# First Quarter 2019 Supplemental Earnings Information

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dril-quip.com | NYSE: DRQ

## **Cautionary Statement**

#### **Forward-Looking Statements**

The information furnished in this presentation contains "forward-looking statements" within the meaning of the federal securities laws. Forward-looking statements include goals, projections, estimates, expectations, market outlook, forecasts, plans and objectives, including revenue and new product revenue and other projections, project bookings, bidding and service activity, acquisition opportunities, forecasted supply and demand, liquidity, cost savings, and share repurchases and are based on assumptions, estimates and risk analysis made by management of Dril-Quip in light of its experience and perception of historical trends, current conditions, expected future developments and other factors. No assurance can be given that actual future results will not differ materially from those contained in the forward-looking statements in this presentation.

Although Dril-Quip believes that all such statements contained in this presentation are based on reasonable assumptions, there are numerous variables of an unpredictable nature or outside of Dril-Quip's control that could affect Dril-Quip's future results and the value of its shares. Each investor must assess and bear the risk of uncertainty inherent in the forward-looking statements contained in this presentation.

Please refer to Dril-Quip's filings with the SEC for additional discussion of risks and uncertainties that may affect Dril-Quip's actual future results. Dril-Quip undertakes no obligation to update the forward-looking statements contained herein.

#### **Use of Non-GAAP Financial Measures**

Adjusted Net Income, Adjusted Diluted EPS, Adjusted EBITDA and Free Cash Flow are non-GAAP measures. Adjusted Net Income and Adjusted Diluted EPS are defined as net income (loss) and earnings per share, respectively, excluding the impact of foreign currency gains or losses as well as other significant non-cash items and certain charges and credits. Adjusted EBITDA is defined as net income excluding income taxes, interest income and expense, depreciation and amortization expense, non-cash gains or losses from foreign currency exchange rate changes as well as other significant non-cash items and items that can be considered non-recurring. Free Cash Flow is defined as net cash provided by operating activities less net cash used in the purchase of property, plant and equipment. We believe that these non-GAAP measures enable us to evaluate and compare more effectively the results of our operations period over period and identify operating trends by removing the effect of our capital structure from our operating structure and certain other items including those that affect the comparability of operating results. In addition, we believe that these measures are supplemental measurement tools used by analysts and investors to help evaluate overall operating performance, ability to pursue and service possible debt opportunities and make future capital expenditures. These measures do not represent funds available for our discretionary use and are not intended to represent or to be used as a substitute for net income or net cash provided by operating activities, as measured under U.S. generally accepted accounting principles. Non-GAAP financial information supplements should be read together with, and are not an alternative or substitute for, our financial results reported in accordance with GAAP. Because non-GAAP financial information is not standardized, it may not be possible to compare these financial measures with other companies' non-GAAP financial measures. Reconciliations of these non-GAAP measures to the most dire

#### **Use of Website**

Investors should note that Dril-Quip announces material financial information in SEC filings, press releases and public conference calls. Dril-Quip may use the Investors section of its website (<u>www.dril-quip.com</u>) to communicate with investors. It is possible that the financial and other information posted there could be deemed to be material information.

#### DRIL-QUIP

# **Dril-Quip Investment Highlights**



Leading Manufacturer of Highly Engineered Drilling & Production Equipment



Technically Innovative Products & First-class Service



**Strong Financial Position** 



Historically Superior Margins to Peers



Experienced Management Team



# Product & Service Offerings

### Subsea Equipment

- Subsea Wellheads
- Mudline Suspension Systems
- Specialty Connectors
- Subsea Production Trees
- Subsea Manifolds
- Subsea Control Systems
- Production Risers
- Production Riser Tensioners

