# DRIL-QUIP 

## Third Quarter 2019

Supplemental Earnings Information

## CAUTIONARY Statement

## Forward-Looking Statements




 results will not differ materially from those contained in the forward-looking statements in this presentation

 presentation.
 ooking statements contained herein.

## Use of Non-GAAP Financial Measures










 GAAP measures to the most directly comparable GAAP measure can be found in the appendix.

## Use of Website

 quip.com) to communicate with investors. It is possible that the financial and other information posted there could be deemed to be material information.

## DRIL-QuIP INVESTMENT Highlights

Leading Manufacturer of Highly Engineered Drilling \& Production Equipment

Strong Financial Position

Historically Superior Margins to Peers

Experienced Management Team

## Products \& Services

SUBSEA EQUIPMENT Surface Equipment Downhole Tools

## Offshore Rig Equipment

Aftermarket Services

## Q3 2019 Highlights

- Increased revenue to $\$ 108$ million, which is at the high end of the guidance range of $\$ 100$ - $\$ 110$ million
- Recorded product bookings of $\$ 92$ million, which is at the high end of the guidance range of \$75-\$95 million
- Received several orders for new technology products amounting to ~22\% of product bookings for Q3 2019
- Reported net loss of $\$ 1$ million, or $\$ 0.04$ loss per diluted share
- Grew Adjusted EBITDA to $\$ 15$ million, a quarter-over-quarter increase of $14 \%$
- Captured $\$ 14$ million of additional annualized cost savings with approximately $\$ 11$ million related to the lease of the forge facilities and equipment to AFGlobal Corp.; the full impact of the forge lease is expected to reach $\$ 13$ million over the course of the lease
- Total annualized cost savings have increased to approximately \$43 million since Q3 2018
- Maintained clean balance sheet with no debt and cash on hand of $\$ 413$ million as of 09/30/2019


## Market Update

- Backlog of $\$ 251$ million as of 09/30/2019 after recording $\$ 92$ million of product bookings in Q3 and removing $\$ 82$ million related to award termination for CRD project
- Expect Q4 2019 product bookings to remain between \$75-\$95 million
- Doubled addressable Subsea Production Systems (SPS) market as a result of focused R\&D efforts on subsea trees
- Awarded contract to supply wellheads for upcoming drilling campaign for an IOC in Brazil
- Premier's Sea Lion Phase I project progressing with regulatory review and approval processes while advancing senior financing discussions



## IMPROVING Outlook for Subsea Investment

Subsea equipment spend by region (\$bn)


Product Portfolio Optimized to Capture Increased Well Spend

## Favorable Bookings Trend Continues

Product Bookings (\$mm)


Green line - Avg. quarterly product bookings for the prior 4 quarters as of September 30, 2019
Red line - Avg. quarterly product bookings for the prior 12 quarters as of September 30, 2018

Ending Backlog (\$mm)


Estimated Backlog Conversion to Revenue as of Q3 '19


## Strategic Priorities

## Commercial Excellence

- Commercialization of research \& development
- Transformation of sales organization


## Transformation \& LEAN Implementation

- Footprint optimization
- Integrated supply chain
- LEAN as a way of doing business


## Deepening Market Penetration

|  | Expanding Scope with Existing Customers | New Customer Relationships |  |
| :---: | :---: | :---: | :---: |
| SPS |  | H霉EE | $\frac{\text { BlackSEa }}{0.15 \text { gas }}$ |
| Wellheads | MƯ~RPH |  |  |
| Connectors | Eki petrobras <br> Shell | "ienison Msunsera |  |

Focused Sales Efforts Resulting in Increased Scope and Customer Mix

## Forge Operations Lease to AFGlobal

- Lease of Forge, Heat Treat, Rough Machining, and Mechanical Lab facilities and equipment with option to buy

Entered Into Agreement with AFGlobal Corp. to Assume Forge Operations

- Effective October 1, 2019
- Will continue to support Dril-Quip's manufacturing demand for forgings
- Contributes approximately $\$ 11$ million annually towards transformation target
- Full impact expected to be $\$ 13$ million over course of the lease
- Helps to achieve overall cost savings target of \$40-\$50 million


