and other charges		546		1,019		3,745		
Gain on sale of assets		(280)		(1,190)		(14)		
Total costs and expenses		108,005		101,688		107,341		
Operating income (loss)		222		2,120		(14,084)		
Interest income		1,906		2,680		1,893		
Interest expense		(26)		-		(195)		
Income tax provision (benefit)		3,412		3,119		(2,028)		
Net income (loss)	\$	(1,310)	\$	1,681	\$	(10,358)		
Earnings (loss) per share	\$	(0.04)	\$	0.05	\$	(0.28)		
Depreciation and amortization	\$	8,304	\$	8,495	\$	8,724		
Capital expenditures	\$	4,022	\$	1,071	\$	7,078		

# BALANCE SHEET

Dril-Quip, Inc.
Comparative Condensed Consolidated Balance Sheets
(Unaudited)

	Septe	ember 30, 2019	Dec	ember 31, 2018
		(In tho	usands)	
Assets:				
Cash and cash equivalents	\$	413,102	\$	418,100
Other current assets		465,617		434,881
PP&E, net		259,423		274,123
Other assets		67,493		65,406
Total assets	\$	1,205,635	\$	1,192,510
Liabilities and Equity:				
Current liabilities	\$	96,533	\$	82,258
Long-term debt		-		-
Deferred Income taxes		2,259		2,466
Other long-term liabilities		14,171		11,624
Total liabilities		112,963		96,348
Total stockholders equity		1,092,672		1,096,162
Total liabilities and equity	\$	1,205,635	\$	1,192,510

## Non-GAAP Financial Measures

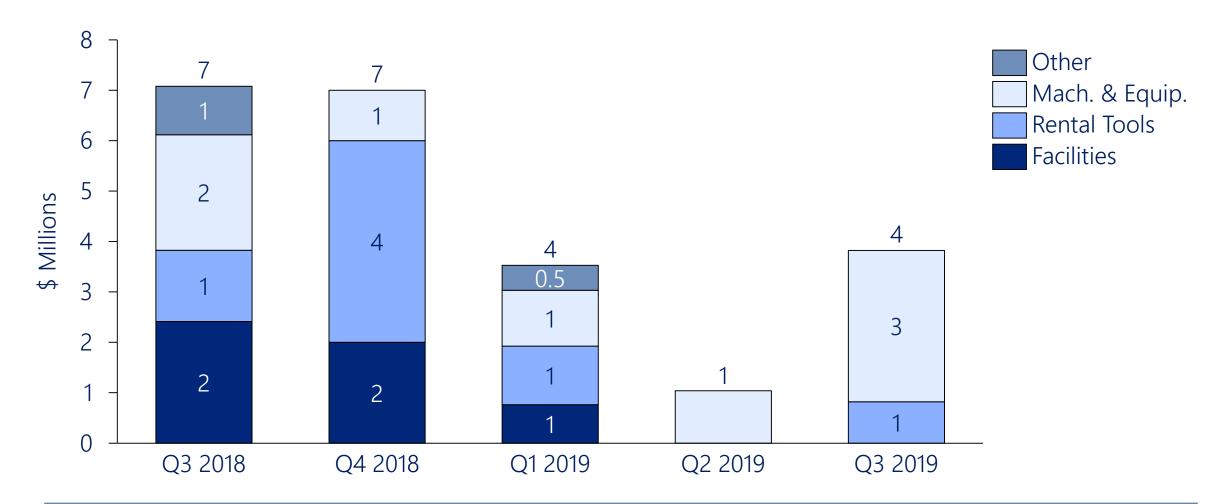
Adjusted Net Income and EPS:	Three months ended											
		September 30, 2019 June 30, 2019					September 30, 2018			2018		
	Eff	Impact on Effect on diluted Effect on		Impact on diluted		Effect on			Impact on diluted			
	net	income	earnings		come earnings		net income earnings			net income		earnings
	(aft	er-tax)	per share (after-tax)		(after-tax) per share (after-tax)		(after-tax)		per share			
				(In	tho	usands, excep	t per	share amoun	ts)			
Net income (loss)	\$	(1,310)	\$	(0.04)	\$	1,681	\$	0.05	\$	(10,352)	\$	(0.28)
Adjustments (after tax):												
Reverse the effect of foreign currency		(903)		(0.03)		(184)		(0.01)		32		-
Restructuring costs, including severance		432		0.01		805		0.02		2,959		0.08
Gain on sale of assets		(221)		(0.01)		(940)		(0.03)		(11)		-
Adjusted net income (loss)	\$	(2,002)	\$	(0.07)	\$	1,362	\$	0.03	\$	(7,372)	\$	(0.20)

## Non-GAAP Financial Measures

Adjusted EBITDA:	Three months ended					
	September 30, 2019			June 30, 2019	September 30, 2018	
				(In thousands)		
Net income (loss)	\$	(1,310)	\$	1,681	\$	(10,358)
Add:						
Interest (income) expense		(1,880)		(2,680)		(1,698)
Income tax expense (benefit)		3,412		3,119		(2,028)
Depreciation and amortization expense		8,304		8,495		8,724
Restructuring costs, including severance		546		1,019		3,745
Gain on sale of assets		(280)		(1,190)		(14)
Foreign currency loss (gain)		(1,143)		(233)		41
Stock compensation expense		7,663		3,221		2,366
Adjusted EBITDA	\$	15,312	\$	13,432	\$	778

Free Cash Flow:	Three months ended							
	September 30, 2019 June 30, 2019 Septem			September 30, 2019 June 30, 2019				
				(In thousands)				
Net cash provided by operating activities	\$	(4,026)	\$	9,812	\$	9,141		
Less:								
Purchase of property, plant and equipment		(4,022)		(1,071)		(7,078)		
Free cash flow	\$	(8,048)	\$	8,741	\$	2,063		

#### CAPITAL EXPENDITURES



Annual Maintenance Capex ~\$10 - \$15 million

# NYSE: DRQ

MARKET INFORMATION	
Ticker	NYSE: DRQ
Share Price (at close: 10/23/19)	\$48.29
52-Week Range	\$26.62 - \$56.71
YTD Return	60.8%
Shares Outstanding @ 10/22/19 (mm)	36.2
Market Cap (\$mm)	\$1,747
Enterprise Value (\$mm)	\$1,334

BALANCE SHEET METRICS (\$MM)	
Non-cash Working Capital	\$369
Book Value / Share	\$30.20
Cash / Share	\$11.42
Non-cash WC / Share	\$10.20
Total Debt / Capitalization	0%
Total Share Repurchases 2019 to Date	\$2.0

#### DRQ Closing Share Price (USD\$/sh) \$57 \$54 \$51 \$48 \$45 \$42 \$39 \$36 \$33 \$30

#### FINANCIAL METRIC DEFINITIONS

- Market Capitalization = Share Price x Total Shares Outstanding
- Enterprise Value = Market Capitalization + Debt Cash and Cash Equivalents
- Non-cash Working Capital = (Current Assets Cash) Current Liabilities
- Book Value / Share = Total Shareholders' Equity / Total Shares Outstanding
- Cash / Share = Cash & Cash Equivalents / Total Shares Outstanding
- Non-cash Working Capital (WC) / Share = Noncash Working Capital / Total Shares Outstanding
- Total Debt / Capitalization = Total Debt (Short-term + Long-term) / (Total Debt + Total Shareholders' Equity)