### Surface Equipment

- Platform Wellheads
- Platform Production Trees

### **Downhole Tools**

- Liner Hangers
- Specialty DH Tools
- Production Packers
- Safety Valves

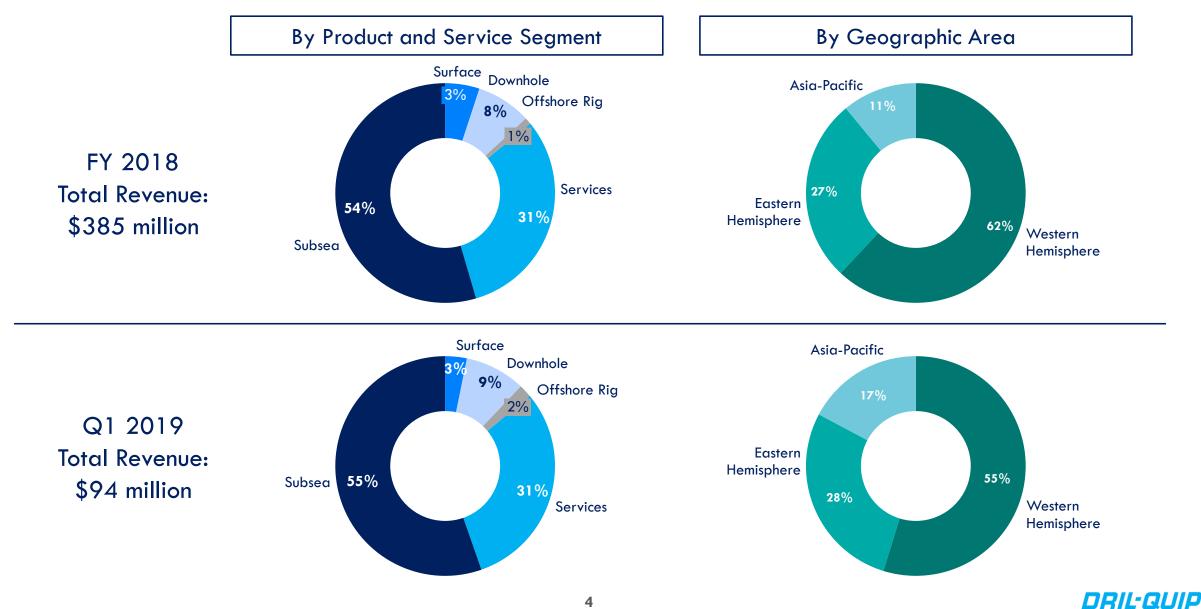
### Offshore Rig Equipment

- Wellhead Connectors
- Diverters
- Drilling Risers

### Aftermarket Services

- Reconditioning
- Rental Tools
- Technical Advisory

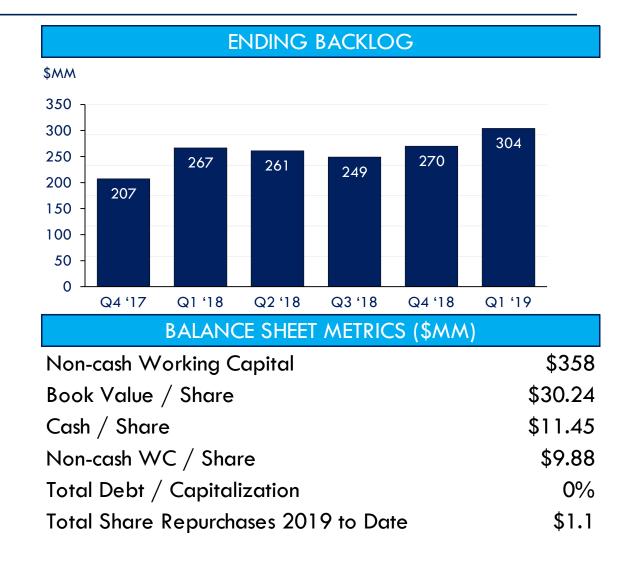
### **Revenue Mix**



# Snapshot

MARKET INFORMATION	
Ticker	NYSE: DRQ
Share Price $(4/24/19)$	\$44.45
52-Week Range	\$26.62 - \$58.95
YTD Return	48.0%
Shares Outstanding @ $4/25/19$ (mm)	36.2
Market Cap (\$mm)	\$1,610
Enterprise Value (\$mm)	\$1,196

BALANCE SHEET as of 3/31/2019 (	(\$MM)
Cash & Cash Equivalents	\$415
PP&E (net)	270
Goodwill	8
Total Assets	\$1,184
ST Debt	-
LT Debt	-
Total Liabilities	\$88
Total Equity	\$1,095

