

## Cautionary Statement

## Forward-Looking Statements




 presentation.
 that could affect Dril-Quip's future results and the value of its shares. Each investor must assess and bear the risk of uncertainty inherent in the forward-looking statements contained in this presentation.
 statements contained herein.

## Use of Non-GAAP Financial Measures










 measure can be found on slides 22,23 and 24.

## Use of Website

 communicate with investors. It is possible that the financial and other information posted there could be deemed to be material information.

## Dril-Quip Investment Highlights

Leading Manufacturer of Highly Engineered Drilling \& Production Equipment

Technically Innovative Products \&
First-class Service

Strong Financial Position

Historically Superior Margins to Peers


Experienced Management Team


## Product \& Service Offerings

## Subsea Equipment

- Subsea Wellheads
- Mudline Suspension Systems
- Specialty Connectors
- Subsea Production Trees
- Subsea Manifolds
- Subsea Control Systems
- Production Risers
- Production Riser Tensioners

Surface Equipment

- Platform Wellheads
- Platform Production Trees

Downhole Tools

- Liner Hangers
- Specialty DH Tools
- Production Packers
- Safety Valves


## Offshore Rig Equipment

- Wellhead Connectors
- Diverters
- Drilling Risers


## Aftermarket Services

- Reconditioning
- Rental Tools
- Technical Advisory


## Revenue Mix

FY 2018
Total Revenue:
\$385 million

Q1 2019
Total Revenue:
\$94 million

$\square$


## Snapshot

| MARKET INFORMATION |  |
| :--- | ---: |
| Ticker | NYSE: DRQ |
| Share Price (4/24/19) | $\$ 44.45$ |
| 52-Week Range | $\$ 26.62$ - $\$ 58.95$ |
| YTD Return | $48.0 \%$ |
| Shares Outstanding @ 4/25/19 (mm) | 36.2 |
| Market Cap (\$mm) | $\$ 1,610$ |
| Enterprise Value (\$mm) | $\$ 1,196$ |
|  |  |
| BALANCE SHEET as of $3 / 31 / 2019(\$ M M)$ |  |
| Cash \& Cash Equivalents | $\$ 415$ |
| PP\&E (net) | 270 |
| Goodwill | 8 |
| Total Assets | $\$ 1,184$ |
| ST Debt | - |
| LT Debt | - |
| Total Liabilities | $\$ 88$ |
| Total Equity | $\$ 1,095$ |



## Q1 2019 Highlights

- Recorded revenue of $\$ 94.3$ million, near the midpoint of the guidance range of $\$ 90$ $\$ 100$ million
- Increased non-project bookings to $\$ 99$ million, which is the second consecutive quarter of strong bookings
- Received several significant new orders to supply new technology products
- Generated net cash provided by operating activities of $\$ 0.8$ million and negative free cash flow of $\$ 2.7$ million, which includes $\$ 5$ million of payments related to restructuring. Exclusive of these payments, free cash flow was positive $\$ 2.3$ million
- Grew Adjusted EBITDA to $\$ 9.3$ million
- Captured $\$ 8$ million of additional annualized cost reductions in Q1 2019, increasing total annualized savings to $\sim \$ 24$ million


## Adjusted EBITDA Analysis



- Quarter-over-quarter increase in Adjusted EBITDA partially due to favorable product mix
- Transformation efforts resulted in additional cost savings in Q1 '19
- Achieved annualized savings of \$8 million in Q1 '19
- Full effect of these savings to be realized in Q2 '19


## Market Update

- Q1 2019 was the strongest non-project bookings quarter since 2014
- Encouraging signs of bidding and service activity
- Grew backlog to $\$ 304$ million as of $3 / 31 / 2019$
- Q2 2019 product bookings expected to be between $\$ 75$ - 95 million
- Received \$25-\$35 million order from BP to supply subsea wellhead systems with optionality around BigBore $\mathrm{Il}^{\mathrm{TM}}$ wellhead system
- In early Q2 2019, received an initial order for a 20K development in the GOM that combines several new technology products, including the BigBore Ile ${ }^{\top M}$ wellhead system, Badger ${ }^{\top M}$ connector system and $D X^{\top M}$ profile
- Extended the Ca Rong Do (CRD) Letter of Award with Repsol to 12/31/2019
- CRD remains in backlog but not included in 2019 revenue guidance