## Optimizing Cost Structure



## Annualized Savings Mix

$$
\begin{gathered}
\text { Q4 '18-Q3 '19 } \\
\$ 43 \text { million captured }
\end{gathered}
$$



Beginning 2020 Forecasting $\$ 50+$ million


Transformation Efforts Ahead of Schedule; Targeting High-End of Range

## Adjusted EBITDA Progression



- Favorable incrementals muted by negative mix
- Out of period adjustment offset by earn out contingency release


## Transformation Savings Favorably Impacting Profitability

## INVENTORY Strategy to 2021

## Days Sales of Inventory



[^0]
## Maintaining Capital Discipline



Capital Expenditures

- 2019E capex of $\$ 10-\$ 15$ million
- Fund key projects \& growth opportunities



## Share Repurchases

- New \$100 million share
repurchase plan approved by Board
in Q1 2019
- Repurchased approximately \$5 million YTD as of Q3 2019 under new repurchase plan


## Acquisitions

- Smaller, tuck-in in nature
- Complementary, R\&D-focused technologies

Liquidity in Place to Support Increased Activity

## Performance Targets

Bookings Q4'19E: \$75-\$95 million

Revenue FY 2019E: $\$ 405$ - $\$ 415$ million

Free Cash Positive Full-Year Free Cash Flow
Flow
FY 2019E Capex: \$10-\$15 million

## APPENDIX

dril-quip.com/d NYSE: DRQ

## Income Statement

Dril-Quip, Inc.

## Comparative Condensed Consolidated Income Statement

(Unaudited)

|  | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2019 |  | June 30, 2019 |  | September 30, 2018 |  |
|  | (In thousands, except per share data) |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |
| Products | \$ | 81,851 | \$ | 77,233 | \$ | 63,246 |
| Services |  | 17,884 |  | 16,575 |  | 17,542 |
| Leasing |  | 8,492 |  | 10,000 |  | 12,469 |
| Total revenues |  | 108,227 |  | 103,808 |  | 93,257 |
| Costs and expenses: |  |  |  |  |  |  |
| Cost of sales |  | 76,023 |  | 73,867 |  | 71,113 |
| Selling, general and administrative |  | 27,962 |  | 22,835 |  | 27,093 |
| Engineering and product development |  | 3,754 |  | 5,157 |  | 5,404 |
| Impairment, restructuring and other charges |  | 546 |  | 1,019 |  | 3,745 |
| Gain on sale of assets |  | (280) |  | $(1,190)$ |  | (14) |
| Total costs and expenses |  | 108,005 |  | 101,688 |  | 107,341 |
| Operating income (loss) |  | 222 |  | 2,120 |  | $(14,084)$ |
| Interest income |  | 1,906 |  | 2,680 |  | 1,893 |
| Interest expense |  | (26) |  | - |  | (195) |
| Income tax provision (benefit) |  | 3,412 |  | 3,119 |  | $(2,028)$ |
| Net income (loss) | \$ | $(1,310)$ | \$ | 1,681 | \$ | $(10,358)$ |
| Earnings (loss) per share | \$ | (0.04) | \$ | 0.05 | \$ | (0.28) |
| Depreciation and amortization | \$ | 8,304 | \$ | 8,495 | \$ | 8,724 |
| Capital expenditures | \$ | 4,022 | \$ | 1,071 | \$ | 7,078 |

## Balance Sheet

## Dril-Quip, Inc.

## Comparative Condensed Consolidated Balance Sheets

## (Unaudited)

September 30, 2019 December 31, 2018

|  | September 30, 2019 |  | nber 31, 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |
| Assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 413,102 | \$ | 418,100 |
| Other current assets |  | 465,617 |  | 434,881 |
| PP\&E, net |  | 259,423 |  | 274,123 |
| Other assets |  | 67,493 |  | 65,406 |
| Total assets | \$ | 1,205,635 | \$ | 1,192,510 |
| Liabilities and Equity: |  |  |  |  |
| Current liabilities | \$ | 96,533 | \$ | 82,258 |
| Long-term debt |  | - |  | - |
| Deferred Income taxes |  | 2,259 |  | 2,466 |
| Other long-term liabilities |  | 14,171 |  | 11,624 |
| Total liabilities |  | 112,963 |  | 96,348 |
| Total stockholders equity |  | 1,092,672 |  | 1,096,162 |
| Total liabilities and equity | \$ | 1,205,635 | \$ | 1,192,510 |