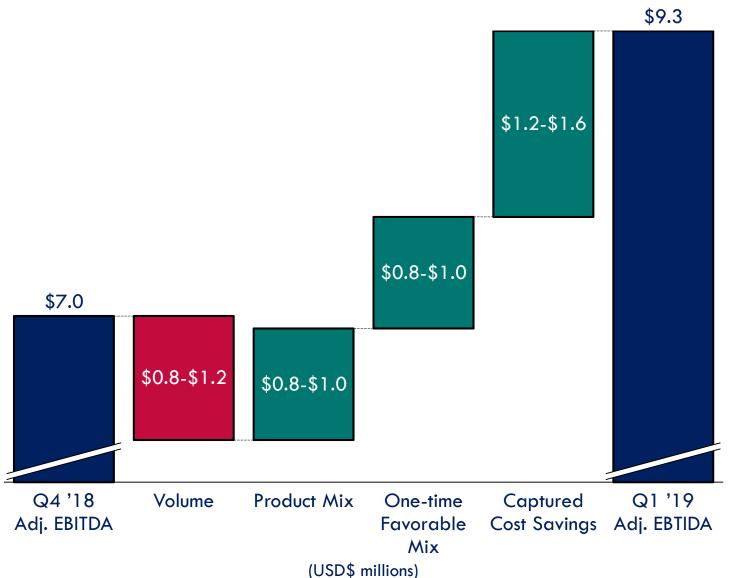


#### DRIL-QUIP

# Q1 2019 Highlights

- Recorded revenue of \$94.3 million, near the midpoint of the guidance range of \$90 \$100 million
- Increased non-project bookings to \$99 million, which is the second consecutive quarter of strong bookings
- Received several significant new orders to supply new technology products
- Generated net cash provided by operating activities of \$0.8 million and negative free cash flow of \$2.7 million, which includes \$5 million of payments related to restructuring. Exclusive of these payments, free cash flow was positive \$2.3 million
- Grew Adjusted EBITDA to \$9.3 million
- Captured \$8 million of additional annualized cost reductions in Q1 2019, increasing total annualized savings to  $\sim$ \$24 million

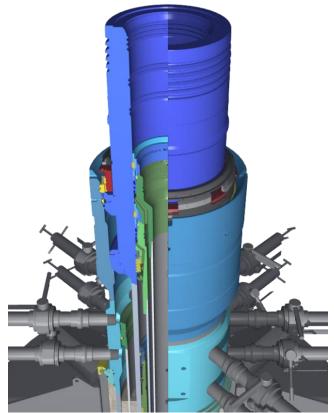
### **Adjusted EBITDA Analysis**



- Quarter-over-quarter increase in Adjusted EBITDA partially due to favorable product mix
- Transformation efforts resulted in additional cost savings in Q1 '19
  - Achieved annualized savings of \$8 million in Q1 '19
  - Full effect of these savings to be realized in Q2 '19

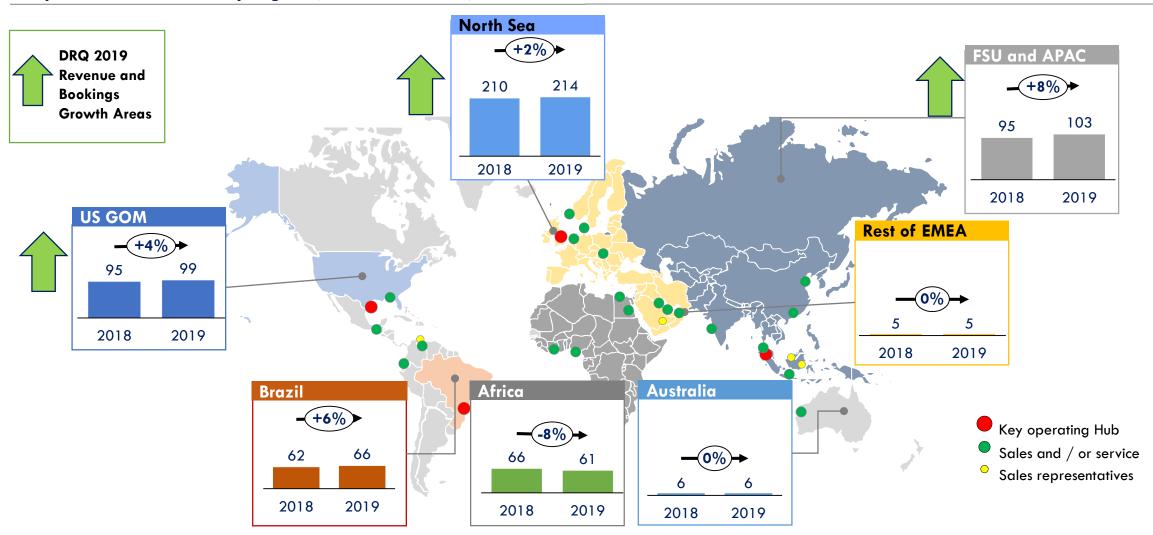
# Market Update

- Q1 2019 was the strongest non-project bookings quarter since 2014
- Encouraging signs of bidding and service activity
- Grew backlog to 304 million as of 3/31/2019
- Q2 2019 product bookings expected to be between \$75 95 million
- Received \$25 \$35 million order from BP to supply subsea wellhead systems with optionality around BigBore lle<sup>TM</sup> wellhead system
- In early Q2 2019, received an initial order for a 20K development in the GOM that combines several new technology products, including the BigBore Ile<sup>TM</sup> wellhead system, Badger<sup>TM</sup> connector system and DXe<sup>TM</sup> profile
- Extended the Ca Rong Do (CRD) Letter of Award with Repsol to 12/31/2019
  - CRD remains in backlog but not included in 2019 revenue guidance
- Backlog excludes Sea Lion Phase I, which is estimated at >\$200 million