- Backlog excludes Sea Lion Phase I, which is estimated at $>\$ 200$ million


## Well-Positioned to Serve Offshore Markets

Deepwater wells drilled by region (number of wells)


## Improving Backlog



Increased Q1'19 Non-Project Bookings to \$99 million, the Highest Level Since 2014

## Executing Our Strategy

## Commercial Excellence

- Leverage Product Differentiation
- Pursue Value \& Solution Selling
- Expand Existing Market Share
- Capture New Product and New Customer Revenue


## Organization Optimization

- Champion Cost-Effective Operating Model
- Focus on Operational Excellence
- Streamline Organization Structure


## Integrated Supply Chain

- Develop Centralized Model
- Achieve Scalability
- Reduce Fixed Cost Base
- Adopt Best Source Approach

LEAN Implementation \& Advanced Product Quality Planning (APQP)

## Research \& Development

## R\&D is Key to Achieving Commercial Excellence

- Developing innovative products that structurally reduce total cost of ownership
- Expanding product portfolio to increase markets and market share
- Presented with OTC Spotlight on New Technology award for new products:
- 2017 - BigBore lle Wellhead System (BB Ile) \& DXe Wellhead Connector
- 2018 - HFRe Hands-Free Drilling Riser
- 2019 - Double Expansion XPak Liner Hanger

BigBore lle Wellhead


> DXe Wellhead Connector



# Spetlight 

 TEC+NOLOGY> Double Expansion XPAK Liner Hanger

| Double Expansion |
| :---: |
| XPAK Liner Hanger |



| HFRe Hands-Free |
| :---: |
| Drilling Riser |

## Executing on Commercial Excellence

Targeting $\$ 100$ million in new product revenue by 2021


- R\&D efforts served as key element for Sea Lion LOI \& Frame Agreement
- Installation of $1^{\text {st }}$ deepwater VXT Concentric Bore Tree expected in 2019
- Received first order for wellhead system specifying the DXe profile
- Emerging as the standard profile for HPHT wellhead connectors
- Connector profile licensed to three large peers
- Recently received award from BP that includes optionality for $B B \mathrm{Ile}$
- Large customer standardizing on BB lle wellhead with DXe profile
- First customer conversion to BB lle profile in 2019


## Overview of the Business Transformation



Structured Approach to Improve Cost Performance Across All Areas

## Accelerating Annualized Cost Savings in 2019



Forecasting Additional
\$30MM in Annualized Savings in 2019

- Building on 2018 annualized savings of $\$ 16$ million
- Q1'19 additional savings of $\$ 8$ million
- Q2'19 focused on additional organizational realignment
- Q3'19 and Q4'19 focused on footprint rationalization and supplier optimization
- Mid to late Q3'19 rationalization of Forge
- 2020+ focused on integrated supply chain and procurement realignment projects; additional savings above the \$40-\$50 million expected

Annualized Cost Savings Captured to Date Exceeding Expectations

## Sustainable Cost-Saving Initiatives

Business transformation workstreams and example focus areas (not comprehensive list)
Manufacturing

- Optimize footprint

Manufacturing
Supply chain
SG\&A
Engineering and
R\&D

- Implement lean practices
- Improve operational discipline
- Improve sourcing practices

Supply chain

- Consolidate supply base
- Realization begins in 2020
- Optimize G\&A functions
- Leverage global footprint
- Rationalize structure and support levels