## Non-GAAP Financial Measures

| Adjusted Net Income and EPS: | Three months ended |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2019 |  |  |  | June 30, 2019 |  |  |  | September 30, 2018 |  |  |  |
|  | Effect on net income (after-tax) |  | Impact on <br> diluted <br> earnings <br> per share |  | Effect on net income (after-tax) |  | Impact on diluted earnings per share |  | Effect on net income (after-tax) |  | Impact on diluted earnings per share |  |
|  | (In thousands, except per share amounts) |  |  |  |  |  |  |  |  |  |  |  |
| Net income (loss) | \$ | $(1,310)$ | \$ | (0.04) | \$ | 1,681 | \$ | 0.05 | \$ | $(10,352)$ | \$ | (0.28) |
| Adjustments (after tax): |  |  |  |  |  |  |  |  |  |  |  |  |
| Reverse the effect of foreign currency |  | (903) |  | (0.03) |  | (184) |  | (0.01) |  | 32 |  | - |
| Restructuring costs, including severance |  | 432 |  | 0.01 |  | 805 |  | 0.02 |  | 2,959 |  | 0.08 |
| Gain on sale of assets |  | (221) |  | (0.01) |  | (940) |  | (0.03) |  | (11) |  | - |
| Adjusted net income (loss) | \$ | $(2,002)$ | \$ | (0.07) | \$ | 1,362 | \$ | 0.03 | \$ | $(7,372)$ | \$ | (0.20) |

## Non-GAAP Financial Measures

| Adjusted EBITDA: | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2019 |  | June 30, 2019 |  | September 30, 2018 |  |
|  | (In thousands) |  |  |  |  |  |
| Net income (loss) | \$ | $(1,310)$ | \$ | 1,681 | \$ | $(10,358)$ |
| Add: |  |  |  |  |  |  |
| Interest (income) expense |  | $(1,880)$ |  | $(2,680)$ |  | $(1,698)$ |
| Income tax expense (benefit) |  | 3,412 |  | 3,119 |  | $(2,028)$ |
| Depreciation and amortization expense |  | 8,304 |  | 8,495 |  | 8,724 |
| Restructuring costs, including severance |  | 546 |  | 1,019 |  | 3,745 |
| Gain on sale of assets |  | (280) |  | $(1,190)$ |  | (14) |
| Foreign currency loss (gain) |  | $(1,143)$ |  | (233) |  | 41 |
| Stock compensation expense |  | 7,663 |  | 3,221 |  | 2,366 |
| Adjusted EBITDA | \$ | 15,312 | \$ | 13,432 | \$ | 778 |


| Free Cash Flow: | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2019 |  | June 30, 2019 |  | September 30, 2018 |  |
|  | (In thousands) |  |  |  |  |  |
| Net cash provided by operating activities | \$ | $(4,026)$ | \$ | 9,812 | \$ | 9,141 |
| Less: |  |  |  |  |  |  |
| Purchase of property, plant and equipment |  | $(4,022)$ |  | $(1,071)$ |  | $(7,078)$ |
| Free cash flow | \$ | $(8,048)$ | \$ | 8,741 | \$ | 2,063 |

## CAPITAL EXPENDITURES



## NYSE: DRQ



## Financial Metric Definitions

- Market Capitalization $=$ Share Price $\times$ Total Shares Outstanding
- Enterprise Value $=$ Market Capitalization + Debt - Cash and Cash Equivalents
- Non-cash Working Capital = (Current Assets - Cash) - Current Liabilities
- Book Value / Share = Total Shareholders' Equity / Total Shares Outstanding
- Cash / Share = Cash \& Cash Equivalents / Total Shares Outstanding
- Non-cash Working Capital (WC) / Share = Noncash Working Capital / Total Shares Outstanding
- Total Debt / Capitalization = Total Debt (Short-term + Long-term) / (Total Debt + Total Shareholders' Equity)


[^0]:    Putting the Tools in Place to Provide Significant Working Capital Reduction