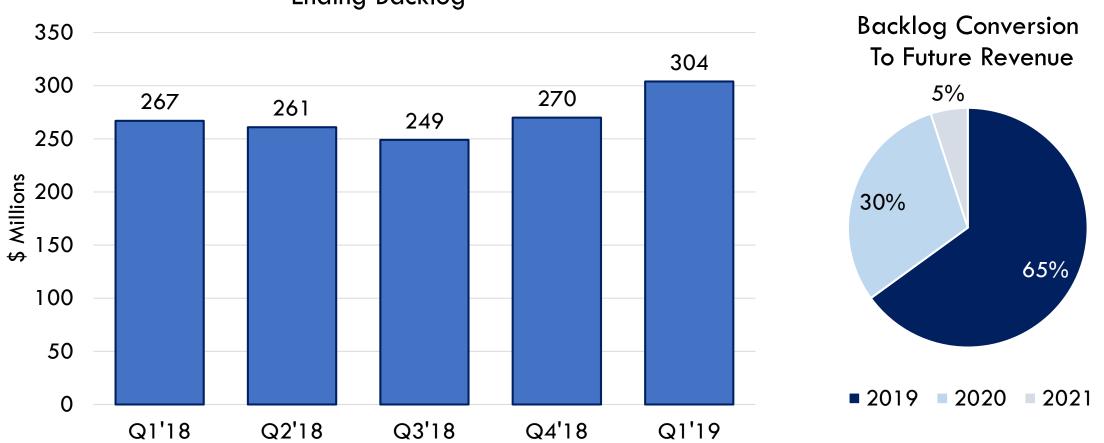


### Well-Positioned to Serve Offshore Markets

#### Deepwater wells drilled by region (number of wells)



# Improving Backlog



#### Ending Backlog

### Increased Q1'19 Non-Project Bookings to \$99 million, the Highest Level Since 2014

Note: The backlog data shown above includes all bookings as of March 31, 2019, including contract awards and signed purchase orders for which the contracts would not be considered enforceable under ASC 606.

#### DRIL-QUIP

# **Executing Our Strategy**

### Commercial Excellence

- Leverage Product Differentiation
- Pursue Value & Solution Selling
- Expand Existing Market Share
- Capture New Product and New Customer Revenue

### Organization Optimization

- Champion Cost-Effective Operating Model
- Focus on Operational Excellence
- Streamline Organization Structure

### Integrated Supply Chain

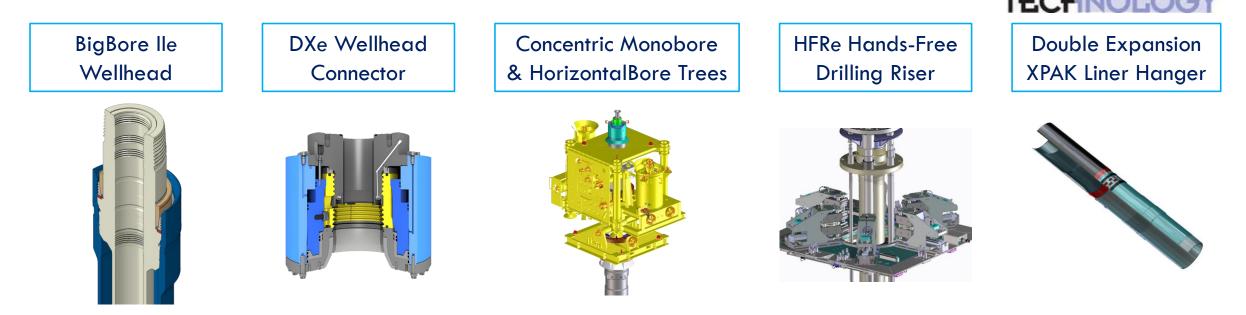
- Develop Centralized Model
- Achieve Scalability
- Reduce Fixed Cost Base
- Adopt Best Source Approach