Q4'18-Q1'19
Captured \$24MM
Annualized Savings


- Mfg - SG\&A - Eng / R\&D

Note: Charts above depict the percent of stated annualized savings

On Track to Realize Annualized Savings Target for 2019

## Liquidity Allocation Strategy



## 2019 Outlook \& Targeted Cost Savings

| Est. Q2 2019 |
| :---: |
| Revenue: |
| $\$ 90-\$ 100$ million |
| (at high-end of range) |


| Est. Full-year |
| :---: |
| 2019 Revenue: |
| $\$ 360-\$ 400$ million |

Adj. EBITDA Growth
Benefiting from
Cost Savings Actions

| Est. Q2 2019 |
| :---: |
| Bookings: |
| $\$ 75-\$ 95$ million |


| Cost |
| :---: |
| Savings Expected |
| in 2019: |
| $\$ 30$ million |


| Targeted Annualized |
| :---: |
| Cost Savings by Year- |
| End $2019:$ |
| $\$ 40-\$ 50$ million |

Targeting Positive Full-Year Free Cash Flow

Streamlining Structural Cost Base for Current and Future Environments


## Income Statement

Dril-Quip, Inc.
Comparative Condensed Consolidated Income Statement
(Unaudited)

| Three months ended |
| :---: |
| March 31,2019 |
| (In thousands, except per share data) |

Revenues:
Products
Services
Leasing
Total revenues

Costs and expenses:
Cost of sales

| \$ | 65,434 | \$ | 66,042 | \$ | 71,045 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 18,476 |  | 19,411 |  | 17,463 |
|  | 10,407 |  | 11,882 |  | 10,665 |
|  | 94,317 |  | 97,335 |  | 99,173 |
|  | 69,376 |  | 73,436 |  | 73,485 |
|  | 24,544 |  | 24,380 |  | 27,547 |
|  | 3,617 |  | 5,173 |  | 4,418 |
|  | 2,396 |  | 94,257 |  | - |
|  | (13) |  | $(1,085)$ |  | - |
|  | 99,920 |  | 196,161 |  | 105,450 |
|  | $(5,603)$ |  | $(98,826)$ |  | $(6,277)$ |
|  | 2,006 |  | 2,075 |  | 1,797 |
|  | (121) |  | 254 |  | (2) |
|  | 2,333 |  | $(21,585)$ |  | 2,901 |
| \$ | $(6,051)$ | \$ | $(74,912)$ | \$ | $(7,383)$ |
| \$ | (0.17) | \$ | (2.09) | \$ | (0.20) |
| \$ | 8,356 | \$ | 9,346 | \$ | 8,241 |
| \$ | 3,527 | \$ | 5,378 | \$ | 10,571 |

## Balance Sheet

Dril-Quip, Inc.

## Comparative Condensed Consolidated Balance Sheets <br> (Unaudited)

|  | March 31,2019 |  | December 31,2018 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |
| Assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 414,808 | \$ | 418,100 |
| Other current assets |  | 428,532 |  | 434,881 |
| PP\&E, net |  | 270,424 |  | 274,123 |
| Other assets |  | 69,965 |  | 65,406 |
| Total assets | \$ | 1,183,729 | \$ | 1,192,510 |
| Liabilities and Stockholders' Equity: |  |  |  |  |
| Current liabilities | \$ | 70,729 | \$ | 82,258 |
| Long-term debt |  | - |  | - |
| Deferred taxes |  | 2,332 |  | 2,466 |
| Other long-term liabilities |  | 15,263 |  | 11,624 |
| Total liabilities |  | 88,324 |  | 96,348 |
| Stockholders' equity |  | 1,095,405 |  | 1,096,162 |
| Total liabilities and stockholders' equity | \$ | 1,183,729 | \$ | 1,192,510 |

## Non-GAAP Financial Measures

Adjusted Net Income and EPS:

Net income (loss)
Adjustments (after tax)
Reverse the effect of foreign currency
Add back impairment and other charges Restructuring costs, including severance Gain on sale of assets
Adjusted net income (loss)