#### LEAN Implementation & Advanced Product Quality Planning (APQP)

**Research & Development** 

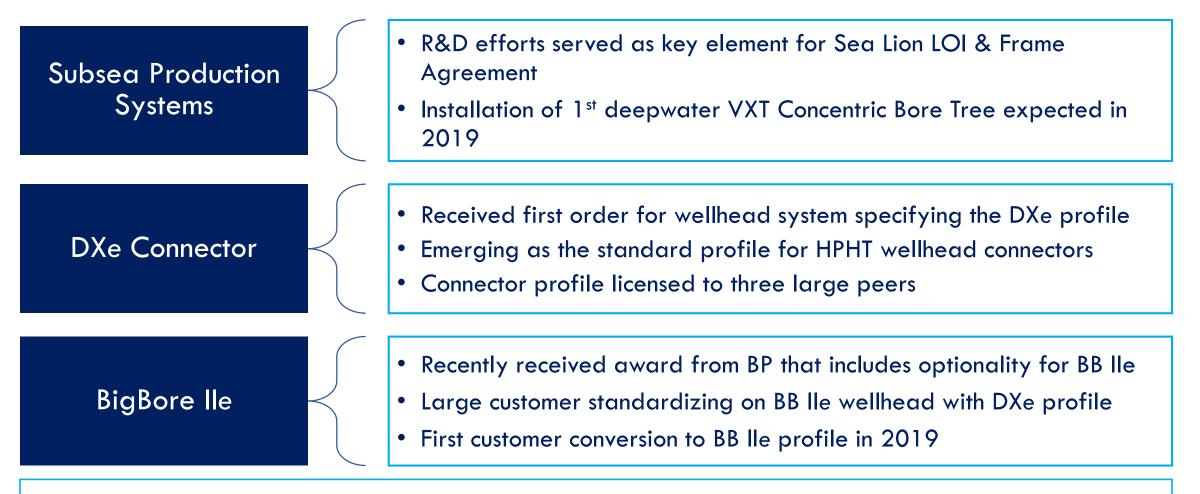
# **R&D** is Key to Achieving Commercial Excellence

- Developing innovative products that structurally reduce total cost of ownership
- Expanding product portfolio to increase markets and market share
- Presented with OTC Spotlight on New Technology award for new products:
  - 2017 BigBore IIe Wellhead System (BB IIe) & DXe Wellhead Connector
  - 2018 HFRe Hands-Free Drilling Riser
  - 2019 Double Expansion XPak Liner Hanger



# **Executing on Commercial Excellence**

### Targeting \$100 million in new product revenue by 2021



Award-Winning R&D Efforts Driving New Product Revenue

### **Overview of the Business Transformation**

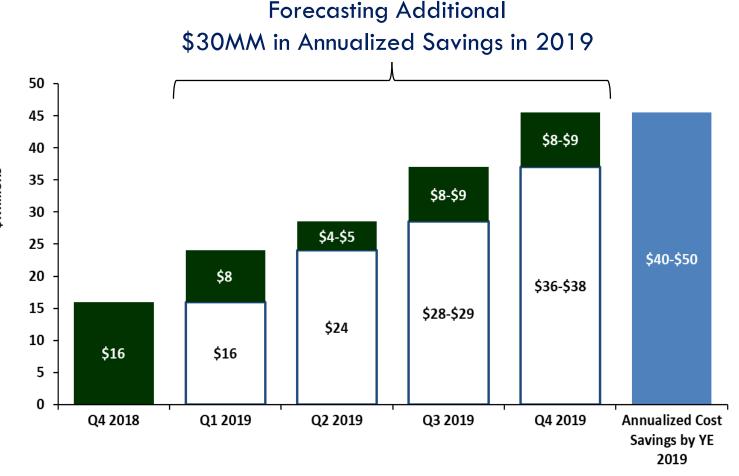
**EBITDA Improvement** – \$40-50 million in run rate enhancement across all elements of cost structure by year-end 2019

**Broad Workforce Engagement** – including distributed initiative ownership and frontline idea generation

**Organized Transformation Infrastructure** – systematically optimizing all cost elements with broad workforce engagement

Structured Approach to Improve Cost Performance Across All Areas

# Accelerating Annualized Cost Savings in 2019



- Building on 2018 annualized savings of \$16 million
  - Q1'19 additional savings of \$8 million
  - Q2'19 focused on additional organizational realignment
  - Q3'19 and Q4'19 focused on footprint rationalization and supplier optimization
  - Mid to late Q3'19 rationalization of Forge
- 2020+ focused on integrated supply chain and procurement realignment projects; additional savings above the \$40 - \$50 million expected

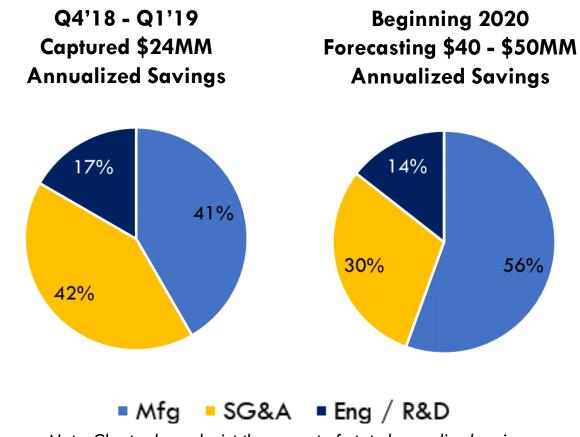
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Annualized Cost Savings Captured to Date Exceeding Expectations

### Sustainable Cost-Saving Initiatives

#### **Business transformation workstreams and** example focus areas (not comprehensive list)

Manufacturing	<ul> <li>Optimize footprint</li> <li>Implement lean practices</li> <li>Improve operational discipline</li> </ul>
Supply chain	<ul> <li>Improve sourcing practices</li> <li>Consolidate supply base</li> <li>Realization begins in 2020</li> </ul>
SG&A	<ul><li>Optimize G&amp;A functions</li><li>Leverage global footprint</li></ul>
Engineering and R&D	<ul> <li>Rationalize structure and support levels</li> </ul>



Note: Charts above depict the percent of stated annualized savings

### On Track to Realize Annualized Savings Target for 2019

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SOURCES		POTENTIAL USES		
(\$ millions)		(\$ millions)		
Internal Cash	\$415	New Share Repurchase Plan	\$100	
ABL Credit Facility Capacity	40	Fund Upturn & Key Projects (Increasing Order Trend)	150 – 200	
Available Liquidity	\$455	Pursue Complementary Technology Tuck-in Acquisitions	50 – 100	
Notes • Balances as of March 31, 2019 • ABL put in place on February 23, 2018		Restructuring Charges	10 – 15	

• Shelf registration statement filed on February 27, 2018 for general planning purposes

• New share repurchase plan approved by Board on February 26, 2019; \$1.1 million in repurchases year-to-date

### Liquidity in Place to Support Increased Activity,

Despite Growing Cash Demands – Targeting Full-Year Free Cash Flow Positive

### 2019 Outlook & Targeted Cost Savings

Est. Q2 2019 Revenue: \$90 - \$100 million (at high-end of range)

Est. Full-year 2019 Revenue: \$360 - \$400 million

Adj. EBITDA Growth Benefiting from Cost Savings Actions

Est. Q2 2019 Bookings: \$75 - \$95 million Cost Savings Expected in 2019: \$30 million Targeted Annualized Cost Savings by Year-End 2019: \$40 - \$50 million

Targeting Positive Full-Year Free Cash Flow

Streamlining Structural Cost Base for Current and Future Environments

# Appendix

### **Income Statement**

#### Dril-Quip, Inc. Comparative Condensed Consolidated Income Statement (Unaudited)

	Three months ended								
	Marc	h 31,2019	Decen	nber 31,2018	Mar	ch 31,2018			
	(In thousands, except per share data)								
Revenues:									
Products	\$	65,434	\$	66,042	\$	71,045			
Services		18,476		19,411		17,463			
Leasing		10,407		11,882		10,665			
Total revenues		94,317		97,335		99,173			
Costs and expenses:									
Cost of sales		69,376		73,436		73,485			
Selling, general and administrative		24,544		24,380		27,547			
Engineering and product development		3,617		5,173		4,418			
Impairment, restructuring and other charges		2,396		94,257		-			
Gain on sale of assets		(13)		(1,085)		-			
Total costs and expenses		99,920		196,161		105,450			
Operating income (loss)		(5,603)		(98,826)		(6,277)			
Interest income		2,006		2,075		1,797			
Interest expense		(121)		254		(2)			
Income tax provision (benefit)		2,333		(21,585)		2,901			
Net income (loss)	\$	(6,051)	\$	(74,912)	\$	(7,383)			
Earnings (loss) per share	\$	(0.17)	\$	(2.09)	\$	(0.20)			
Depreciation and amortization	\$	8,356	\$	9,346	\$	8,241			
Capital expenditures	\$	3,527	\$	5,378	\$	10,571			