Three months ended

| March 31, 2019 |  |  | December 31, 2018 |  | March 31, 2018 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Effect on net income after-tax) (1) | Impact on diluted earnings per share | Effect on net income (after-tax) | Impact on diluted earnings per share | Effect on net income (after-tax) | Impact on diluted earnings per share |  |
| (In thousands, except per share amounts) |  |  |  |  |  |  |  |
| \$ | $(6,051)$ | (0.17) | \$ $(74,912)$ | \$ (2.09) | \$ $(7,383)$ | \$ | (0.20) |
|  | (556) | (0.02) | (156) | - | 1,059 |  | 0.03 |
|  | - |  | 67,569 | 1.88 | - |  | - |
|  | 2,396 | 0.07 | 6,894 | 0.19 | 474 |  | 0.01 |
|  | (13) | (0.00) | (857) | (0.02) | - |  | - |
| \$ | $(4,224)$ | \$ (0.12) | \$ (1,462) | \$ (0.04) | \$ $(5,850)$ | \$ | (0.16) |

## Non-GAAP Financial Measures

| Adjusted EBITDA: | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | March 31,2019 |  | December 31,2018 |  | March 31,2018 |  |
|  | (In thousands) |  |  |  |  |  |
| Net Income (Loss) | \$ | $(6,051)$ | \$ | $(74,912)$ | \$ | $(7,383)$ |
| Add: |  |  |  |  |  |  |
| Interest (income) expense |  | $(1,885)$ |  | $(2,329)$ |  | $(1,795)$ |
| Income tax expense (benefit) |  | 2,333 |  | $(21,585)$ |  | 2,901 |
| Depreciation and amortization expense |  | 8,356 |  | 9,346 |  | 8,241 |
| Restructuring costs, including severance |  | 2,396 |  | 8,726 |  | 600 |
| Long-lived asset, inventory and goodwill impairments |  | - |  | 85,531 |  | - |
| Gain on sale of assets |  | (13) |  | $(1,085)$ |  | - |
| Foreign currency loss (gain) |  | (704) |  | (197) |  | 1,304 |
| Stock compensation expense |  | 4,862 |  | 3,509 |  | 3,974 |
| Adjusted EBITDA (1) | \$ | 9,294 | \$ | 7,004 | \$ | 7,842 |

## Non-GAAP Financial Measures

| Free Cash Flow: | Three months ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { March 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2018 \end{gathered}$ |  | $\begin{gathered} \hline \text { March 31, } \\ 2018 \\ \hline \end{gathered}$ |  |
|  | (In thousands) |  |  |  |  |  |
| Net cash provided by operating activities | \$ | 838 |  | 12,896 | \$ | 11,388 |
| Less: |  |  |  |  |  |  |
| Purchase of property, plant and equipment |  | $(3,527)$ |  | $(6,394)$ |  | $(10,571)$ |
| Free Cash Flow | \$ | $(2,689)$ | \$ | 6,502 | \$ | 817 |

## Capital Expenditures



## Global Supply \& Demand Through 2030



## Evolving View of Timeline for Deepwater Recovery



Deepwater Market Recovery Expected to be Gradual Until 2020

## Financial Metric Definitions

- Market Capitalization $=$ Share Price $\times$ Total Shares Outstanding
- Enterprise Value $=$ Market Capitalization + Debt - Cash and Cash Equivalents
- Non-cash Working Capital $=($ Current Assets - Cash $)-$ Current Liabilities
- Book Value / Share = Total Shareholders' Equity / Total Shares Outstanding
- Cash $/$ Share $=$ Cash \& Cash Equivalents $/$ Total Shares Outstanding
- Non-cash Working Capital (WC) / Share = Noncash Working Capital / Total Shares Outstanding
- Total Debt $/$ Capitalization $=$ Total Debt (Short-term + Long-term) / (Total Debt + Total Shareholders' Equity)