### **Balance Sheet**

#### Dril-Quip, Inc. Comparative Condensed Consolidated Balance Sheets (Unaudited)

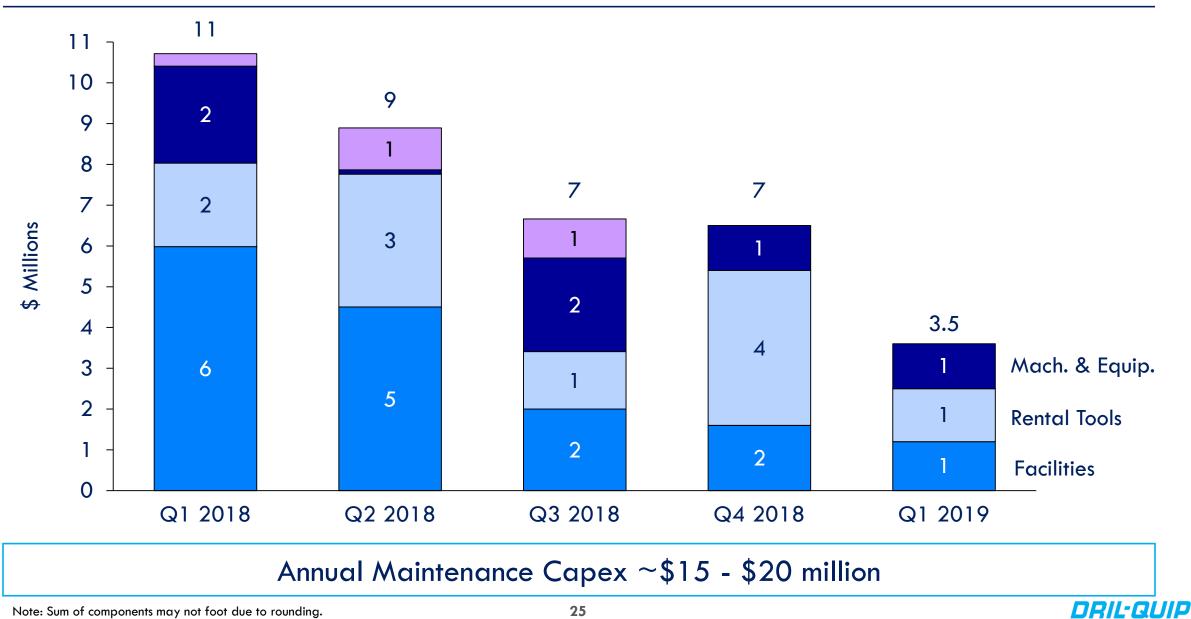
	Ма	rch 31,2019	Dece	mber 31,2018		
	(In thousands)					
Assets:						
Cash and cash equivalents	\$	414,808	\$	418,100		
Other current assets		428,532		434,881		
PP&E, net		270,424		274,123		
Other assets		69,965		65,406		
Total assets	\$ 1,183,729		\$	1,192,510		
Liabilities and Stockholders' Equity:						
Current liabilities	\$	70,729	\$	82,258		
Long-term debt		-		-		
Deferred taxes		2,332		2,466		
Other long-term liabilities		15,263		11,624		
Total liabilities		88,324		96,348		
Stockholders' equity		1,095,405		1,096,162		
Total liabilities and stockholders' equity	\$	1,183,729	\$	1,192,510		

Adjusted Net Income and EPS:	Three months ended								
	March 31, 2019 December				31, 2018	March 31		1, 2018	
	Effect on diluted net income earnings		Impact on diluted earnings per share	Effect on dilu net income earn		Impact on diluted earnings per share	ed Effect on ngs net income		mpact on diluted earnings per share
			(In thous	and	ls, except p	oer share ar	nounts)		
Net income (loss)	\$	(6,051)	(0.17)	\$	(74,912)	\$ (2.09)	\$ (7,383	3) \$	6 (0.20)
Adjustments (after tax)									
Reverse the effect of foreign currency		(556)	(0.02)		(156)	-	1,059	)	0.03
Add back impairment and other charges		-	-		67,569	1.88	-		-
Restructuring costs, including severance		2,396	0.07		6,894	0.19	474	1	0.01
Gain on sale of assets		(13)	(0.00)		(857)	(0.02)	-		-
Adjusted net income (loss)	\$	(4,224)	\$ (0.12)	\$	(1,462)	\$ (0.04)	\$ (5,850	) \$	6 (0.16)

Adjusted EBITDA:	Three months ended						
	Marc	h 31,2019	Decem	ber 31,2018	Marc	h 31,2018	
			(In tł	nousands)			
Net Income (Loss)	\$	(6,051)	\$	(74,912)	\$	(7,383)	
Add:							
Interest (income) expense		(1,885)		(2,329)		(1,795)	
Income tax expense (benefit)		2,333		(21,585)		2,901	
Depreciation and amortization expense		8,356		9,346		8,241	
Restructuring costs, including severance		2,396		8,726		600	
Long-lived asset, inventory and goodwill impairments		-		85,531		-	
Gain on sale of assets		(13)		(1,085)		-	
Foreign currency loss (gain)		(704)		(197)		1,304	
Stock compensation expense		4,862		3,509		3,974	
Adjusted EBITDA (1)	\$	9,294	\$	7,004	\$	7,842	

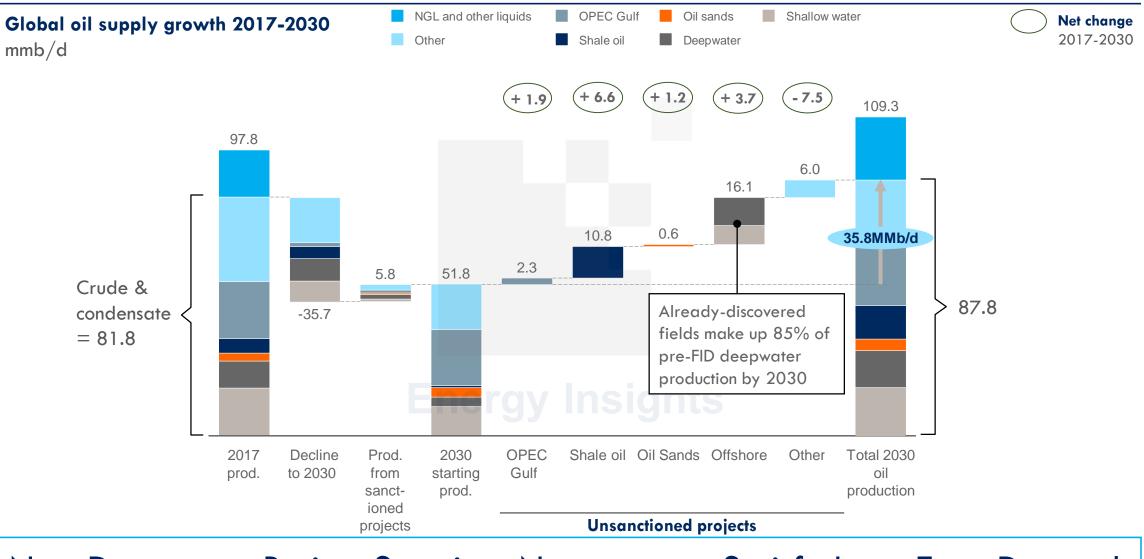
Free Cash Flow:			Three mon	ths ended		
	Ма	arch 31, 2019	December 31, 2018		March 31, 2018	
			(In thoเ	usands)		
Net cash provided by operating activities Less:	\$	838	\$	12,896	\$	11,388
Purchase of property, plant and						
equipment		(3,527)		(6,394)		(10,571)
Free Cash Flow	\$	(2,689)	\$	6,502	\$	817

# **Capital Expenditures**



Note: Sum of components may not foot due to rounding.

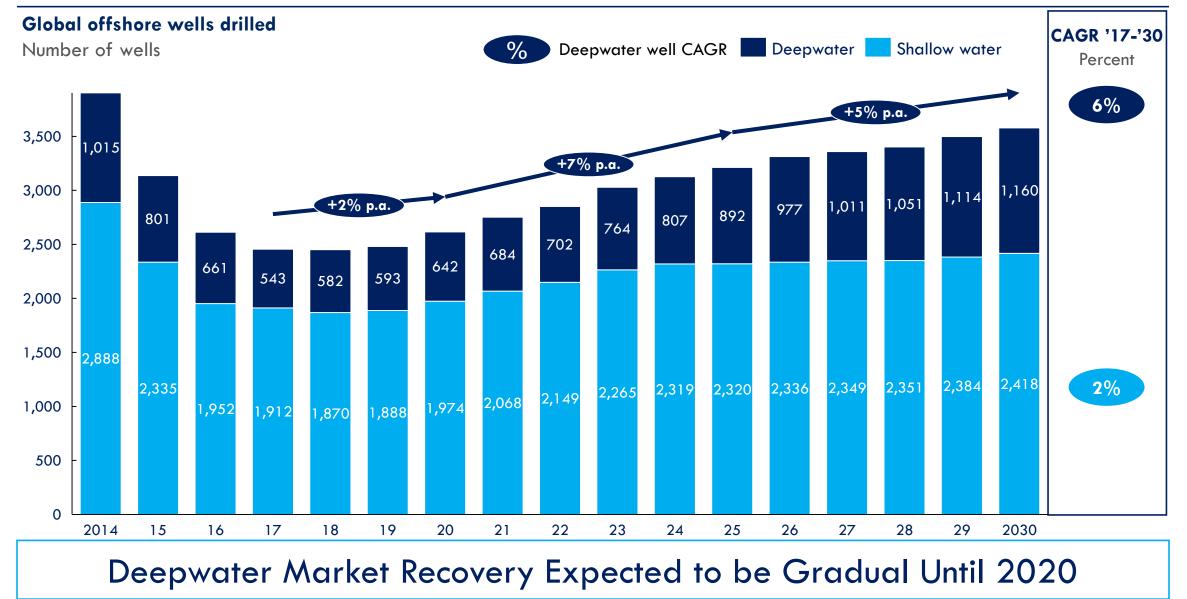
# Global Supply & Demand Through 2030



#### New Deepwater Project Sanctions Necessary to Satisfy Long-Term Demand

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# Evolving View of Timeline for Deepwater Recovery



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### **Financial Metric Definitions**

- Market Capitalization = Share Price x Total Shares Outstanding
- Enterprise Value = Market Capitalization + Debt Cash and Cash Equivalents
- Non-cash Working Capital = (Current Assets Cash) Current Liabilities
- **Book Value / Share** = Total Shareholders' Equity / Total Shares Outstanding
- **Cash / Share** = Cash & Cash Equivalents / Total Shares Outstanding
- Non-cash Working Capital (WC) / Share = Noncash Working Capital / Total Shares Outstanding
- Total Debt / Capitalization = Total Debt (Short-term + Long-term) / (Total Debt + Total Shareholders' Equity)